Main Estimates
2011 - 2012

NORTHWEST TERRITORIES

Northwest
Territories

Main Estimates

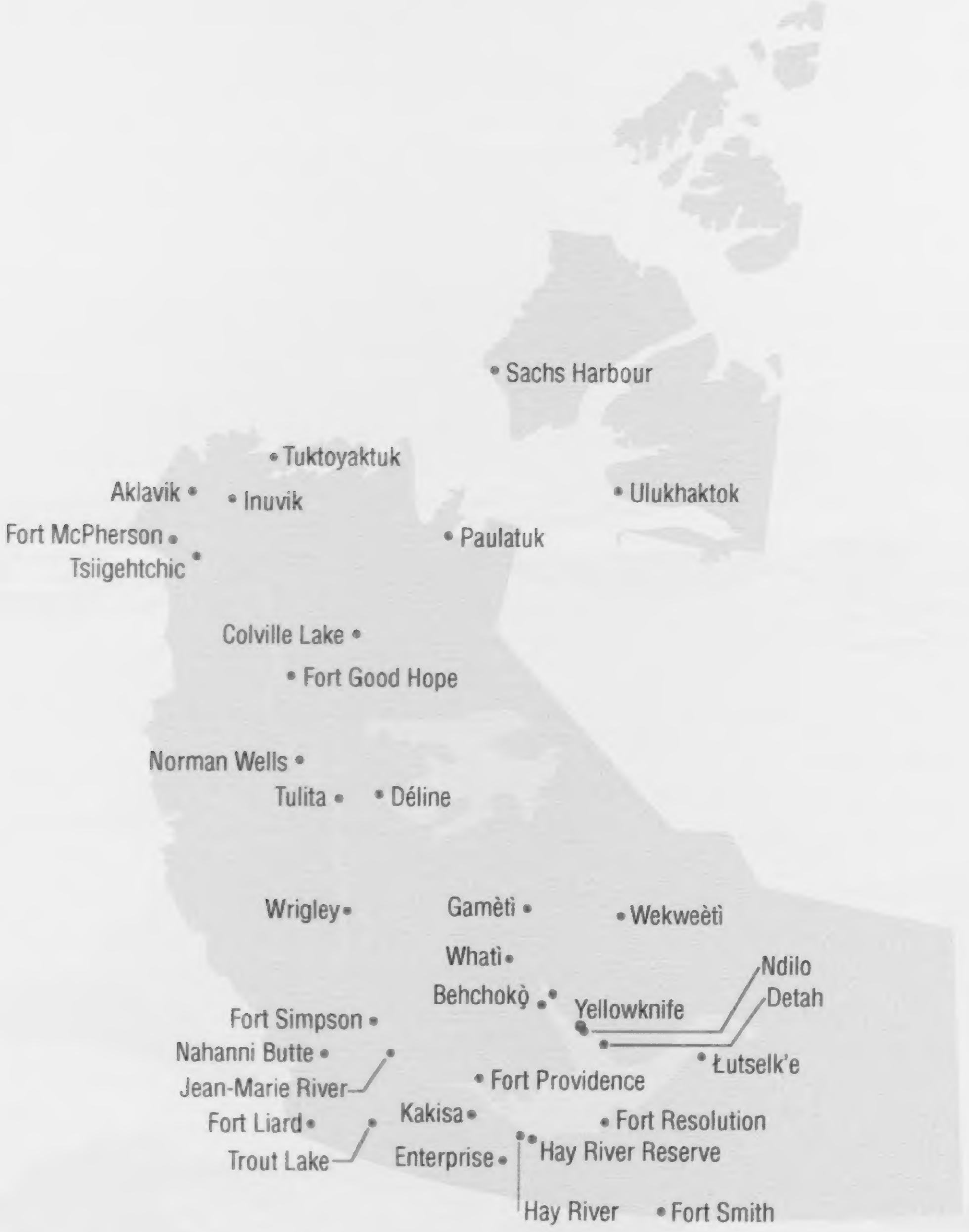
2011 - 2012

NORTHWEST TERRITORIES

Prepared By:
Department of Finance
under the direction of the
Financial Management Board

5th Session of the 16th Legislative Assembly
February 2011
Yellowknife, Northwest Territories

Northwest Territories


Sachs Harbour
Tuktoyaktuk
Aklavik
Inuvik
Ulukhaktok
Fort McPherson
Paulatuk
Tsiigehtchic
Colville Lake
Fort Good Hope
Norman Wells
Tulita
Déline
Wrigley
Gamètì
Wekweètì
Whatì
Ndilo
Behchokǫ̀
Detah
Yellowknife
Fort Simpson
Nahanni Butte
Łutselk'e
Jean-Marie River
Fort Providence
Kakisa
Fort Liard
Fort Resolution
Trout Lake
Enterprise
Hay River Reserve
Hay River
Fort Smith

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INTRODUCTION

The Main Estimates represent the Government of the Northwest Territories' proposed appropriations for the 2011-2012 fiscal year. The Estimates detail all expenditures projected to be incurred, all revenues projected to be earned and the projected level of capital investment, for the period April 1, 2011 to March 31, 2012, in order to implement strategies and achieve the goals of the Government.

The 2011-2012 Budget Address is an integral part of these Estimates. The Budget Address and the Main Estimates together constitute the budget of the Northwest Territories.

The Legislative Assembly is being requested to appropriate funds at the departmental level, as detailed in the Main Estimates, for operations expenditures for the fiscal year ending March 31, 2012.

Beginning in 2009-2010, the GNWT has gone to presenting the Operations Expenditures (Main Estimates) and the Infrastructure Investment Expenditures (Capital Estimates) in two separate documents. The Capital Estimates are approved by the Legislative Assembly during its fall sitting.

Operations Expenditures

Operations Expenditures include only the proposed operating expenses and amortization for each department.

The following detailed information is provided for each department:

- **Accounting Structure Chart**: detail on how the department's financial accounts are organized.
- **Organizational Chart**: details how the department is organized for administrative purposes.
- **Department Overview**: includes the mission and goals of the department.
- **Graphs**: illustrate the allocation of proposed expenditures to major activities and a five-year comparison of actual and proposed expenditures.
- **Department Summary**: the following information is provided for each department:
    - **Operations Expenditure Summary:** the total appropriation requirements by control object for the department. The control objects included are compensation and benefits, grants and contributions, other expenses and amortization. This schedule also provides further details of the other expenses category.
    - **Active Position Summary – By Region:** the total number of positions, by category, serving the department in each region.
    - **Active Position Summary – Community Allocation:** the total number of positions, by category, serving the department by community groupings
    - **Revenue Summary**.
- **Activity Summary**: the following are provided for each activity;
    - **Activity Description**: an explanation of the purpose or programs delivered for each activity.
    - **Operations Expenditure Summary**: appropriation requirements for the activity summarized by major categories (control objects).
    - **Program Delivery Details**: details of appropriations required for each of the major program functions within each activity. This schedule is not provided for those activities that only provide administrative service to the department.

INTRODUCTION (continued)

  - **Grants and Contributions**: details on the proposed grants and contributions included in the required appropriations for each activity.
  - **Summary of Active Positions - By Region:** the total number of positions, by category, serving the activity in each region.
  - **Summary of Active Positions – Community Allocation:** the total number of positions, by category, serving the activity by community groupings.

- **Summary of Work Performed on Behalf of Others:** the Government undertakes to perform certain functions, in the Northwest Territories, on behalf of the Government of Canada or others. Expenditures incurred for these activities are fully recovered and are not required to be voted on by the Legislative Assembly.
- **Other Information Items:** includes proposed departmental expenditures or financial activities related to various boards, agencies or revolving funds.

Infrastructure Investment Summary

An infrastructure investment summary is provided for all departments that have assets currently in service, regardless of whether any infrastructure is planned during 2011-12. The infrastructure investment summary provides the following information:

- The total historical cost of capital assets in service acquired in previous years and the total net book value of these assets. The net book value represents that portion of the original cost that has not been amortized. This should not be construed as being representative of market value.
- The changes that are projected to occur during the year. This includes the total cost of assets expected to be put into service during the year and any estimated disposals during the year.
- The estimated amortization expense for the year, based on assets in service at the beginning of the year adjusted for additions or disposals during the year.
- Work-in-Progress is the cost expended on capital projects that will be incomplete at the end of the year.
- A calculation of the value of the assets the department is projecting to come into service.

For further clarification on terms used in the Main Estimates and the budget development process, please consult the Glossary in Appendix A and The Budget Development Process in Appendix B.

The 2011-2012 Main Estimates and Budget Address are available on the Net through the GNWT Home Page (www.gov.nt.ca) or through the Department of Finance Home Page (www.fin.gov.nt.ca).

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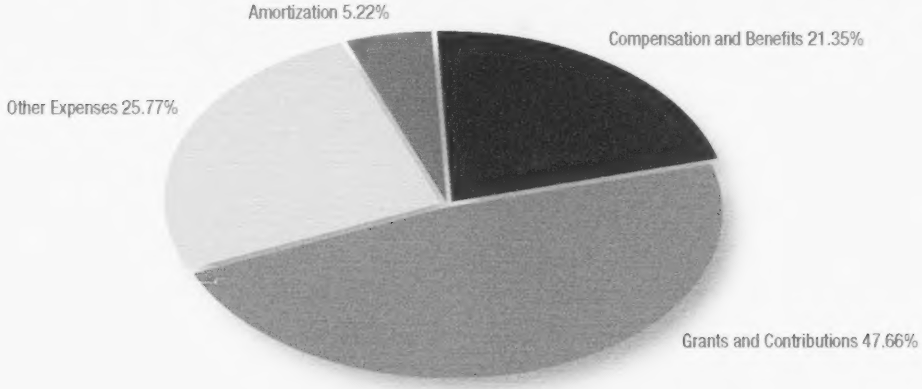
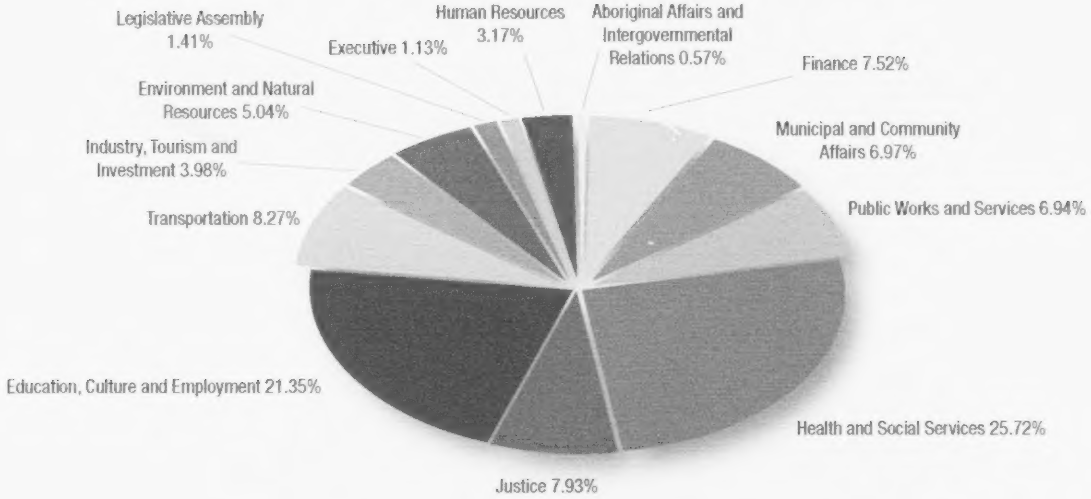
Summary of Operations Expenditures

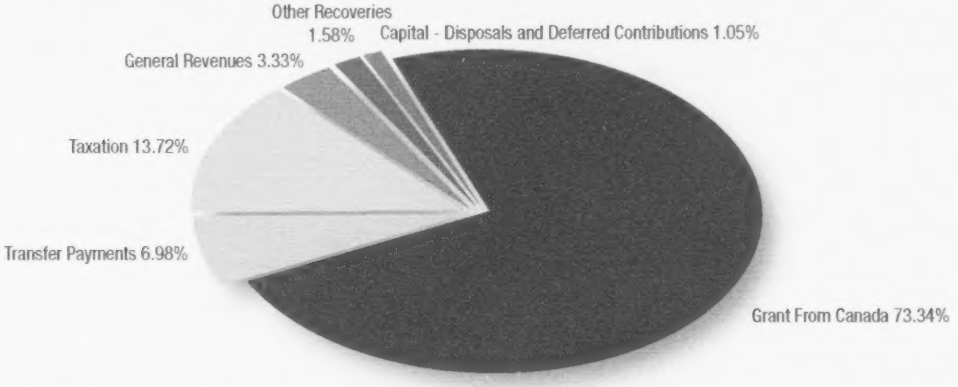
By Expenditure Category



By Department



Summary of Revenue Sources



Summary of Operations
For the Fiscal Year Ending March 31, 2012

	(thousands of dollars)			
	2011/2012 Main Estimates	2010/2011 Revised Estimates	2010/2011 Main Estimates	2009/2010 Actuals
REVENUES	**1,358,927**	**1,320,145**	**1,359,695**	**1,293,713**
OPERATIONS EXPENSE				
Compensation and Benefits	285,969	273,706	271,940	258,354
Grants and Contributions	638,286	621,745	618,869	633,019
Other Expenses	345,160	337,965	334,301	306,528
Amortization	69,921	67,888	70,463	59,397
TOTAL OPERATIONS EXPENSE TO BE VOTED	**1,339,336**	**1,301,304**	**1,295,573**	**1,257,298**
OPERATING SURPLUS (DEFICIT) PRIOR TO ADJUSTMENTS	**19,591**	**18,841**	**64,122**	**36,415**
INFRASTRUCTURE CONTRIBUTIONS - NET OF ESTIMATED LAPSES	(17,852)	(34,344)	(33,790)	(84,027)
SUPPLEMENTARY RESERVE				
Operations Expenditures	(10,000)	-	(10,000)	-
ESTIMATED APPROPRIATION LAPSES				
Regular Operating Activities	25,000	22,000	15,000	-
WORK PERFORMED ON BEHALF OF OTHERS				
Recoveries	55,324	63,944	55,459	69,677
Expenditures	(55,324)	(63,944)	(55,459)	(69,677)
OPERATING SURPLUS (DEFICIT) FOR THE YEAR	**16,739**	**6,497**	**35,332**	**(47,612)**
ACCUMULATED SURPLUS AT THE BEGINNING OF THE YEAR	**803,342**	**796,845**	**823,424**	**844,457**
ACCUMULATED SURPLUS AT THE END OF THE YEAR	**820,081**	**803,342**	**858,756**	**796,845**

Summary of Revenues

(thousands of dollars)

	2011/2012 Main Estimates	2010/2011 Revised Estimates	2010/2011 Main Estimates	2009/2010 Actuals
GRANT FROM CANADA	**996,143**	**919,872**	**919,872**	**864,161**
TRANSFER PAYMENTS	**94,835**	**102,124**	**97,897**	**123,442**
TAXATION REVENUE				
Personal Income Tax	73,168	67,402	67,965	62,686
Corporate Income Tax	14,303	55,795	79,574	54,112
Tobacco Tax	16,592	16,254	16,444	15,936
Fuel Tax	14,292	12,203	16,207	14,027
Payroll Tax	37,992	36,036	38,288	34,334
Property Tax and School Levies	25,439	24,910	24,414	24,844
Insurance Taxes	4,580	4,675	4,700	4,081
	186,366	**217,275**	**247,592**	**210,020**
GENERAL REVENUES				
Revolving Funds Net Revenue	24,388	24,226	24,226	23,453
Regulatory Revenues	18,134	16,936	16,856	14,924
Investment Income	1,891	2,071	2,109	2,137
Other General Revenues	744	887	907	1,760
	45,157	**44,120**	**44,098**	**42,274**
OTHER RECOVERIES				
Lease and Accommodations	947	947	947	1,454
Service	1,868	1,728	1,847	1,040
Program	15,302	14,377	27,812	30,726
Commodity Sales	68	68	84	-
Insurance Proceeds	60	60	60	10
Other Miscellaneous Recoveries	220	220	220	82
Recovery of Prior Years' Expenditures	3,000	3,000	3,000	7,332
	21,465	**20,400**	**33,970**	**40,644**
GRANTS IN KIND	**762**	**762**	**762**	**810**
CAPITAL				
Deferred Capital Contributions	14,199	15,592	15,504	12,362
	14,199	**15,592**	**15,504**	**12,362**
TOTAL REVENUES	**1,358,927**	**1,320,145**	**1,359,695**	**1,293,713**

Summary of Operations Expenditure by Department

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Legislative Assembly	18,917	17,223	17,239	15,771
Executive	15,070	14,531	14,306	11,886
Human Resources	42,421	40,073	40,073	37,241
Aboriginal Affairs and Intergovernmental Relations	7,619	8,245	8,180	6,551
Finance	100,784	97,844	110,100	104,580
Municipal and Community Affairs	93,335	91,288	91,288	88,317
Public Works and Services	92,988	92,764	92,764	62,125
Health and Social Services	344,505	334,773	325,825	349,738
Justice	106,206	101,608	101,340	100,273
Education, Culture and Employment	285,895	274,176	272,435	276,045
Transportation	110,777	105,104	104,511	98,526
Industry, Tourism and Investment	53,326	51,599	51,752	48,438
Environment and Natural Resources	67,493	72,076	65,760	57,807
TOTAL OPERATIONS EXPENDITURES	**1,339,336**	**1,301,304**	**1,295,573**	**1,257,298**

Summary of Cash Flow

(thousands of dollars)

	2011/2012 Main Estimates	2010/2011 Revised Estimates	2010/2011 Main Estimates	2009/2010 Actuals
OPERATING TRANSACTIONS				
Cash Received From:				
Canada	1,096,032	1,100,545	1,102,502	1,206,178
Other Revenues	236,252	276,156	269,281	429,127
	1,332,284	**1,376,701**	**1,371,783**	**1,635,305**
Cash Paid For:				
Operations Expenses	(1,271,927)	(1,246,276)	(1,252,907)	(1,256,897)
Projects Performed for Others	-	-	-	(293,195)
Cash Provided By (Used For) Operating Transactions	**60,357**	**130,425**	**118,876**	**85,213**
CAPITAL TRANSACTIONS				
Capital Investment (current year)	(155,383)	(243,199)	(186,893)	(190,515)
Capital Investment (prior year)	(10,592)	(8,528)	(9,169)	-
Proceeds from Disposal of Capital Assets	-	-	-	-
Capital Contributions Received and Deferred	-	37,476	31,187	36,890
Cash Provided By (Used For) Capital Transactions	**(165,975)**	**(214,251)**	**(164,875)**	**(153,625)**
INVESTING TRANSACTIONS				
Designated Cash and Investments Purchased	-	-	-	1,057
Loans (Net of Repayments)	(4,200)	(4,200)	(4,200)	(13,271)
Cash Provided By (Used For) Investing Transactions	**(4,200)**	**(4,200)**	**(4,200)**	**(12,214)**
FINANCING TRANSACTIONS				
Repayment of Capital Lease Obligations	**19,000**	**66,000**	**(4,730)**	**(934)**
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	**(90,818)**	**(22,026)**	**(54,929)**	**(81,560)**
Cash and Cash Equivalents at the Beginning of the Year	(64,388)	(42,362)	(34,251)	39,198
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	**(155,206)**	**(64,388)**	**(89,180)**	**(42,362)**

Summary of Net Debt and Estimated Borrowing Capacity

(thousands of dollars)

	2011/2012 Main Estimates	2010/2011 Revised Estimates	2010/2011 Main Estimates	2009/2010 Actuals
ESTIMATED SHORT TERM DEBT AT THE END OF THE YEAR	(155,206)	(64,388)	(89,180)	(42,362)
LONG TERM DEBT	(164,374)	(165,439)	-	-
GUARANTEED DEBT				
NWT Power Corporation	(147,967)	(148,181)	(135,288)	(118,229)
NWT Energy Corporation	(19,514)	(20,164)	(23,664)	(20,758)
NWT Housing Corporation	(24,558)	(25,778)	(25,778)	(26,931)
Yellowknife Public Denominational District Education Authority	(4,229)	(4,890)	(4,890)	(5,511)
TOTAL GUARANTEED DEBT	(196,268)	(199,013)	(189,620)	(171,429)
TOTAL (DEBT) SURPLUS	(515,848)	(428,840)	(278,800)	(213,791)
AUTHORIZED BORROWING LIMIT	575,000	575,000	500,000	500,000
AVAILABLE BORROWING AUTHORITY	59,152	146,160	221,200	286,209

Any further guarantees of NWT Power Corporation Debt may require a review of the GNWT's overall borrowing capacity with the Government of Canada.

Infrastructure Investment Summary

(thousands of dollars)

	2011/2012 Main Estimates	2010/2011 Revised Estimates	2010/2011 Main Estimates	2009/2010 Actuals
BEGINNING OF THE YEAR				
Cost of Capital Assets in Service	2,019,926	1,890,004	1,916,020	1,730,152
Accumulated Depreciation	(829,859)	(761,971)	(794,870)	(702,574)
Net Book Value	1,190,067	1,128,033	1,121,150	1,027,578
CHANGES DURING THE YEAR				
Capital Assets Put into Service	297,148	129,922	195,898	159,976
Disposals	-	-	-	(124)
Amortization	(69,921)	(67,888)	(70,463)	(59,397)
NET BOOK VALUE OF CAPITAL ASSETS IN SERVICE AT THE END OF THE YEAR	**1,417,294**	**1,190,067**	**1,246,585**	**1,128,033**
Work in Progress on Multi-year Projects	226,187	361,157	196,000	163,288
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**1,643,481**	**1,551,224**	**1,442,585**	**1,291,321**
CALCULATION OF CAPITAL INVESTMENT				
Capital Investment per Infrastructure Acquisition Plan	126,178	378,791	178,066	203,537
Supplementary Reserve	5,000	5,000	10,000	-
Carry-over of Appropriations from the Previous Year	127,000	-	96,000	-
Estimated Appropriations for Incomplete Projects Continued in Subsequent Year	(92,000)	(127,000)	(85,000)	-
Estimated Appropriation Lapses	(4,000)	(4,000)	(4,000)	-
Capital Investment Expenditures	**162,178**	**252,791**	**195,066**	**203,537**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	361,157	238,288	196,832	119,727
Capital Investment Expenditures	162,178	252,791	195,066	203,537
Less work in progress, end of the year	(226,187)	(361,157)	(196,000)	(163,288)
Assets put into service	**297,148**	**129,922**	**195,898**	**159,976**

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Active Position by Department, Board or Agency

	2011-2012 Main Estimates	2010-2011 Main Estimates
Legislative Assembly	33	33
Executive	69	68
Human Resources	193	185
Aboriginal Affairs and Intergovernmental Relations	40	40
Finance	107	108
Municipal and Community Affairs	116	115
Public Works and Services	202	202
Health and Social Services	142	139
Justice	453	418
Education, Culture and Employment	224	218
Transportation	313	307
Industry, Tourism and Investment	169	166
Environment and Natural Resources	303	299
	2,364	**2,298**
Boards and Agency Positions		
Health And Social Services Authorities	1,280	1,257
Education Authorities	1,053	1,042
NWT Housing Corporation	123	117
Liquor Revolving Fund	13	13
Information and Communication Technology Chargeback	57	56
Petroleum Products Revolving Fund	14	14
Total Boards and Agency Positions	**2,540**	**2,499**
Total Active Positions	**4,904**	**4,797**

Summary of Active Positions

2011-2012	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	1,199	12	-	1,211
North Slave	1,243	65	16	1,324
Tłįchǫ	209	12	3	224
South Slave	796	48	32	876
Dehcho	312	7	65	384
Sahtu	228	3	3	234
Beaufort Delta	599	28	24	651
	4,586	**175**	**143**	**4,904**
Community Allocation				
Yellowknife Headquarters	1,199	12	-	1,211
Regional/Area Offices	2,690	113	86	2,889
Other Communities	697	50	57	804
	4,586	**175**	**143**	**4,904**

2010-2011	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	1,164	22	1	1,187
North Slave	1,202	62	13	1,277
Tłįchǫ	197	12	3	212
South Slave	784	50	28	862
Dehcho	301	9	65	375
Sahtu	225	4	3	232
Beaufort Delta	600	28	24	652
	4,473	**187**	**137**	**4,797**
Community Allocation				
Yellowknife Headquarters	1,164	22	1	1,187
Regional/Area Offices	2,629	115	80	2,824
Other Communities	680	50	56	786
	4,473	**187**	**137**	**4,797**

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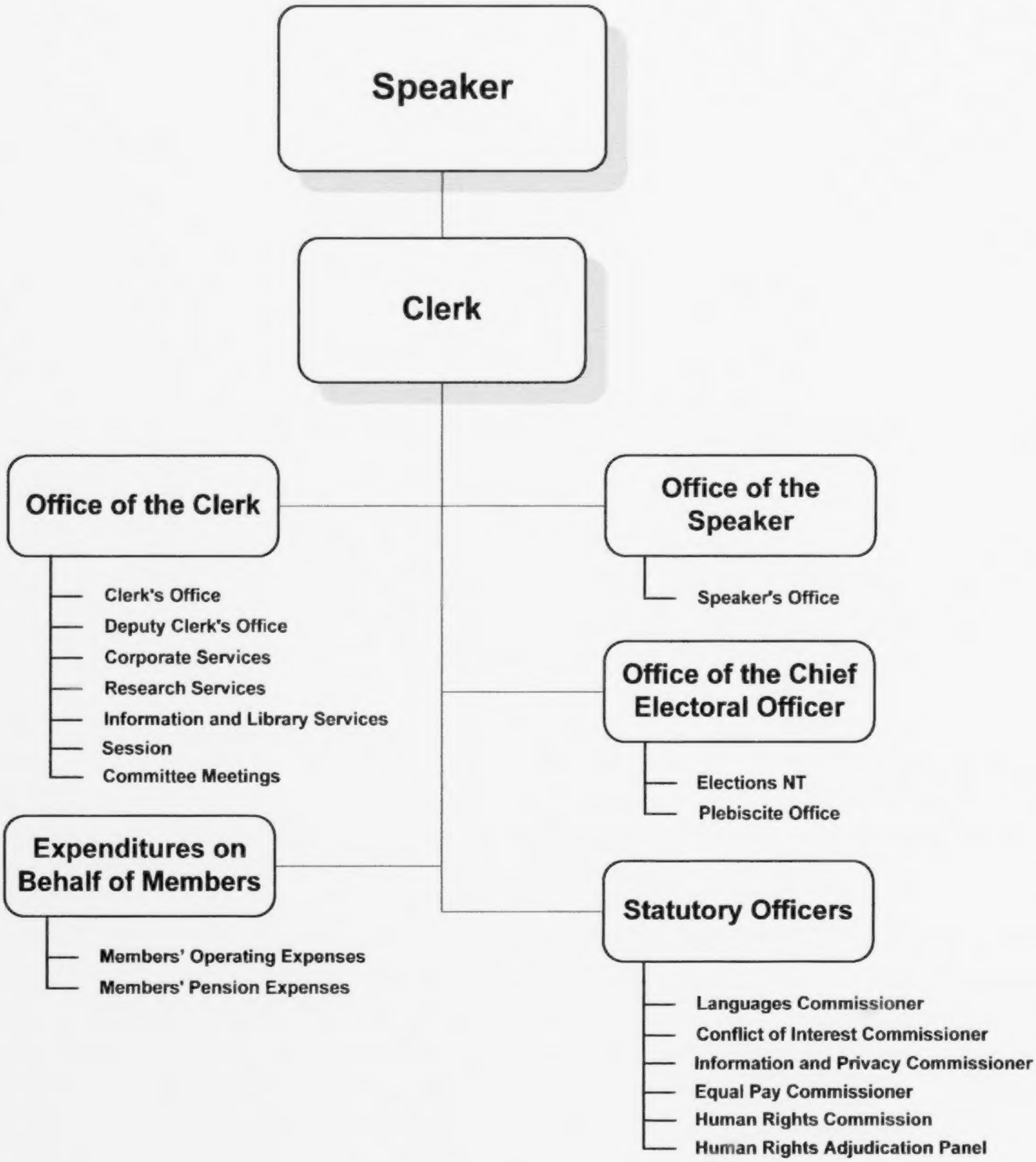
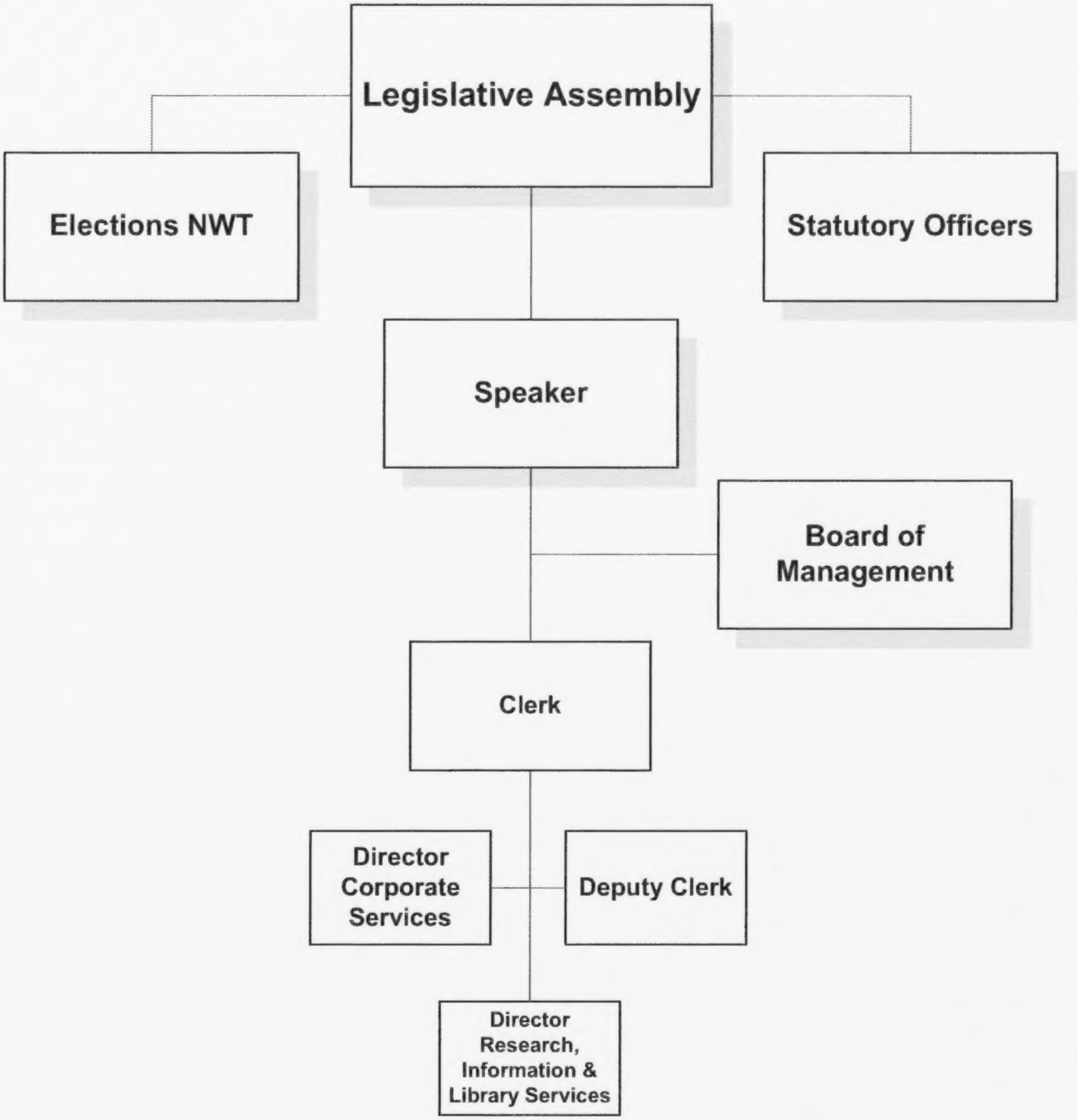
LEGISLATIVE ASSEMBLY


Speaker
Clerk
Office of the Clerk
Clerk's Office
Deputy Clerk's Office
Corporate Services
Research Services
Information and Library Services
Session
Committee Meetings
Office of the Speaker
Speaker's Office
Office of the Chief Electoral Officer
Elections NT
Plebiscite Office
Expenditures on Behalf of Members
Members' Operating Expenses
Members' Pension Expenses
Statutory Officers
Languages Commissioner
Conflict of Interest Commissioner
Information and Privacy Commissioner
Equal Pay Commissioner
Human Rights Commission
Human Rights Adjudication Panel


Legislative Assembly
Elections NWT
Statutory Officers
Speaker
Board of Management
Clerk
Director Corporate Services
Deputy Clerk
Director Research, Information & Library Services

MISSION

To safeguard and promote the principles of consensus government and the institution of the Legislative Assembly in order to foster an empowered and representative government that is relevant and accountable to the people of the Northwest Territories.

GOALS

The office of the Legislative Assembly has the following goals over the planning period:

1. Provide the opportunity for meaningful input from all Members and the general public in the passage of laws.
2. The government is authorized to expend public monies in pursuit of clearly defined program and service delivery goals and objectives on behalf of the residents of the NWT.
3. Elected Members of the Legislative Assembly are assisted in achieving their vision for the Northwest Territories, as expressed in the 16th Legislative Assembly's Vision and Goals document *Northerners Working Together*.
4. Ensure the independence and effectiveness of Statutory Offices in completing their legislated responsibilities.
5. Collaboration and communication amongst all Members, standing committees and governments.
6. The general public is well informed and has access to Legislative Assembly processes and decisions.
7. To adhere to the highest standards of public sector governance within the consensus system.
8. The promotion of the Legislative Assembly as the "Place of the People".
9. The Legislative Assembly provides a forum for meaningful and relevant debate about the issues and challenges facing the residents of the NWT.
10. Highly motivated, efficient staff with a shared understanding of the organization's future.

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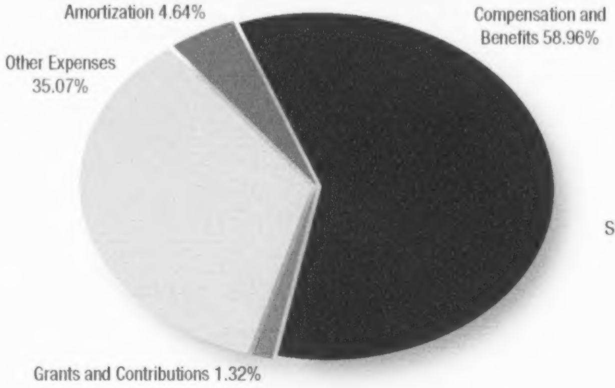
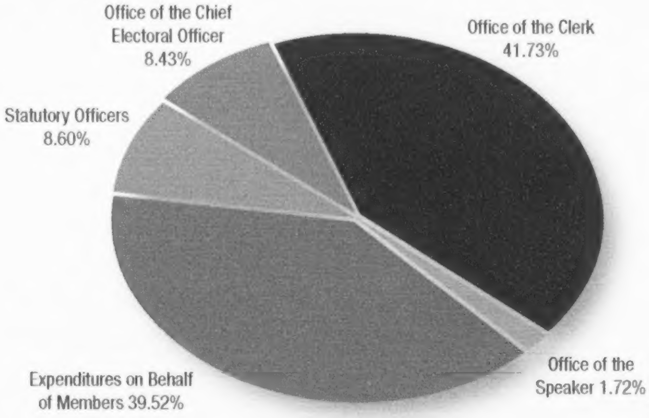
Operations Expenditures

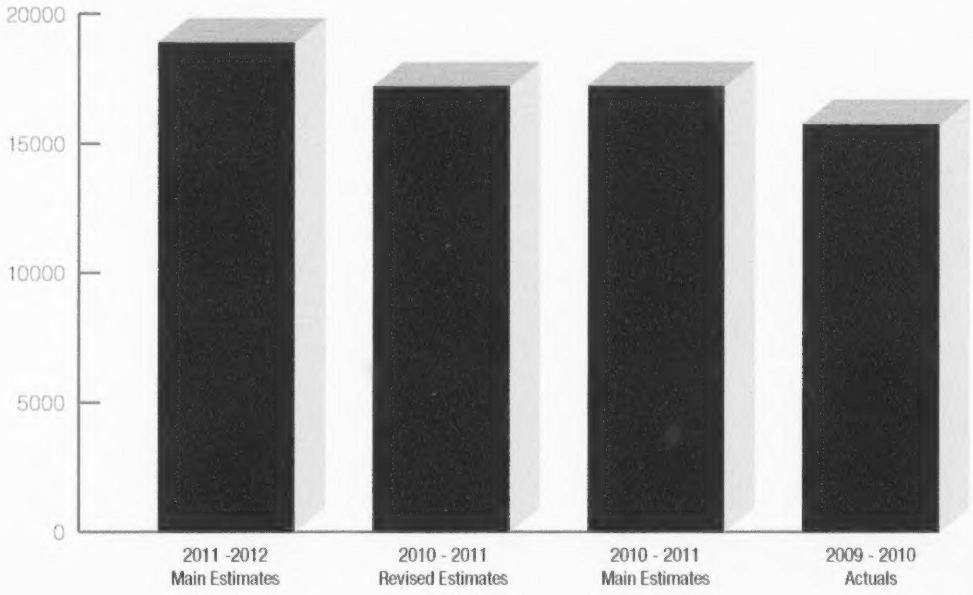
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	11,154	9,517	9,517	8,950
Grants and Contributions	250	250	250	200
Other Expenses	6,635	6,570	6,570	5,796
	18,039	16,337	16,337	14,946
Amortization	878	886	902	825
	18,917	**17,223**	**17,239**	**15,771**
Details of Other Expenses				
Travel	804	878	878	686
Materials and Supplies	490	363	363	325
Purchased Services	819	602	602	553
Utilities	324	312	312	226
Contract Services	2,888	3,059	3,059	2,633
Fees and Payments	358	367	367	289
Controllable Assets	161	105	105	14
Computer Hardware and Software	8	8	8	82
TSC Chargebacks	335	302	302	282
Other	448	574	574	706
	6,635	6,570	6,570	5,796

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	29,282	27,580	27,674	27,205
Accumulated amortization	(12,960)	(12,074)	(11,523)	(11,249)
Net book value	16,322	15,506	16,151	15,956
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	295	1,702	1,880	375
Disposals	-	-	-	-
Amortization expense	(878)	(886)	(902)	(825)
END OF THE YEAR				
Net book value of assets in service	15,739	16,322	17,129	15,506
Work in progress	-	-	-	140
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**15,739**	**16,322**	**17,129**	**15,646**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	-	140	365	85
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	295	1,562	1,515	430
Less work in progress, end of the year	-	-	-	(140)
Assets put into service during the year	**295**	**1,702**	**1,880**	**375**
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	262	1,163	1,515	-
Small Capital Projects	33	399	-	430
Information Technology Projects	-	-	-	-
TOTAL INFRASTRUCTURE INVESTMENT	295	1,562	1,515	430
ALLOCATED TO:				
Tangible Capital Assets	295	1,562	1,515	430
Infrastructure Contributions	-	-	-	-
	295	1,562	1,515	430

REVENUE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
General				
Fees	3	-	-	7
Gain on Investments	-	-	-	435
	3	-	-	442
Recoveries				
Publications	2	2	2	-
Concessions	8	8	8	-
Mechandise	5	6	6	5
Sale of Surplus Assets	6	-	-	-
	21	16	16	5
	24	**16**	**16**	**447**

ACTIVE POSITION SUMMARY

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	31	1	-	32
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	1	-	1
	31	**2**	**-**	**33**
Community Allocation				
Yellowknife Headquarters	31	1	-	32
Regional/Area Offices	-	1	-	1
Other Communities	-	-	-	-
	31	**2**	**-**	**33**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	31	1	-	32
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	1	-	1
	31	**2**	**-**	**33**
Community Allocation				
Yellowknife Headquarters	31	1	-	32
Regional/Area Offices	-	1	-	1
Other Communities	-	-	-	-
	31	**2**	**-**	**33**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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OFFICE OF THE CLERK

Activity Description

The Office of the Clerk includes:

Clerk's Office – Manages and directs the Legislative Assembly office.

Deputy Clerk's Office – Provides advice and support to the Speaker and Members on procedural and administrative matters. In addition, this office is responsible for providing visitor services, public information about the Legislative Assembly and language services.

Corporate Services – Provides financial management, human resource and administrative support to the Legislative Assembly and is responsible for the overall management of the Legislative Assembly Building and its facilities.

Research, Information and Library Services – Provides research services to the Speaker, individual Members, standing and special committees and the Clerk and provides information and reference services through the Legislative and Branch Libraries.

Session – Provides funding for the administration of session and the provision of Hansard service.

Committee Meetings – Provides funding for the administration of all standing and special committees of the Legislative Assembly.

OFFICE OF THE CLERK

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	3,128	3,038	3,038	3,042
Grants and Contributions	-	-	-	-
Other Expenses	3,889	4,337	4,337	3,705
	7,017	7,375	7,375	6,747
Amortization	878	886	902	825
	7,895	**8,261**	**8,277**	**7,572**
Details of Other Expenses				
Travel	293	434	434	295
Materials and Supplies	127	149	149	154
Purchased Services	249	248	248	252
Utilities	324	312	312	224
Contract Services	1,883	2,051	2,051	1,671
Fees and Payments	134	161	161	76
Controllable Assets	105	105	105	4
Computer Hardware and Software	1	1	1	41
TSC Chargebacks	325	302	302	282
Other	448	574	574	706
	3,889	4,337	4,337	3,705

OFFICE OF THE CLERK

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	25	-	-	**25**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	25	-	-	**25**
Community Allocation				
Yellowknife Headquarters	25	-	-	**25**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	25	-	-	**25**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	25	-	-	**25**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	25	-	-	**25**
Community Allocation				
Yellowknife Headquarters	25	-	-	**25**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	25	-	-	**25**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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OFFICE OF THE SPEAKER

Activity Description

The Speaker is elected by the Members to preside over proceedings in the House and enforce the Rules of the Legislative Assembly. The Speaker, as Chair of the Board of Management, is responsible for developing policies on the overall control and operation of the Office of the Legislative Assembly. The Speaker is the official representative of the Legislative Assembly at provincial/territorial, federal and international functions.

OFFICE OF THE SPEAKER

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	139	137	137	133
Grants and Contributions	-	-	-	-
Other Expenses	186	186	186	209
	325	323	323	342
Amortization	-	-	-	-
	325	**323**	**323**	**342**
Details of Other Expenses				
Travel	133	133	133	128
Materials and Supplies	10	10	10	13
Purchased Services	20	20	20	36
Utilities	-	-	-	-
Contract Services	20	20	20	15
Fees and Payments	3	3	3	17
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	186	186	186	209

OFFICE OF THE SPEAKER

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1	-	-	1
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	1	-	-	1
Community Allocation				
Yellowknife Headquarters	1	-	-	1
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	1	-	-	1

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1	-	-	1
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	1	-	-	1
Community Allocation				
Yellowknife Headquarters	1	-	-	1
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	1	-	-	1

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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EXPENDITURES ON BEHALF OF MEMBERS

Activity Description

The Expenditures on Behalf of Members is comprised of the following:

- **Members' Operating Expenses** – Provides for the indemnities, allowances and constituency work expenses incurred by Members.

- **Members' Pension Expenses** – Includes all expenditures related to the administration of the Members' pensions.

EXPENDITURES ON BEHALF OF MEMBERS

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	6,165	5,552	5,552	4,990
Grants and Contributions	-	-	-	-
Other Expenses	1,311	1,253	1,253	1,185
	7,476	6,805	6,805	6,175
Amortization	-	-	-	-
	7,476	**6,805**	**6,805**	**6,175**
Details of Other Expenses				
Travel	212	220	220	203
Materials and Supplies	131	143	143	121
Purchased Services	260	230	230	201
Utilities	-	-	-	1
Contract Services	460	468	468	460
Fees and Payments	187	187	187	176
Controllable Assets	56	-	-	7
Computer Hardware and Software	5	5	5	16
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	1,311	1,253	1,253	1,185

OFFICE OF THE CHIEF ELECTORAL OFFICER

Activity Description

The Office of the Chief Electoral Officer administers territorial general elections, by-elections and plebiscites; the Office is also available to assist the work of the Electoral Boundaries Commission, when one is convened.

OFFICE OF THE CHIEF ELECTORAL OFFICER

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	1,050	164	164	193
Grants and Contributions	-	-	-	-
Other Expenses	545	208	208	98
	1,595	372	372	291
Amortization	-	-	-	-
	1,595	**372**	**372**	**291**
Details of Other Expenses				
Travel	90	15	15	10
Materials and Supplies	130	17	17	19
Purchased Services	150	16	16	9
Utilities	-	-	-	1
Contract Services	165	160	160	37
Fees and Payments	-	-	-	3
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	19
TSC Chargebacks	10	-	-	-
Other	-	-	-	-
	545	208	208	98

OFFICE OF THE CHIEF ELECTORAL OFFICER

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1	1	-	2
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	1	1	-	2
Community Allocation				
Yellowknife Headquarters	1	1	-	2
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	1	1	-	2

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1	1	-	2
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	1	1	-	2
Community Allocation				
Yellowknife Headquarters	1	1	-	2
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	1	1	-	2

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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STATUTORY OFFICERS

Activity Description

This activity provides for the independent operation of the following Statutory Officers: Languages Commissioner, Information and Privacy Commissioner, Conflict of Interest Commissioner, Equal Pay Commissioner, Human Rights Commission, Director of Human Rights and the Human Rights Adjudication Panel.

The Languages Commissioner's duty is to ensure that institutions of the Legislative Assembly and GNWT respect the provisions of the *NWT Official Languages Act* and any other act or regulation relating to the status or use of official languages.

The Information and Privacy Commissioner provides an independent review of discretionary decisions made by public bodies in response to requests for access to information that government creates and receives.

The Conflict of Interest Commissioner provides advice to Members on how to arrange their business and financial affairs to comply with the conflict provisions included in Part 3 of the *Legislative Assembly and Executive Council Act.* The Commissioner also conducts investigations into conflict of interest complaints against Members.

The Equal Pay Commissioner is responsible for ensuring that public service employees are not, on the basis of sex, paid a lower rate than other employees who perform work of equal value.

The Human Rights Commission is responsible for promoting equality in order to reduce discrimination against territorial residents.

STATUTORY OFFICERS

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	672	626	626	592
Grants and Contributions	250	250	250	200
Other Expenses	704	586	586	599
	1,626	1,462	1,462	1,391
Amortization	-	-	-	-
	1,626	**1,462**	**1,462**	**1,391**
Details of Other Expenses				
Travel	76	76	76	50
Materials and Supplies	92	44	44	18
Purchased Services	140	88	88	55
Utilities	-	-	-	-
Contract Services	360	360	360	450
Fees and Payments	34	16	16	17
Controllable Assets	-	-	-	3
Computer Hardware and Software	2	2	2	6
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	704	586	586	599

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Languages Commissioner	322	220	220	96
Conflict of Interest Commissioner	60	60	60	259
Information and Privacy Commissioner	62	62	62	60
Equal Pay Commissioner	40	40	40	2
Human Rights Commission	732	688	688	666
Human Rights Commission (Grants & Contributions)	250	250	250	200
Human Rights Adjudication Panel	160	142	142	108
	1,626	**1,462**	**1,462**	**1,391**

STATUTORY OFFICERS

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Human Rights Commission Funding - The Human Rights Commission for the NWT is mandated to promote human rights, conduct public information / education programs and may provide advice to the Legislative Assembly.	250	250	250	200
	250	**250**	**250**	**200**

STATUTORY OFFICERS

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	-	-	4
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	1	-	1
	4	1	-	5
Community Allocation				
Yellowknife Headquarters	4	-	-	4
Regional/Area Offices	-	1	-	1
Other Communities	-	-	-	-
	4	1	-	5

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	-	-	4
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	1	-	1
	4	1	-	5
Community Allocation				
Yellowknife Headquarters	4	-	-	4
Regional/Area Offices	-	1	-	1
Other Communities	-	-	-	-
	4	1	-	5

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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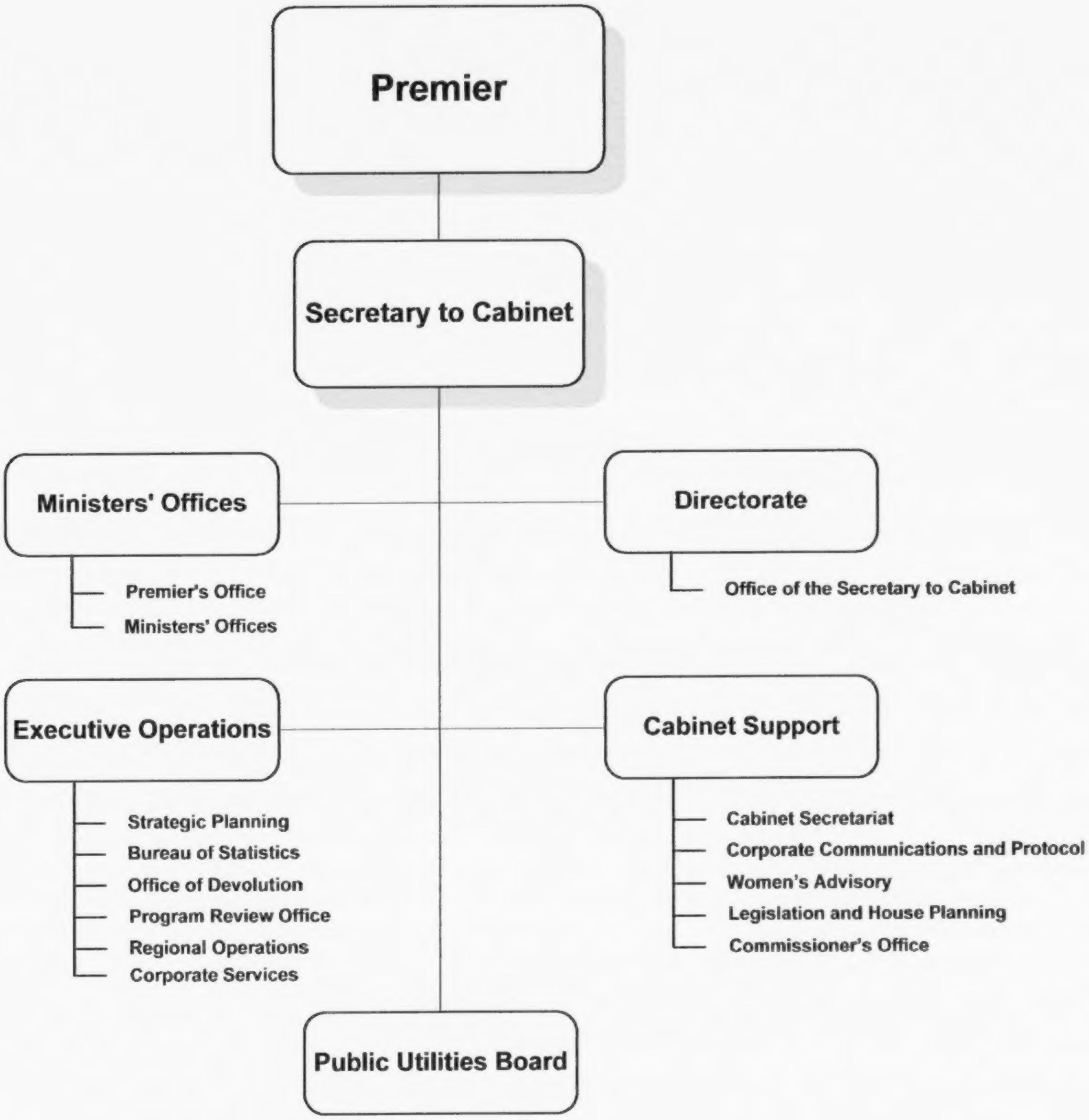
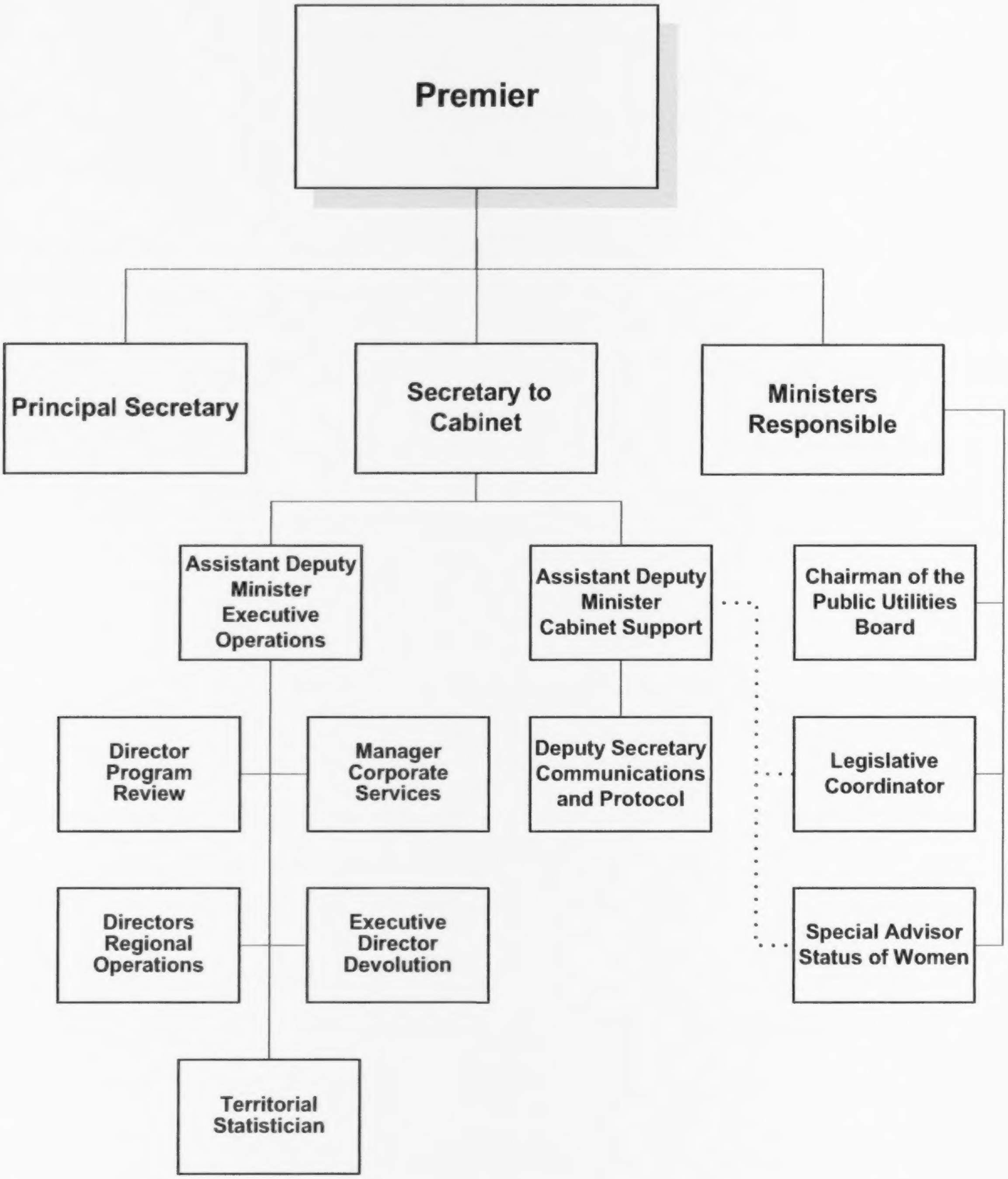
EXECUTIVE


Premier
Secretary to Cabinet
Ministers' Offices
Premier's Office
Ministers' Offices
Directorate
Office of the Secretary to Cabinet
Executive Operations
Strategic Planning
Bureau of Statistics
Office of Devolution
Program Review Office
Regional Operations
Corporate Services
Cabinet Support
Cabinet Secretariat
Corporate Communications and Protocol
Women's Advisory
Legislation and House Planning
Commissioner's Office
Public Utilities Board


Premier
Principal Secretary
Secretary to Cabinet
Ministers Responsible
Assistant Deputy Minister Executive Operations
Assistant Deputy Minister Cabinet Support
Chairman of the Public Utilities Board
Director Program Review
Manager Corporate Services
Deputy Secretary Communications and Protocol
Legislative Coordinator
Directors Regional Operations
Executive Director Devolution
Special Advisor Status of Women
Territorial Statistician

MISSION

The mission of the Department of Executive is to provide overall management and direction to the Executive branch of Government. The key areas for which we are responsible for achieving results are:

- Coordinating and supporting the planning, implementation, monitoring and evaluation of initiatives and actions in support of cross-government goals.
- Providing policy, strategic, legislative and communications advice to support Cabinet and Ministers;
- Negotiating and coordinating the transfer of provincial-type powers and responsibilities with respect to public lands and resources; and
- Supporting effective corporate communications, and dissemination of appropriate economic, social and demographic statistics, to government employees, the public and other governments.

GOALS

The Department of Executive shall ensure effective:

1. Support for informed decision-making in planning, development and implementation of policies and programming,
2. Conclusion of devolution and resource revenue sharing agreements,
3. Coordination of Government operations, both between departments and between headquarters and the regions,
4. Working relationships with Aboriginal and community governments,
5. Management of the implementation of the GNWT Strategic Plan.

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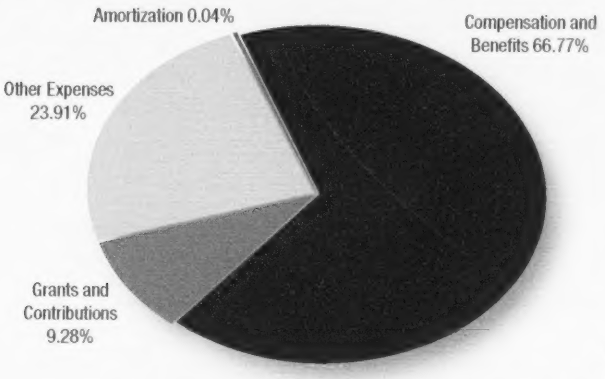
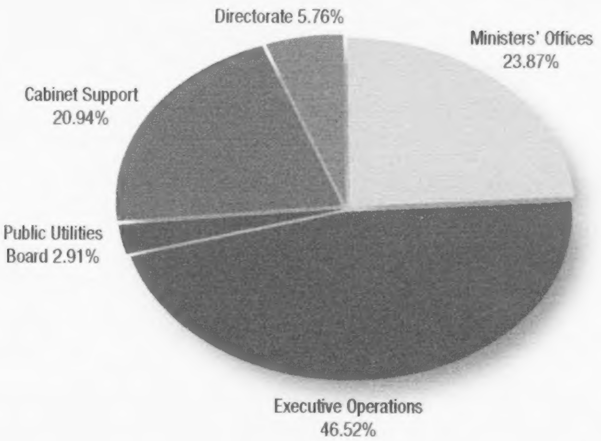
Operations Expenditures

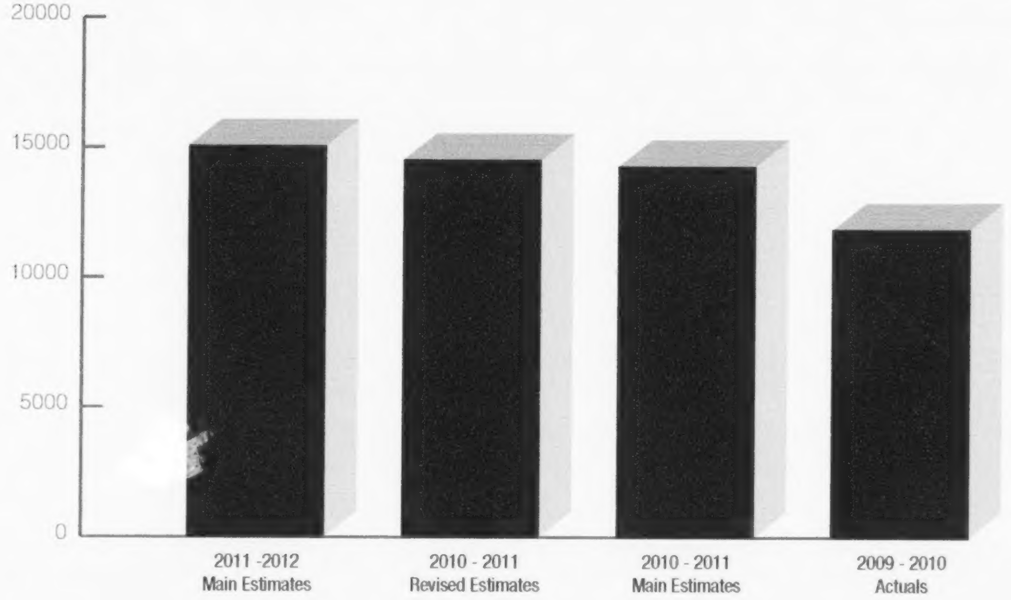
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	10,062	9,665	9,587	8,092
Grants and Contributions	1,398	1,386	1,386	1,495
Other Expenses	3,603	3,454	3,307	2,265
	15,063	14,505	14,280	11,852
Amortization	7	26	26	34
	15,070	**14,531**	**14,306**	**11,886**
Details of Other Expenses				
Travel	788	915	850	432
Materials and Supplies	322	269	264	142
Purchased Services	364	278	278	252
Utilities	-	-	-	-
Contract Services	1,167	977	902	831
Fees and Payments	216	216	216	262
Controllable Assets	-	-	-	20
Computer Hardware and Software	9	11	9	23
TSC Chargebacks	337	326	326	276
Other	400	462	462	27
	3,603	3,454	3,307	2,265

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	269	269	269	269
Accumulated amortization	(225)	(199)	(200)	(165)
Net book value	44	70	69	104
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	(7)	(26)	(26)	(34)
END OF THE YEAR				
Net book value of assets in service	37	44	43	70
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**37**	**44**	**43**	**70**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	-	-	-	-
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	-	-	-	-
Less work in progress, end of the year	-	-	-	-
Assets put into service during the year	-	-	-	-

INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
TOTAL INFRASTRUCTURE INVESTMENT	-	-	-	-
ALLOCATED TO:				
Tangible Capital Assets	-	-	-	-
Infrastructure Contributions	-	-	-	-
	-	-	-	-

REVENUE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Grant-in-Kind:				
Tapwe Building	169	169	169	169
Band Council Subsidized Leases	150	150	150	150
	319	319	319	319
	319	**319**	**319**	**319**

ACTIVE POSITION SUMMARY

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	56	-	-	56
North Slave	2	1	-	3
Tłı̨chǫ	-	1	-	1
South Slave	1	-	-	1
Dehcho	-	2	-	2
Sahtu	-	2	-	2
Beaufort Delta	2	2	-	4
	61	**8**	**-**	**69**
Community Allocation				
Yellowknife Headquarters	56	-	-	56
Regional/Area Offices	5	-	-	5
Other Communities	-	8	-	8
	61	**8**	**-**	**69**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	55	-	-	55
North Slave	2	1	-	3
Tłı̨chǫ	-	1	-	1
South Slave	1	-	-	1
Dehcho	-	2	-	2
Sahtu	-	2	-	2
Beaufort Delta	2	2	-	4
	60	**8**	**-**	**68**
Community Allocation				
Yellowknife Headquarters	55	-	-	55
Regional/Area Offices	5	-	-	5
Other Communities	-	8	-	8
	60	**8**	**-**	**68**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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DIRECTORATE

Activity Description

Directorate includes:

- **Office of the Secretary to Cabinet –** is responsible for leading the senior management of the territorial public service, managing the executive functions of the bureaucracy, supporting Executive Council decision making, and coordinating the development and implementation of government-wide direction. The Office is also responsible for the management of the Department of Executive and the planning, and administration of functions necessary to further the Department's mandate. The Secretary to Cabinet is accountable to the Premier for the proper conduct of business of the Department.

DIRECTORATE

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	567	537	537	389
Grants and Contributions	185	185	185	185
Other Expenses	117	117	117	313
	869	839	839	887
Amortization	-	-	-	-
	869	**839**	**839**	**887**
Details of Other Expenses				
Travel	60	60	60	29
Materials and Supplies	13	13	13	12
Purchased Services	10	10	10	19
Utilities	-	-	-	-
Contract Services	30	30	30	223
Fees and Payments	4	4	4	29
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	1
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	117	117	117	313

DIRECTORATE

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Grants				
Band Council Subsidized Leases Grant in Kind - To record the Grant-in-Kind associated with subsidized office space lease benefits currently provided to various band councils.	150	150	150	150
National Aboriginal Achievement Awards - Funding provided to the National Aboriginal Achievement Foundation to assist in the costs associated with the annual National Aboriginal Achievement Awards celebration.	35	35	35	35
	185	185	185	185
	185	**185**	**185**	**185**

DIRECTORATE

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	3	-	-	3
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	3	-	-	3
Community Allocation				
Yellowknife Headquarters	3	-	-	3
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	3	-	-	3

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	3	-	-	3
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	3	-	-	3
Community Allocation				
Yellowknife Headquarters	3	-	-	3
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	3	-	-	3

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

MINISTERS' OFFICES

Activity Description

The Ministers' Offices include:

- **The Premier's Office** – supports the Premier with the management of the executive functions of government and the operations of the Executive Council; and takes a lead in coordinating the government's activities related to the political development of the Northwest Territories.

- **Ministers' Offices** – provides support for the Ministers, their offices and support staff. This includes salaries and operational expenses for the Ministers and their staff.

MINISTERS' OFFICES

Operations Expenditure Summary

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	2,709	2,449	2,449	2,422
Grants and Contributions	-	-	-	25
Other Expenses	888	813	738	623
	3,597	3,262	3,187	3,070
Amortization	-	-	-	-
	3,597	**3,262**	**3,187**	**3,070**
Details of Other Expenses				
Travel	265	265	265	223
Materials and Supplies	60	60	60	44
Purchased Services	78	78	78	109
Utilities	-	-	-	-
Contract Services	308	233	158	95
Fees and Payments	177	177	177	146
Controllable Assets	-	-	-	5
Computer Hardware and Software	-	-	-	1
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	888	813	738	623

MINISTERS' OFFICES

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Grants				
Inuvialuit Regional Corporation - to assist with the costs associated with Litigation to Overturn the EU Seal Products Ban.	-	-	-	25
	-	-	-	25
	-	**-**	**-**	**25**

MINISTERS' OFFICES

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	18
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	18	-	-	18
Community Allocation				
Yellowknife Headquarters	18	-	-	18
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	18	-	-	18

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	17	-	-	17
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	17	-	-	17
Community Allocation				
Yellowknife Headquarters	17	-	-	17
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	17	-	-	17

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

EXECUTIVE OPERATIONS

Activity Description

Executive Offices includes:

- **Strategic Planning** – develops the government-wide strategic plan and ensures that it is effectively implemented, coordinates the four-year and annual business planning process, and provides strategic advice and support for cross-government planning activities.
- The **Bureau of Statistics** – ensures, as the central statistics agency, that government has appropriate statistical information and provides statistical advice and assistance to departments, regional offices and central agencies.
- The **Office of Devolution** – manages the GNWT participation in and represents the GNWT interest in the negotiations of devolution and resource revenue sharing agreements.
- The **Program Review Office** – coordinates reviews of specific programs and services to clarify and confirm mandates, determine program effectiveness and recommend modifications such as elimination, reduction or service improvements.
- **Regional Operations** – responsible for implementing Cabinet priorities and direction, coordinating GNWT program and service responsibilities in the region and overall management of the GNWT Single Window Service Centers.
- **Corporate Services** - provides financial, human resource, and information system and technology support to the Department of Executive.

EXECUTIVE OPERATIONS

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	4,686	4,693	4,615	3,496
Grants and Contributions	390	390	390	481
Other Expenses	1,927	1,853	1,781	868
	7,003	6,936	6,786	4,845
Amortization	7	7	7	7
	7,010	**6,943**	**6,793**	**4,852**
Details of Other Expenses				
Travel	356	483	418	128
Materials and Supplies	175	122	117	50
Purchased Services	220	134	134	81
Utilities	-	-	-	-
Contract Services	423	308	308	208
Fees and Payments	7	7	7	65
Controllable Assets	-	-	-	13
Computer Hardware and Software	9	11	9	20
TSC Chargebacks	337	326	326	276
Other	400	462	462	27
	1,927	1,853	1,781	868

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Program Delivery Details				
Strategic Planning	2,208	1,956	1,956	1,510
Corporate Services	899	834	834	649
Bureau of Statistics	1,054	1,145	995	704
Devolution	460	442	442	748
Program Review	865	880	880	691
Regional Operations	1,517	1,679	1,679	543
Amortization	7	7	7	7
	7,010	**6,943**	**6,793**	**4,852**

EXECUTIVE OPERATIONS

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Grants				
NGO Stabilization - Funding to stabilize and assist NGOs with management, governance, organizational development and extraordinary operations costs.	350	350	350	272
Inuit Circumpolar Grant - to create a dialogue between the ICC and the GNWT to advance Mutal Circumpolar Interest.	-	-	-	13
	350	350	350	285
Contributions				
Devolution Negotiations - Contribution funding has been made available to support the particiaption of Aboriginal organizations in the negotiations of devolution and resource sharing. An equal amount will be funded by the federal government.	40	40	40	196
	40	40	40	196
	390	**390**	**390**	**481**

EXECUTIVE OPERATIONS

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	22	-	-	**22**
North Slave	2	1	-	**3**
Tłįchǫ	-	1	-	**1**
South Slave	-	-	-	**-**
Dehcho	-	2	-	**2**
Sahtu	-	2	-	**2**
Beaufort Delta	2	2	-	**4**
	26	**8**	**-**	**34**
Community Allocation				
Yellowknife Headquarters	22	-	-	**22**
Regional/Area Offices	4	-	-	**4**
Other Communities	-	8	-	**8**
	26	**8**	**-**	**34**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	22	-	-	**22**
North Slave	2	1	-	**3**
Tłįchǫ	-	1	-	**1**
South Slave	-	-	-	**-**
Dehcho	-	2	-	**2**
Sahtu	-	2	-	**2**
Beaufort Delta	2	2	-	**4**
	26	**8**	**-**	**34**
Community Allocation				
Yellowknife Headquarters	22	-	-	**22**
Regional/Area Offices	4	-	-	**4**
Other Communities	-	8	-	**8**
	26	**8**	**-**	**34**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

PUBLIC UTILITIES BOARD

Activity Description

The **Public Utilities Board** is an independent regulatory agency responsible for the regulation of the energy utilities in the Northwest Territories. The main function of the Board is derived from the *Public Utilities Act*.

PUBLIC UTILITIES BOARD

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	178	173	173	152
Grants and Contributions	-	-	-	-
Other Expenses	260	260	260	175
	438	433	433	327
Amortization	-	-	-	-
	438	**433**	**433**	**327**
Details of Other Expenses				
Travel	30	30	30	26
Materials and Supplies	10	10	10	7
Purchased Services	10	10	10	7
Utilities	-	-	-	-
Contract Services	190	190	190	117
Fees and Payments	20	20	20	17
Controllable Assets	-	-	-	1
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	260	260	260	175

PUBLIC UTILITIES BOARD

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	1	-	-	1
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	1	-	-	1
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	1	-	-	1
Other Communities	-	-	-	-
	1	-	-	1

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	1	-	-	1
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	1	-	-	1
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	1	-	-	1
Other Communities	-	-	-	-
	1	-	-	1

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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CABINET SUPPORT

Activity Description

Cabinet Support includes:

- **Cabinet Secretariat** – provides broad policy advice to the Premier and Cabinet and support for all Cabinet operations, including maintaining the integrity of the Cabinet record and disseminating Cabinet direction.
- **Legislation and House Planning** – is responsible for the provision of broad policy advice on legislative initiatives, support for the development of the legislative agenda, and a full range of administrative services in support of Cabinet business in the Legislative Assembly during Session.
- **Corporate Communications and Protocol** – provides broad communications advice across government; promotes an integrated corporate approach to communications; communicates GNWT priorities within government and to the public; and provides protocol services for the GNWT.
- **Women's Advisory** – supports the Minister Responsible for the Status of Women, and serves as a point of contact within the GNWT for governmental and non-governmental organizations that enhance the cultural, economic, political and social participation of women in society.
- Providing office space and operational support for the federally appointed Commissioner of the Northwest Territories through the **Commissioner's Office**.

CABINET SUPPORT

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	1,922	1,813	1,813	1,633
Grants and Contributions	823	811	811	804
Other Expenses	411	411	411	286
	3,156	3,035	3,035	2,723
Amortization	-	19	19	27
	3,156	**3,054**	**3,054**	**2,750**
Details of Other Expenses				
Travel	77	77	77	26
Materials and Supplies	64	64	64	29
Purchased Services	46	46	46	36
Utilities	-	-	-	-
Contract Services	216	216	216	188
Fees and Payments	8	8	8	5
Controllable Assets	-	-	-	1
Computer Hardware and Software	-	-	-	1
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	411	411	411	286

Program Delivery Details				
Cabinet Secretariat	939	882	882	698
Corporate Communications & Protocol	704	679	679	609
Legislation and House Planning	335	320	320	312
Women's Advisory	993	972	972	956
Commissioners Office	185	182	182	148
Amortization	-	19	19	27
	3,156	**3,054**	**3,054**	**2,750**

CABINET SUPPORT

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Grants				
Women's Initiatives Grants - Funding is provided to non-profit organizations for special projects that support the cultural, economic, political and social participation of women in society.	50	50	50	50
Native Women's Association Grant in Kind - To record a grant-in-kind for the fair market value of benefits received by the Native Women's Association under a subsidized occupancy agreement with the GNWT.	169	169	169	169
	219	219	219	219
Contributions				
Native Women's Association - Funding is provided to cover staff, travel, research, meeting costs and related operations and maintenance costs.	236	230	230	227
Status of Women Council - Funding is provided to the Status of Women Council of the Northwest Territories in order to assist the council with operating expenses.	368	362	362	358
	604	592	592	585
	823	**811**	**811**	**804**

CABINET SUPPORT

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	13	-	-	13
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	13	-	-	13
Community Allocation				
Yellowknife Headquarters	13	-	-	13
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	13	-	-	13

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	13	-	-	13
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	13	-	-	13
Community Allocation				
Yellowknife Headquarters	13	-	-	13
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	13	-	-	13

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

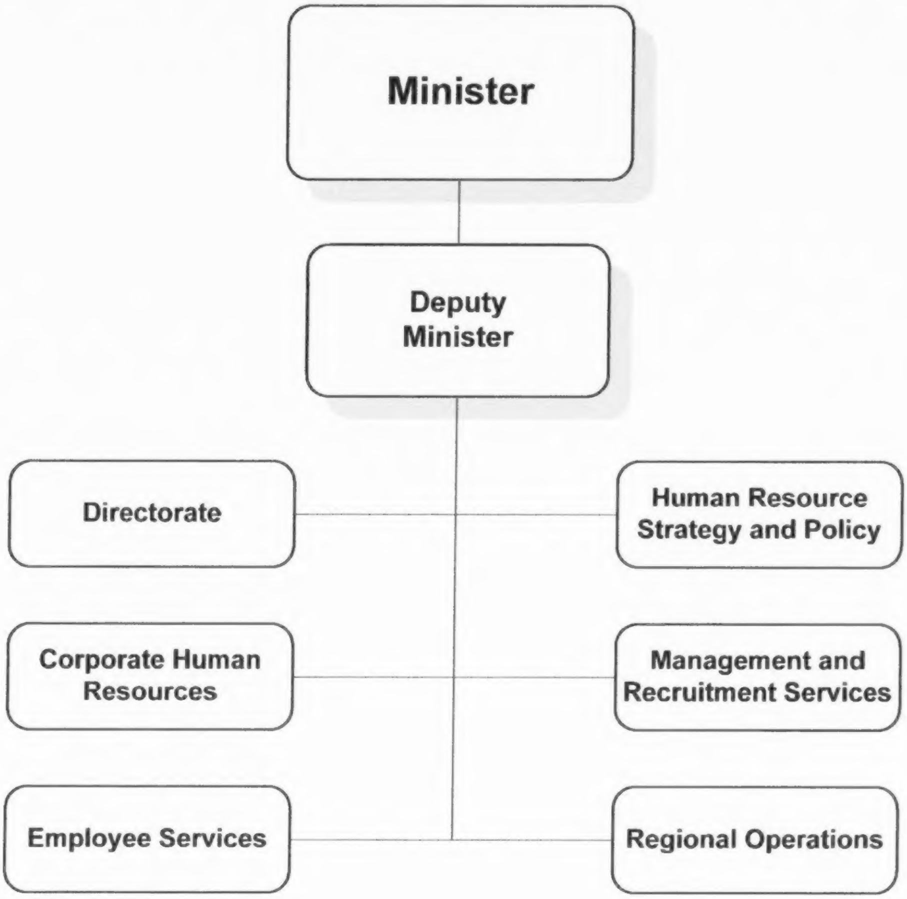
LEASE COMMITMENTS - INFRASTRUCTURE

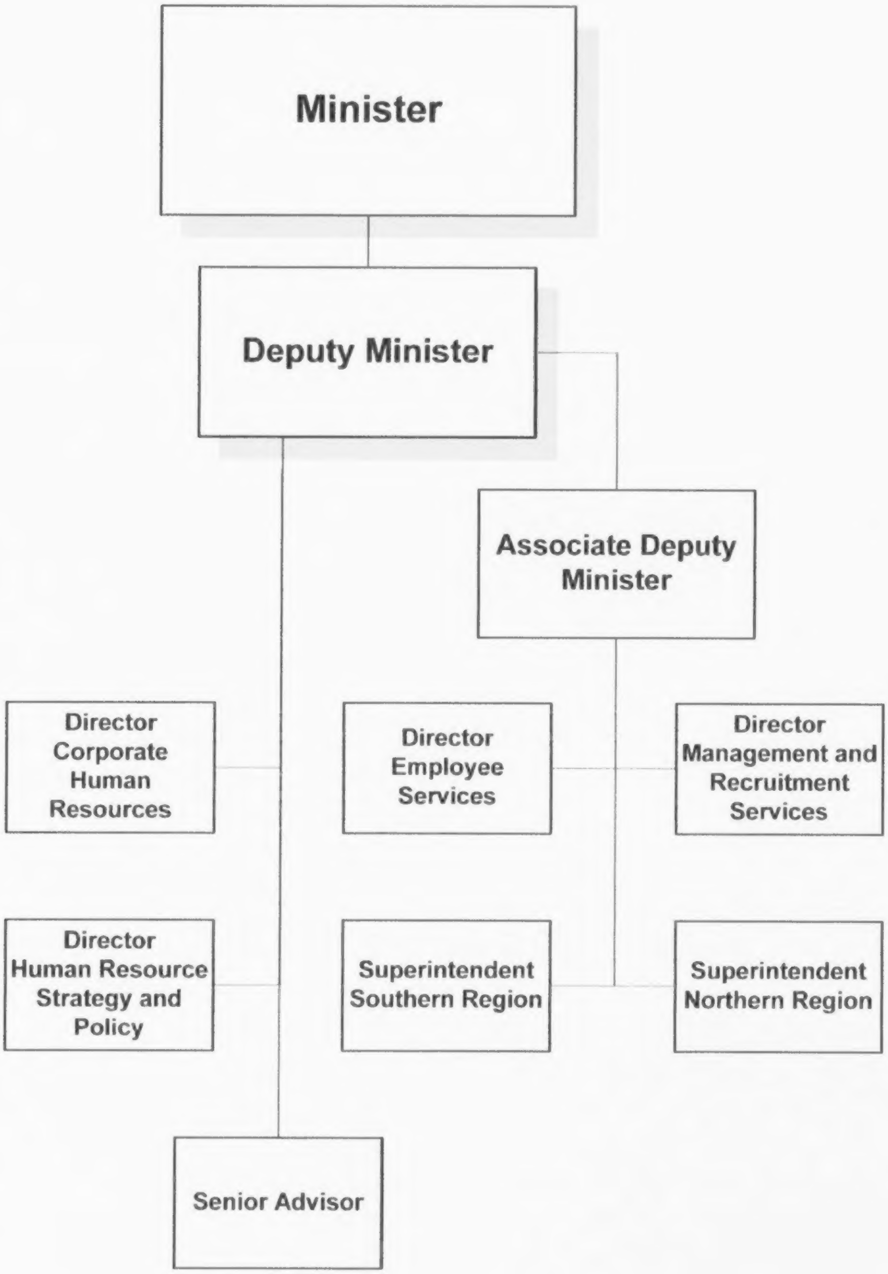
		(thousands of dollars)	
Type of Property	Community	2011-2012 Main Estimates	Future Lease Payments
Office Space - Waldron Building	North Slave	29	-
		29	-

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

HUMAN RESOURCES


Minister
Deputy Minister
Directorate
Human Resource Strategy and Policy
Corporate Human Resources
Management and Recruitment Services
Employee Services
Regional Operations


Minister
Deputy Minister
Associate Deputy Minister
Director Corporate Human Resources
Director Employee Services
Director Management and Recruitment Services
Director Human Resource Strategy and Policy
Superintendent Southern Region
Superintendent Northern Region
Senior Advisor

MISSION

Supporting excellence in the GNWT public service through the delivery of innovative, quality human resource services.

GOALS

1. Support to management's human resource decision-making that results in productive and positive human resource management practices.
2. Integrated, client-focused programs and services that are simple, timely and consistent.
3. Streamlined and simplified administrative systems and processes.
4. Recruitment and retention of a capable, competent public service that is representative of the people it serves and that focuses on results.
5. A work environment that promotes employee development, safety and wellness and that offers an opportunity for positive labour/management relations.

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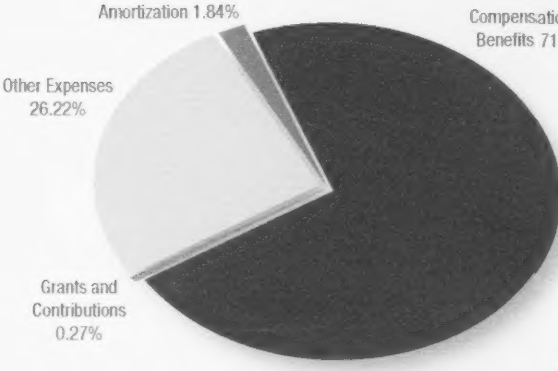
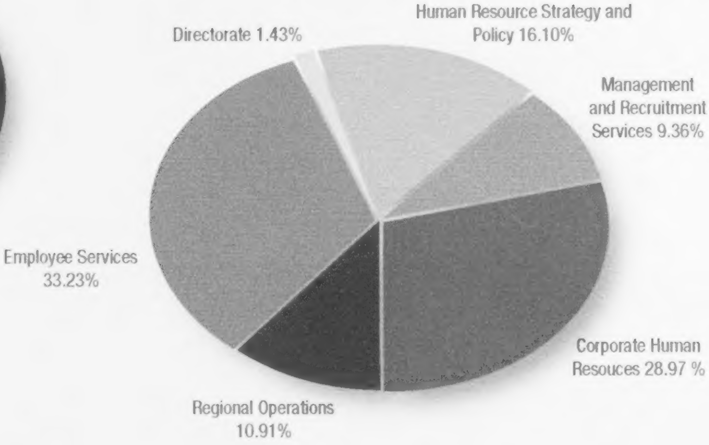
Operations Expenditures

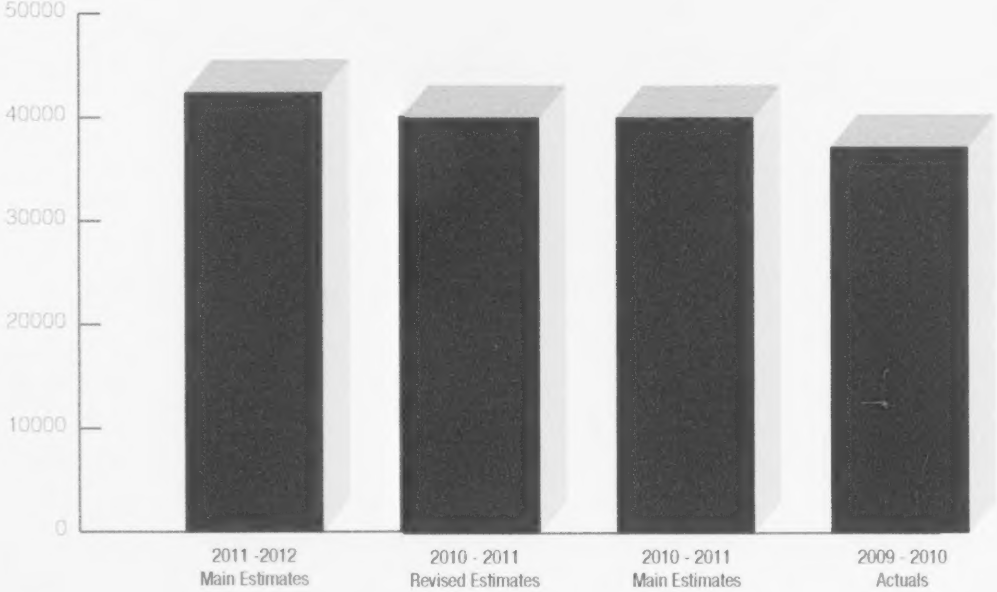
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	30,404	29,358	29,358	29,850
Grants and Contributions	115	115	115	188
Other Expenses	11,122	9,820	9,820	6,280
	41,641	39,293	39,293	36,318
Amortization	780	780	780	923
	42,421	**40,073**	**40,073**	**37,241**
Details of Other Expenses				
Travel	535	535	535	438
Materials and Supplies	229	200	200	265
Purchased Services	718	829	829	487
Utilities	-	-	-	-
Contract Services	5,002	3,651	3,651	1,550
Fees and Payments	3,204	3,204	3,204	2,113
Controllable Assets	-	-	-	73
Computer Hardware and Software	518	518	518	465
TSC Chargebacks	916	883	883	821
Other	-	-	-	68
	11,122	9,820	9,820	6,280

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	11,819	11,104	11,115	11,104
Accumulated amortization	(9,733)	(8,953)	(8,742)	(8,030)
Net book value	2,086	2,151	2,373	3,074
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	940	715	715	-
Disposals	-	-	-	-
Amortization expense	(780)	(780)	(780)	(923)
END OF THE YEAR				
Net book value of assets in service	2,246	2,086	2,308	2,151
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**2,246**	**2,086**	**2,308**	**2,151**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	-	-	-	-
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	940	715	715	-
Less work in progress, end of the year	-	-	-	-
Assets put into service during the year	**940**	**715**	**715**	**-**

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	940	715	715	-
TOTAL INFRASTRUCTURE INVESTMENT	940	715	715	-
ALLOCATED TO:				
Tangible Capital Assets	940	715	715	-
Infrastructure Contributions	-	-	-	-
	940	715	715	-

REVENUE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Recoveries				
Sunlife Medivac Recoveries	1,000	-	-	-
	1,000	-	-	-
	1,000	-	-	-

ACTIVE POSITION SUMMARY

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	139	-	-	139
North Slave	-	-	-	-
Tłįchǫ	4	-	-	4
South Slave	17	-	-	17
Dehcho	7	-	-	7
Sahtu	4	-	-	4
Beaufort Delta	22	-	-	22
	193	-	-	**193**
Community Allocation				
Yellowknife Headquarters	139	-	-	139
Regional/Area Offices	54	-	-	54
Other Communities	-	-	-	-
	193	-	-	**193**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	134	-	-	134
North Slave	-	-	-	-
Tłįchǫ	4	-	-	4
South Slave	16	-	-	16
Dehcho	6	-	-	6
Sahtu	4	-	-	4
Beaufort Delta	21	-	-	21
	185	-	-	**185**
Community Allocation				
Yellowknife Headquarters	134	-	-	134
Regional/Area Offices	51	-	-	51
Other Communities	-	-	-	-
	185	-	-	**185**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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DIRECTORATE

Activity Description

The Directorate provides leadership and direction to the Department. The Directorate also provides strategic human resource advice to the Minister as well as to Deputy Ministers and Deputy Heads across the GNWT.

DIRECTORATE

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	476	459	459	1,155
Grants and Contributions	-	-	-	-
Other Expenses	131	131	131	132
	607	590	590	1,287
Amortization	-	-	-	-
	607	**590**	**590**	**1,287**
Details of Other Expenses				
Travel	44	44	44	30
Materials and Supplies	4	4	4	12
Purchased Services	7	7	7	29
Utilities	-	-	-	-
Contract Services	55	55	55	47
Fees and Payments	21	21	21	6
Controllable Assets	-	-	-	8
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	131	131	131	132

DIRECTORATE

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	3	-	-	3
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	3	-	-	3
Community Allocation				
Yellowknife Headquarters	3	-	-	3
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	3	-	-	3

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	2	-	-	2
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	2	-	-	2
Community Allocation				
Yellowknife Headquarters	2	-	-	2
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	2	-	-	2

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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HUMAN RESOURCE STRATEGY AND POLICY

Activity Description

The Human Resource Strategy and Policy Division is responsible for the development and review of government-wide human resource management strategies, legislation, policies, guidelines and practices as well as quality assurance services to ensure that legislation, policies and guidelines are consistently and fairly applied. It is also responsible for government-wide management of the Human Resource Information System (HRIS). The Division provides financial planning, research and analysis, communications, and records management services for the Department of Human Resources.

HUMAN RESOURCE STRATEGY AND POLICY

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	3,306	2,841	2,841	2,157
Grants and Contributions	-	-	-	-
Other Expenses	2,744	2,460	2,460	1,881
	6,050	5,301	5,301	4,038
Amortization	780	780	780	923
	6,830	**6,081**	**6,081**	**4,961**
Details of Other Expenses				
Travel	84	84	84	47
Materials and Supplies	68	43	43	27
Purchased Services	79	191	191	60
Utilities	-	-	-	-
Contract Services	1,058	720	720	441
Fees and Payments	21	21	21	11
Controllable Assets	-	-	-	16
Computer Hardware and Software	518	518	518	450
TSC Chargebacks	916	883	883	821
Other	-	-	-	8
	2,744	2,460	2,460	1,881

HUMAN RESOURCE STRATEGY AND POLICY

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	27	-	-	27
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	27	-	-	27
Community Allocation				
Yellowknife Headquarters	27	-	-	27
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	27	-	-	27

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	24	-	-	24
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	24	-	-	24
Community Allocation				
Yellowknife Headquarters	24	-	-	24
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	24	-	-	24

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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MANAGEMENT AND RECRUITMENT SERVICES

Activity Description

The Management and Recruitment Services Division (MRS) is responsible for the provision of front-line general human resource services, as well as strategic advice and guidance in the area of human resource planning to management that support recruitment and retention and ultimately ensure that the NWT public service has the right people, in the right place, at the right time.

Human Resource Services – Responsible for providing general human resource services through two service centres: Yellowknife and Tłįchǫ. Human Resource services include recruitment, labour relations advice, job description preparation, employee development, and support for human resource planning and employee recognition for all GNWT managers.

Allied Health Recruitment – Responsible for specialized recruitment of allied health professionals in all regions.

Recruitment Unit – Responsible for all other recruitment in Yellowknife as well as providing advice and support to guide recruitment in the regions.

MANAGEMENT AND RECRUITMENT SERVICES

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	3,792	3,683	3,683	3,768
Grants and Contributions	-	-	-	-
Other Expenses	177	177	177	174
	3,969	3,860	3,860	3,942
Amortization	-	-	-	-
	3,969	3,860	3,860	3,942
Details of Other Expenses				
Travel	55	55	55	18
Materials and Supplies	36	36	36	27
Purchased Services	64	64	64	56
Utilities	-	-	-	-
Contract Services	8	8	8	62
Fees and Payments	14	14	14	1
Controllable Assets	-	-	-	5
Computer Hardware and Software	-	-	-	5
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	177	177	177	174

MANAGEMENT AND RECRUITMENT SERVICES

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	26	-	-	26
North Slave	-	-	-	-
Tłı̨chǫ	4	-	-	4
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	30	-	-	30
Community Allocation				
Yellowknife Headquarters	26	-	-	26
Regional/Area Offices	4	-	-	4
Other Communities	-	-	-	-
	30	-	-	30

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	26	-	-	26
North Slave	-	-	-	-
Tłı̨chǫ	4	-	-	4
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	30	-	-	30
Community Allocation				
Yellowknife Headquarters	26	-	-	26
Regional/Area Offices	4	-	-	4
Other Communities	-	-	-	-
	30	-	-	30

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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CORPORATE HUMAN RESOURCES

Activity Description

The Corporate Human Resources' Division is responsible for the provision of human resource management planning frameworks and strategic support services across government.

This Division is responsible for co-ordinating the implementation of the NWT Public Service Strategic Plan 20/20: A Brilliant North. The Plan provides a 10-year framework for the development of a Public Service with a public focus. In support of achieving the goals set out in the Plan, the Division co-ordinates government-wide human resource management programs, particularly in the areas of recruitment, retention, workforce adjustment, employee recognition, management and leadership development, and employee training and development.

The Division also strives to provide a comprehensive and clear framework of terms and conditions of employment that:

- is broadly used and understood;
- promotes harmonious labour management relations;
- results in fair and consistent treatment of staff;
- promotes productive work environments; and,
- results in high service and ethical standards within the Public Service.

Job Evaluation & Organizational Development – Coordinates the evaluation of GNWT positions, ensuring consistency of evaluations. Provides training on the job evaluation system and maintenance of all GNWT organization charts. The unit also provides advice and support to management on organizational development.

Labour Relations – Provides advanced labour relations advice to GNWT managers and human resource staff to promote effective management of employment relationships with all GNWT employees. This assistance includes collective agreement and other employment contract interpretations, advice on attendance management and performance issues, support in responding to grievances, management of arbitrations and Human Rights complaints, and general labour relations training.

Recruitment Support Unit - Responsible for the provision of specialized recruitment advice, analysis and support, as well as the development planning and implementation of specialized recruitment programs, strategies and initiatives. It assists Deputy Heads and Senior Management teams with planning of recruitment and development initiatives to ensure that the Public Service has adequate numbers of skilled individuals who can provide programs and services to the people of the Northwest Territories.

Employee Development & Workforce Planning - Manages the development and implementation of government-wide human resource management programs and strategies aimed at the retention, engagement and development of GNWT employees. The unit also provides advice and support to management on succession and workforce planning, performance management, change management and competency development. Programs and approaches include Staff Retention, Employee Recognition, Performance Management, Health and Wellness, Entry and Exit Surveys and GNWT Orientation. The unit coordinates an Employee Learning and Development process and coordinates benefits analysis and the liaison with benefits providers.

CORPORATE HUMAN RESOURCES

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	4,674	4,637	4,637	4,820
Grants and Contributions	115	115	115	188
Other Expenses	7,500	6,510	6,510	3,409
	12,289	11,262	11,262	8,417
Amortization	-	-	-	-
	12,289	**11,262**	**11,262**	**8,417**
Details of Other Expenses				
Travel	122	122	122	154
Materials and Supplies	25	35	35	108
Purchased Services	415	415	415	117
Utilities	-	-	-	-
Contract Services	3,806	2,806	2,806	907
Fees and Payments	3,132	3,132	3,132	2,088
Controllable Assets	-	-	-	31
Computer Hardware and Software	-	-	-	4
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	7,500	6,510	6,510	3,409

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Corporate or Administration Costs	5,040	5,013	5,013	4,598
Maximizing Northern Employment	2,554	2,554	2,554	2,554
HR Planning and Development	216	216	216	216
Staff Retention	164	164	164	164
Employee Family Assistance Program	452	452	452	452
20/20 Strategic Plan Implementation	3,863	2,863	2,863	433
	12,289	**11,262**	**11,262**	**8,417**

CORPORATE HUMAN RESOURCES

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Hay River Health and Social Services - To provide the services of a Nurse Educator/Mentor to support new northern nurse graduates and newly hired nurses, and to assist in the provision of educational opportunities to the nurses.	115	115	115	116
Yellowknife Health and Social Services- Graduate Social Work Development Program to contribute to the development of a stable Social Worker workforce in the NWT.	-	-	-	32
Government of the Yukon - To provide funding assistance to assist the Yukon Government with hosting an interjurisdictional conference on issues of employment and disabilities within the public service specific to the North.	-	-	-	25
Local Government Administrators of the NWT- To provide funding assistance in the development of a NWT Community Profiles Resource.	-	-	-	15
	115	115	115	188
	115	**115**	**115**	**188**

CORPORATE HUMAN RESOURCES

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	39	-	-	39
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	39	-	-	39
Community Allocation				
Yellowknife Headquarters	39	-	-	39
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	39	-	-	39

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	41	-	-	41
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	1	-	-	1
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	1	-	-	1
	43	-	-	43
Community Allocation				
Yellowknife Headquarters	41	-	-	41
Regional/Area Offices	2	-	-	2
Other Communities	-	-	-	-
	43	-	-	43

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

EMPLOYEE SERVICES

Activity Description

Payroll - Responsible for the administration and operation of payroll services for all GNWT employees. Ensures services are provided on a timely and effective basis in accordance with Federal/Territorial legislation and employee terms and conditions of employment.

Benefits - Responsible for the administration and operation of direct benefits administration services for GNWT employees located in the Yellowknife area and Pension and all Long Term leave for all GNWT employees. Ensures services are provided on a timely and effective basis in accordance with Federal/Territorial legislation and employee terms and conditions of employment.

Data Management - Responsible for the management of employee life cycle information. Ensures that services are provided in an accurate, consistent and timely manner to ensure employees are receiving their pay and benefits in accordance with the Public Service Act, collective agreements, Human Resource Manual, Manager and Excluded Employee's Handbook, three insurance program guidelines as well as NWT and Federal Legislation.

EMPLOYEE SERVICES

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	13,861	13,691	13,691	13,538
Grants and Contributions	-	-	-	-
Other Expenses	238	220	220	319
	14,099	13,911	13,911	13,857
Amortization	-	-	-	-
	14,099	**13,911**	**13,911**	**13,857**
Details of Other Expenses				
Travel	103	103	103	104
Materials and Supplies	28	24	24	38
Purchased Services	70	69	69	79
Utilities	-	-	-	-
Contract Services	29	16	16	30
Fees and Payments	8	8	8	4
Controllable Assets	-	-	-	4
Computer Hardware and Software	-	-	-	4
TSC Chargebacks	-	-	-	-
Other	-	-	-	56
	238	220	220	319

EMPLOYEE SERVICES

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	44	-	-	**44**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	44	-	-	**44**
Community Allocation				
Yellowknife Headquarters	44	-	-	**44**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	44	-	-	**44**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	41	-	-	**41**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	1	-	-	**1**
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	1	-	-	**1**
	43	-	-	**43**
Community Allocation				
Yellowknife Headquarters	41	-	-	**41**
Regional/Area Offices	2	-	-	**2**
Other Communities	-	-	-	-
	43	-	-	**43**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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REGIONAL OPERATIONS

Activity Description

The Regional Service Centres are responsible for the provision of front-line general human resource services, as well as strategic advice and guidance in the area of human resource planning to management that support recruitment and retention and ultimately ensure that the NWT public service has the right people, in the right place, at the right time. Human Resource services include recruitment, labour relations advice, job description preparation, employee development, and support for human resource planning and employee recognition for all GNWT managers. In addition, the service centres offer benefit and data management services to the regional public service.

Northern Region – The Northern Region consists of the Inuvik and Sahtu Service Centres. The Inuvik Service Centre is responsible for providing services to the Beaufort Delta communities of Ulukhaktok, Sachs Harbour, Paulatuk, Tuktoyaktuk, Aklavik, Tsiigehtichic, Fort McPherson and Inuvik. The Sahtu Service Centre provides services to the Sahtu communities of Norman Wells, Fort Good Hope, Colville Lake, Tulita and Deline.

The Inuvik Service Centre also provides HRHelpDesk services to all GNWT employees.

Southern Region – The Southern Region consists of the Fort Smith, Hay River and Dehcho Service Centres. The Fort Smith Service Centre is responsible for providing services to the South Slave communities of Fort Smith, and Fort Resolution. The Hay River Service Centre is responsible for providing services to Hay River and the Hay River Reserve. The Dehcho Service Centre is responsible for providing services to the Dehcho communities of Fort Simpson, Wrigley, Jean Marie River, Nahanni Butte, Fort Liard, Trout Lake, Kakisa and Fort Providence.

REGIONAL OPERATIONS

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	4,295	4,047	4,047	4,412
Grants and Contributions	-	-	-	-
Other Expenses	332	322	322	365
	4,627	4,369	4,369	4,777
Amortization	-	-	-	-
	4,627	4,369	4,369	4,777
Details of Other Expenses				
Travel	127	127	127	85
Materials and Supplies	68	58	58	53
Purchased Services	83	83	83	146
Utilities	-	-	-	-
Contract Services	46	46	46	63
Fees and Payments	8	8	8	3
Controllable Assets	-	-	-	9
Computer Hardware and Software	-	-	-	2
TSC Chargebacks	-	-	-	-
Other	-	-	-	4
	332	322	322	365

REGIONAL OPERATIONS

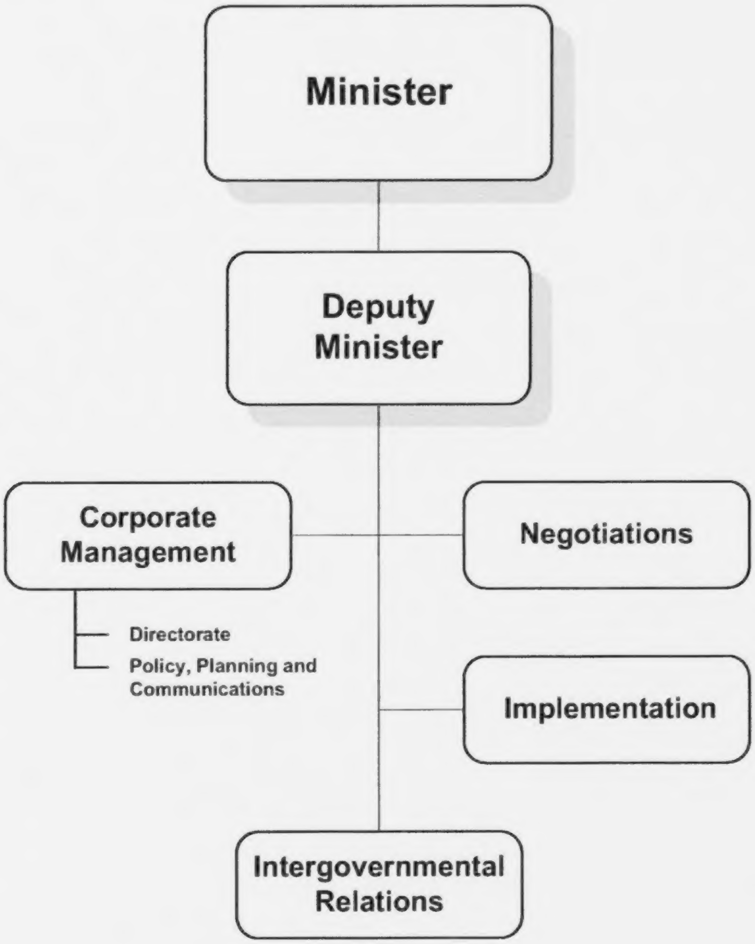
Active Positions

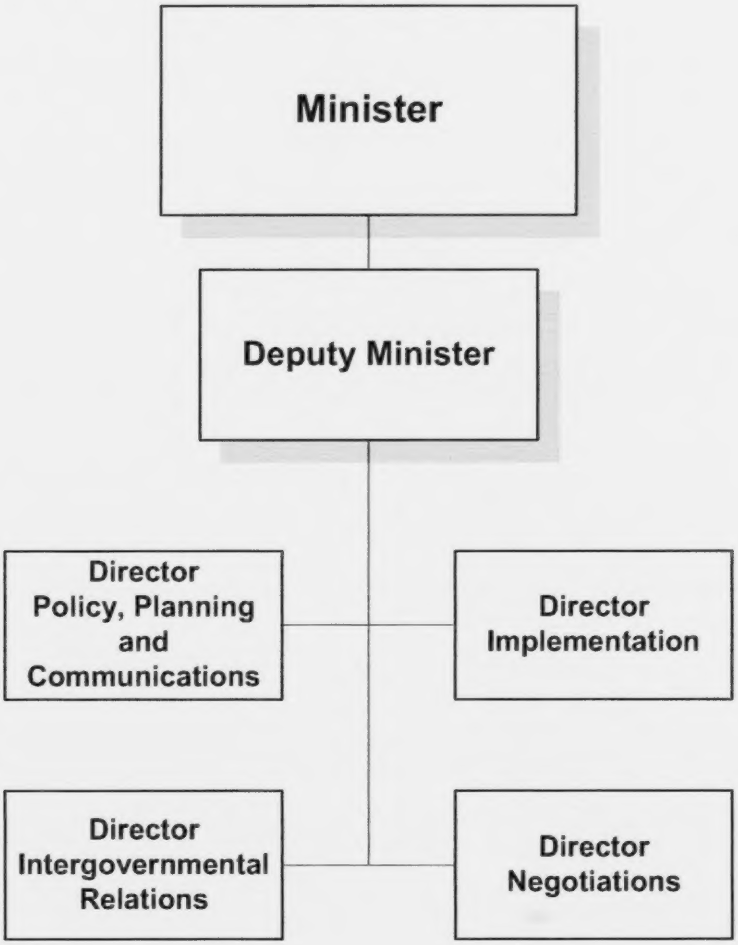
2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	17	-	-	17
Dehcho	7	-	-	7
Sahtu	4	-	-	4
Beaufort Delta	22	-	-	22
	50	-	-	50
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	50	-	-	50
Other Communities	-	-	-	-
	50	-	-	50

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	14	-	-	14
Dehcho	6	-	-	6
Sahtu	4	-	-	4
Beaufort Delta	19	-	-	19
	43	-	-	43
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	43	-	-	43
Other Communities	-	-	-	-
	43	-	-	43

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

ABORIGINAL AFFAIRS AND INTERGOVERNMENTAL RELATIONS


Minister
Deputy Minister
Corporate Management
Directorate
Policy, Planning and Communications
Negotiations
Implementation
Intergovernmental Relations


Minister
Deputy Minister
Director Policy, Planning and Communications
Director Implementation
Director Intergovernmental Relations
Director Negotiations

MISSION

The Department of Aboriginal Affairs and Intergovernmental Relations is responsible for negotiating, implementing and monitoring land, resources and self-government agreements, including Treaty land entitlements; managing the GNWT's relationship with the federal government and with provincial, territorial and Aboriginal governments and circumpolar countries, in all matters of intergovernmental significance; and providing strategic advice on matters pertaining to federal-provincial-territorial-Aboriginal relations.

GOALS

The Department wants to achieve:

1. The conclusion of land, resources and self-government agreements in a manner that respects the inherent right of self-government and ensures an overall effective, affordable and workable system of governance, capable of providing an adequate and comparable level of quality programs and services to all NWT residents.

2. The successful ongoing implementation and monitoring of land, resources and self-government agreements by ensuring all GNWT obligations within the agreements are met.

3. Constructive and co-operative intergovernmental relations with federal, provincial, territorial, Aboriginal and foreign governments that are based on mutual respect.

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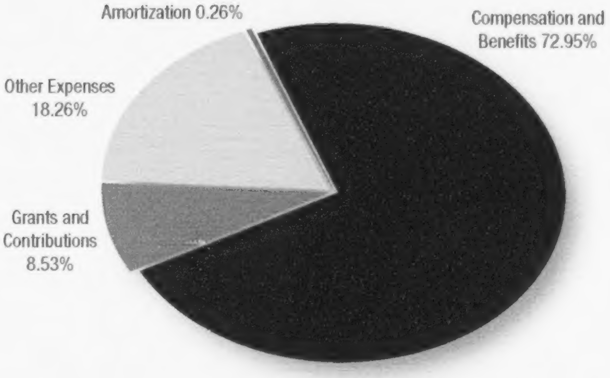
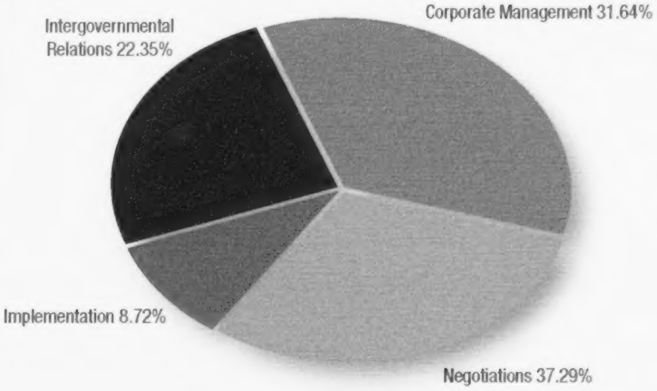
Operations Expenditures

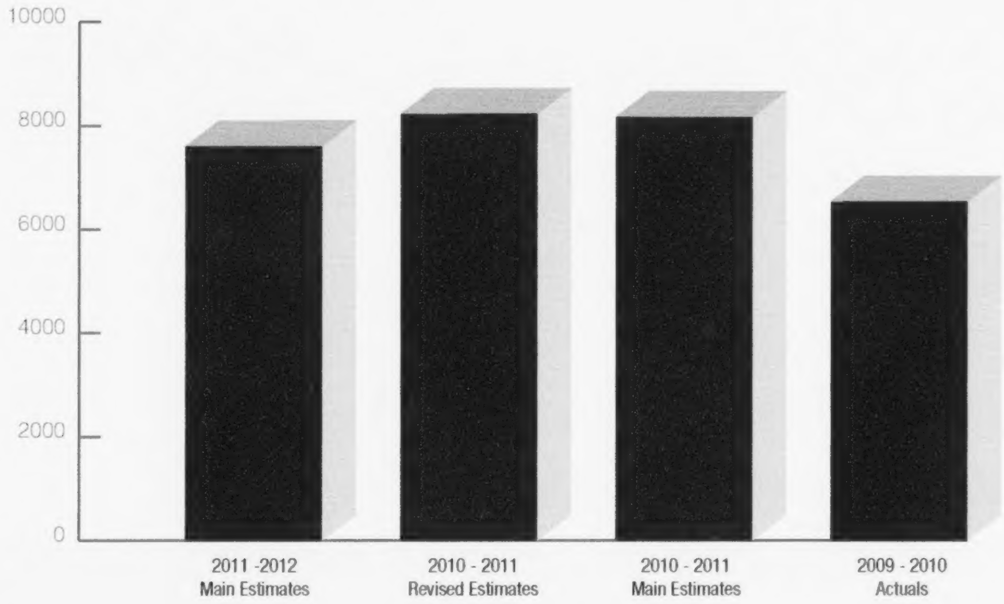
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	5,558	5,416	5,416	4,879
Grants and Contributions	650	1,104	954	657
Other Expenses	1,391	1,705	1,790	994
	7,599	8,225	8,160	6,530
Amortization	20	20	20	21
	7,619	**8,245**	**8,180**	**6,551**
Details of Other Expenses				
Travel	545	650	750	379
Materials and Supplies	100	175	160	38
Purchased Services	195	186	236	116
Utilities	-	-	-	-
Contract Services	295	374	374	246
Fees and Payments	77	142	92	60
Controllable Assets	8	11	11	3
Computer Hardware and Software	2	5	5	2
TSC Chargebacks	169	162	162	150
Other	-	-	-	-
	1,391	1,705	1,790	994

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	197	197	197	197
Accumulated amortization	(162)	(142)	(141)	(121)
Net book value	35	55	56	76
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	(20)	(20)	(20)	(21)
END OF THE YEAR				
Net book value of assets in service	15	35	36	55
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**15**	**35**	**36**	**55**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	-	-	-	-
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	-	-	-	-
Less work in progress, end of the year	-	-	-	-
Assets put into service during the year	**-**	**-**	**-**	**-**

INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
TOTAL INFRASTRUCTURE INVESTMENT	-	-	-	-
ALLOCATED TO:				
Tangible Capital Assets	-	-	-	-
Infrastructure Contributions	-	-	-	-
	-	-	-	-

ACTIVE POSITION SUMMARY

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	40	-	-	40
North Slave	-	-	-	-
Tłıchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	40	**-**	**-**	**40**
Community Allocation				
Yellowknife Headquarters	40	-	-	40
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	40	**-**	**-**	**40**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	40	-	-	40
North Slave	-	-	-	-
Tłıchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	40	**-**	**-**	**40**
Community Allocation				
Yellowknife Headquarters	40	-	-	40
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	40	**-**	**-**	**40**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

CORPORATE MANAGEMENT

Activity Description

The **Directorate** manages the internal operations of the department and provides strategic advice and support to the Minister. The division administers the grants and contributions program available to Aboriginal governments and organizations.

The **Policy, Planning and Communications** division provides policy advice, information and assistance to the department, and coordinates the department's financial, human resources and business planning activities, as well as administers all records management. The division leads the development and review of negotiating mandates that guide GNWT negotiating teams at all land, resources and self-government negotiations. The division is also responsible for the department's legislative initiatives, communications projects and strategies.

CORPORATE MANAGEMENT

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	1,728	1,734	1,734	1,693
Grants and Contributions	300	300	300	202
Other Expenses	363	367	367	339
	2,391	2,401	2,401	2,234
Amortization	20	20	20	21
	2,411	**2,421**	**2,421**	**2,255**
Details of Other Expenses				
Travel	70	75	75	29
Materials and Supplies	38	38	38	22
Purchased Services	45	45	45	32
Utilities	-	-	-	-
Contract Services	15	15	15	50
Fees and Payments	20	20	20	54
Controllable Assets	4	7	7	1
Computer Hardware and Software	2	5	5	1
TSC Chargebacks	169	162	162	150
Other	-	-	-	-
	363	367	367	339

Program Delivery Details				
Corporate or Administration Costs	2,091	2,101	2,101	2,032
Core Funding to Métis Locals	225	225	225	119
Special Events Funding to Aboriginal Organizations	75	75	75	83
Amortization	20	20	20	21
	2,411	**2,421**	**2,421**	**2,255**

CORPORATE MANAGEMENT

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Grants				
Core Funding to Métis Locals - Core funding is provided to Métis Locals in the Northwest Territories to assist with office operating costs.	225	225	225	119
Special Events Funding to Aboriginal Organizations - Funding is provided to Aboriginal organizations for special events and community celebrations of National Aboriginal Day.	75	75	75	83
	300	300	300	202

CORPORATE MANAGEMENT

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	11	-	-	11
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	11	-	-	11
Community Allocation				
Yellowknife Headquarters	11	-	-	11
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	11	-	-	11

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	11	-	-	11
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	11	-	-	11
Community Allocation				
Yellowknife Headquarters	11	-	-	11
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	11	-	-	11

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

NEGOTIATIONS

Activity Description

The **Negotiations** division is responsible for leading the GNWT's participation at land, resources and self-government negotiations in the NWT. Successfully concluding land, resources and self-government agreements throughout the NWT will lay the foundation for attaining political certainty, building mutually respectful intergovernmental relations and realizing the economic potential of the NWT.

NEGOTIATIONS

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	2,301	2,208	2,208	1,762
Grants and Contributions	-	-	-	-
Other Expenses	540	540	540	448
	2,841	2,748	2,748	2,210
Amortization	-	-	-	-
	2,841	**2,748**	**2,748**	**2,210**
Details of Other Expenses				
Travel	365	365	365	293
Materials and Supplies	17	17	17	6
Purchased Services	30	30	30	31
Utilities	-	-	-	-
Contract Services	125	125	125	116
Fees and Payments	1	1	1	1
Controllable Assets	2	2	2	1
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	540	540	540	448

NEGOTIATIONS

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	19	-	-	19
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	19	-	-	19
Community Allocation				
Yellowknife Headquarters	19	-	-	19
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	19	-	-	19

2010-2011	Indeterminate Full Time	Indeterminate Part time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	19	-	-	19
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	19	-	-	19
Community Allocation				
Yellowknife Headquarters	19	-	-	19
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	19	-	-	19

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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IMPLEMENTATION

Activity Description

The **Implementation** division is responsible for negotiating implementation plans and related financing agreements, including incremental costs, associated with implementing land, resources and self-government agreements. It is also responsible for negotiating a comprehensive approach for self-government financing with the federal government.

Fulfilling the GNWT's obligations under land, resources and self-government agreements ensures that Aboriginal governments and the people they represent enjoy the benefits of their agreements. It also builds the foundation for mutually respectful government to government relations and promotes comparable levels of programs and services throughout the NWT.

IMPLEMENTATION

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	603	582	582	521
Grants and Contributions	-	-	-	-
Other Expenses	61	61	61	60
	664	643	643	581
Amortization	-	-	-	-
	664	**643**	**643**	**581**
Details of Other Expenses				
Travel	30	30	30	27
Materials and Supplies	10	10	10	6
Purchased Services	10	10	10	16
Utilities	-	-	-	-
Contract Services	10	10	10	8
Fees and Payments	1	1	1	2
Controllable Assets	-	-	-	1
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	61	61	61	60

IMPLEMENTATION

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	-	-	4
North Slave	-	-	-	-
Tłıchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	4	-	-	4
Community Allocation				
Yellowknife Headquarters	4	-	-	4
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	4	-	-	4

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	-	-	4
North Slave	-	-	-	-
Tłıchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	4	-	-	4
Community Allocation				
Yellowknife Headquarters	4	-	-	4
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	4	-	-	4

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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INTERGOVERNMENTAL RELATIONS

Activity Description

The **Intergovernmental Relations** division promotes and advances the GNWT's commitment to develop and maintain mutually respectful intergovernmental relations between the GNWT and federal, provincial, territorial, Aboriginal and international governments. In doing so, the division protects, develops and promotes the interests and aspirations of NWT residents in the GNWT's intergovernmental relations activities.

INTERGOVERNMENTAL RELATIONS

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	926	892	892	903
Grants and Contributions	350	804	654	455
Other Expenses	427	737	822	147
	1,703	2,433	2,368	1,505
Amortization	-	-	-	-
	1,703	**2,433**	**2,368**	**1,505**
Details of Other Expenses				
Travel	80	180	280	30
Materials and Supplies	35	110	95	4
Purchased Services	110	101	151	37
Utilities	-	-	-	-
Contract Services	145	224	224	72
Fees and Payments	55	120	70	3
Controllable Assets	2	2	2	-
Computer Hardware and Software	-	-	-	1
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	427	737	822	147

Program Delivery Details				
Corporate or Administration Costs	1,353	1,629	1,714	1,050
Aboriginal Intergovernmental Meetings Fund	350	350	350	350
Northern Leaders' Forum Fund	-	384	304	105
Deton'Cho Youth Conference	-	70	-	-
	1,703	**2,433**	**2,368**	**1,505**

INTERGOVERNMENTAL RELATIONS

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Grants				
Aboriginal Intergovernmental Meetings Fund - Funding is provided to assist regional Aboriginal governments in the Northwest Territories with the costs of engaging in bilateral and multilateral intergovernmental initiatives with the Government of the Northwest Territories.	350	350	350	350
Northern Leaders' Forum Fund - Funding was provided to assist members of the Northern Leaders' Forum with the costs of participating in the development of a common vision and roadmap for the Northwest Territories, including preparing for and participating in the meetings of the	-	384	304	105
	350	734	654	455
Contributions				
Deton'Cho Youth Conference - One-time funding was provided to the Deton'Cho Corporation to assist in the costs of hosting an Aboriginal Youth conference in August 2010. This event was utilized as an opportunity for the Premier of the NWT to engage Aboriginal youth in the development of a common vision and roadmap for the Northwest Territories.	-	70	-	-
	-	70	-	-
	350	**804**	**654**	**455**

INTERGOVERNMENTAL RELATIONS

Active Positions

2011-2012	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	6	-	-	**6**
North Slave	-	-	-	**-**
Tłįchǫ	-	-	-	**-**
South Slave	-	-	-	**-**
Dehcho	-	-	-	**-**
Sahtu	-	-	-	**-**
Beaufort Delta	-	-	-	**-**
	6	**-**	**-**	**6**
Community Allocation				
Yellowknife Headquarters	6	-	-	**6**
Regional/Area Offices	-	-	-	**-**
Other Communities	-	-	-	**-**
	6	**-**	**-**	**6**

2010-2011	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	6	-	-	**6**
North Slave	-	-	-	**-**
Tłįchǫ	-	-	-	**-**
South Slave	-	-	-	**-**
Dehcho	-	-	-	**-**
Sahtu	-	-	-	**-**
Beaufort Delta	-	-	-	**-**
	6	**-**	**-**	**6**
Community Allocation				
Yellowknife Headquarters	6	-	-	**6**
Regional/Area Offices	-	-	-	**-**
Other Communities	-	-	-	**-**
	6	**-**	**-**	**6**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LEASE COMMITMENTS – INFRASTRUCTURE

Type of Property	Community	(thousands of dollars) 2011-2012 Main Estimates	Future Lease Payments
Office Space	Ottawa	27	96
		27	**96**

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

Work Performed on Behalf of Others

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Inuvialuit Implementation Funding - Under the terms of a Flexible Transfer Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories, Canada will provide 2011-2012 implementation funding to the Government of the Northwest Territories to assist with Inuvialuit implementation activities pursuant to the Inuvialuit Final Agreement.	116	127	111	253
Gwich'in Land Claim Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories, Canada will provide a 2011-2012 grant payment to the Government of the Northwest Territories to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.	144	187	141	133
Sahtu Land Claim Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories, Canada will provide a 2011-2012 grant payment to the Government of the Northwest Territories to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.	107	131	104	105
Tłįchǫ Agreement Implementation Funding - Under the terms of a 10-year Bilateral Funding Agreement between Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories, Canada will provide a 2011-2012 grant payment to the Government of the Northwest Territories to assist with Tłįchǫ implementation activities pursuant to the Tłįchǫ Implementation Plan.	167	164	164	140
	534	**609**	**520**	**631**

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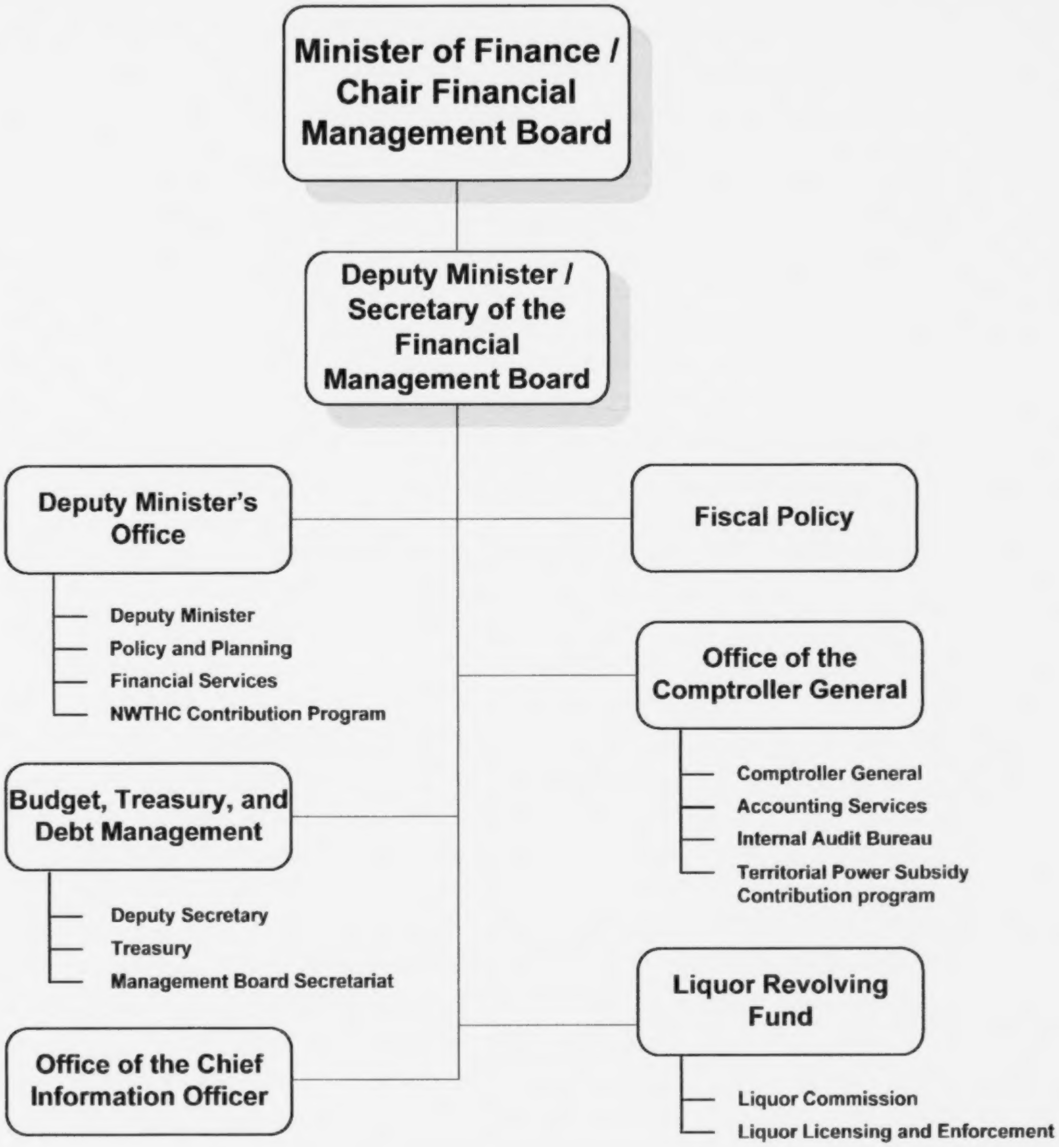
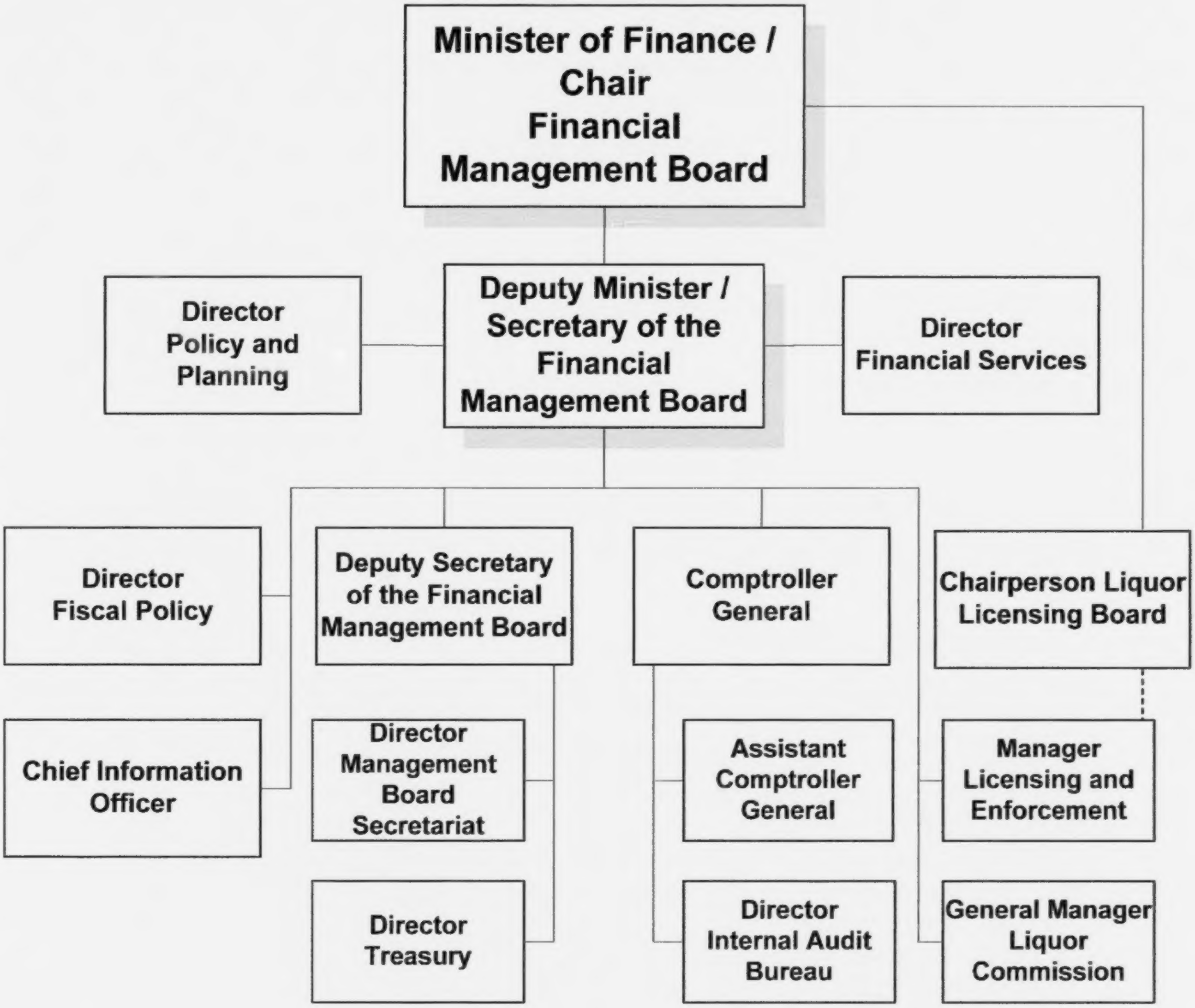
FINANCE


Minister of Finance / Chair Financial Management Board
Deputy Minister / Secretary of the Financial Management Board
Deputy Minister's Office
Deputy Minister
Policy and Planning
Financial Services
NWTHC Contribution Program
Fiscal Policy
Office of the Comptroller General
Comptroller General
Accounting Services
Internal Audit Bureau
Territorial Power Subsidy Contribution program
Budget, Treasury, and Debt Management
Deputy Secretary
Treasury
Management Board Secretariat
Liquor Revolving Fund
Liquor Commission
Liquor Licensing and Enforcement
Office of the Chief Information Officer


Minister of Finance / Chair Financial Management Board
Director Policy and Planning
Deputy Minister / Secretary of the Financial Management Board
Director Financial Services
Director Fiscal Policy
Deputy Secretary of the Financial Management Board
Comptroller General
Chairperson Liquor Licensing Board
Chief Information Officer
Director Management Board Secretariat
Assistant Comptroller General
Manager Licensing and Enforcement
Director Treasury
Director Internal Audit Bureau
General Manager Liquor Commission

MISSION

The mission of the Department of Finance is to foster an environment for stable, effective and efficient government by:

1. Acquiring and managing the necessary financial resources to ensure delivery of programs and services to residents in an affordable, sustainable and accountable manner.
2. Maintaining a fair and stable taxation regime that meets the needs of individuals and businesses, supports a strong economy, and is responsive to economic, social and environmental matters.
3. Managing the information resources of the government.
4. Managing liquor distribution and sales, and enforcing liquor legislation and regulations.

GOALS

1. A strong sustainable financial position for the Government of the Northwest Territories.
2. The fiscal regime of the Northwest Territories supports a stable political environment and a strong economy that is able to address key social, economic and environmental initiatives.
3. The Government of the Northwest Territories has the fiscal and financial information and analysis necessary to support policy development and decision making.
4. The Government of the Northwest Territories' assets and liabilities are managed effectively.
5. The Government of the Northwest Territories is organized for maximum efficiency.
6. The Department of Finance is responsive to client needs.
7. Public confidence in the prudence and integrity of the Government of the Northwest Territories is maintained through a financially open and accountable government.

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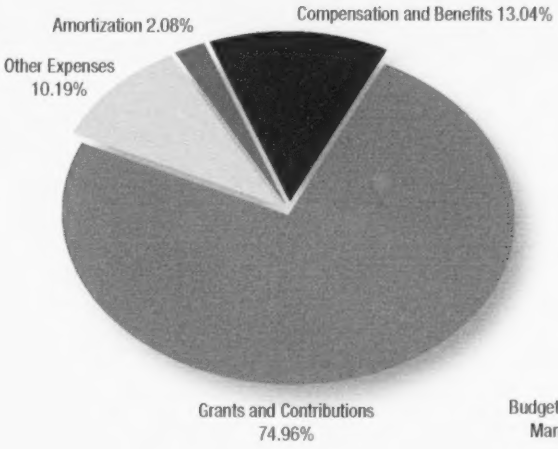
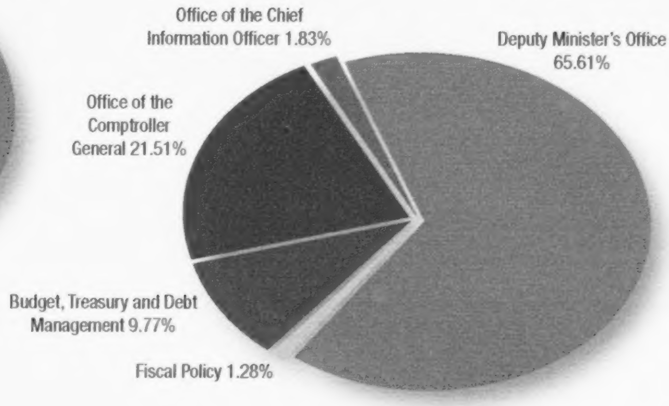
Operations Expenditures

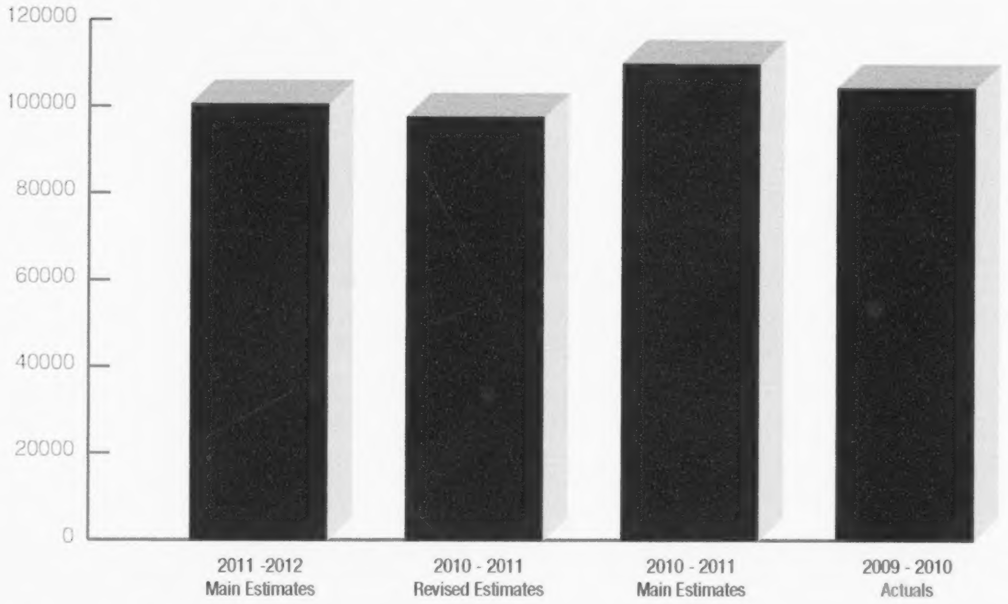
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	13,141	12,928	12,928	11,861
Grants and Contributions	75,280	72,736	84,813	81,460
Other Expenses	10,268	10,319	10,319	10,310
	98,689	95,983	108,060	103,631
Amortization	2,095	1,861	2,040	949
	100,784	**97,844**	**110,100**	**104,580**
Details of Other Expenses				
Travel	533	540	540	161
Materials and Supplies	321	323	323	176
Purchased Services	2,715	2,895	2,895	2,587
Utilities	-	-	-	-
Contract Services	1,607	1,507	1,507	523
Fees and Payments	120	119	119	189
Controllable Assets	18	3	3	12
Computer Hardware and Software	553	507	507	1,881
TSC Chargebacks	687	695	702	629
Other	3,714	3,730	3,723	4,152
	10,268	10,319	10,319	10,310

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	19,696	19,696	21,749	1,489
Accumulated amortization	(3,882)	(2,021)	(2,834)	(1,389)
Net book value	15,814	17,675	18,915	100
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	2,120	-	-	18,604
Disposals	-	-	-	(80)
Amortization expense	(2,095)	(1,861)	(2,040)	(949)
END OF THE YEAR				
Net book value of assets in service	15,839	15,814	16,875	17,675
Work in progress	-	1,195	1,205	256
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**15,839**	**17,009**	**18,080**	**17,931**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	1,195	256	575	10,270
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	925	939	630	8,590
Less work in progress, end of the year	-	(1,195)	(1,205)	(256)
Assets put into service during the year	**2,120**	**-**	**-**	**18,604**

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	925	939	630	8,590
TOTAL INFRASTRUCTURE INVESTMENT	925	939	630	8,590
ALLOCATED TO:				
Tangible Capital Assets	925	939	630	8,590
Infrastructure Contributions	-	-	-	-
	925	939	630	8,590

REVENUE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Grant from Canada	996,143	919,872	919,872	864,161
Transfer Payment				
Canada Health Transfer	26,450	21,042	25,338	30,002
Canada Social Transfer	14,711	14,401	14,160	14,127
Public Housing Rental Subsidy	-	-	12,719	13,307
	41,161	35,443	52,217	57,436
Taxation				
Personal Income Tax	73,168	67,402	67,965	62,686
Corporate Income Tax	14,303	55,795	79,574	54,112
Tobacco Tax	16,592	16,254	16,444	15,936
Fuel Tax	14,292	12,203	16,207	14,027
Payroll Tax	37,992	36,036	38,288	34,334
Property Taxes and School Levies	25,439	24,910	24,414	24,844
Basic Insurance Premium Tax	4,300	4,375	4,375	3,833
Fire Insurance Premium Tax	280	300	325	248
	186,366	217,275	247,592	210,020
General				
Liquor Commission Net Revenues	24,388	24,226	24,226	23,453
Housing - Interest	2	2	2	2
NSF Handling Fees	4	4	4	4
Debt Settlement	20	34	34	48
Loan Repayment	278	271	287	293
Investment Interest	200	200	200	342
Insurance License Fees	450	300	300	335
	25,342	25,037	25,053	24,477
Recoveries				
Power Subsidy Dividend	-	-	3,500	3,500
Insured and Third Party Recoveries	60	60	60	10
Investment Pool Cost Recoveries	200	200	200	184
Property Tax Administrator Fee	13	13	13	12
Other Recoveries	-	-	-	2
	273	273	3,773	3,708
	1,249,285	**1,197,900**	**1,248,507**	**1,159,802**

ACTIVE POSITION SUMMARY

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	98	-	-	98
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	3	-	-	3
Dehcho	3	-	-	3
Sahtu	-	-	-	-
Beaufort Delta	3	-	-	3
	107	**-**	**-**	**107**
Community Allocation				
Yellowknife Headquarters	98	-	-	98
Regional/Area Offices	9	-	-	9
Other Communities	-	-	-	-
	107	**-**	**-**	**107**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	99	-	-	99
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	3	-	-	3
Dehcho	3	-	-	3
Sahtu	-	-	-	-
Beaufort Delta	3	-	-	3
	108	**-**	**-**	**108**
Community Allocation				
Yellowknife Headquarters	99	-	-	99
Regional/Area Offices	9	-	-	9
Other Communities	-	-	-	-
	108	**-**	**-**	**108**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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DEPUTY MINISTER'S OFFICE

Activity Description

The Deputy Minister's Office includes the Office of the Deputy Minister/Secretary of the Financial Management Board, the Policy and Planning Division and the Financial Services Division.

The duties and responsibilities of the Deputy Minister of Finance/Secretary of the Financial Management Board are described in the *Financial Administration Act*. In addition, the Deputy Minister of Finance/Secretary of the Financial Management Board directs the support of the Financial Management Board and provides financial and administrative leadership for the GNWT.

The Policy and Planning Division has responsibility for: developing and maintaining departmental policies, the department's budget management program, and the records management program; the provision of information systems and information management support to the department; providing strategic advice on departmental performance and emerging issues and coordinating the department's involvement in the self-government process.

The Financial Services Division has responsibility for providing a full suite of expenditure management services to the Departments of Finance, Executive, Human Resources and Aboriginal Affairs and Intergovernmental Relations.

DEPUTY MINISTER'S OFFICE

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	3,728	3,623	3,623	3,292
Grants and Contributions	61,175	58,617	70,694	71,017
Other Expenses	1,219	1,176	1,176	1,188
	66,122	63,416	75,493	75,497
Amortization	-	-	-	-
	66,122	**63,416**	**75,493**	**75,497**
Details of Other Expenses				
Travel	227	222	222	50
Materials and Supplies	108	106	106	45
Purchased Services	118	128	128	129
Utilities	-	-	-	-
Contract Services	45	41	41	217
Fees and Payments	3	1	1	5
Controllable Assets	17	-	-	3
Computer Hardware and Software	2	2	2	-
TSC Chargebacks	687	654	654	487
Other	12	22	22	252
	1,219	1,176	1,176	1,188

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Program Delivery Details				
Deputy Minister's Office	4,947	4,799	4,799	4,480
Contribution to NWT Housing Corporation:				
For the GNWT's share of the costs of operation of the Corporation	38,873	37,764	37,122	38,317
For the GNWT's share of the costs of Public Housing Rental Subsidy Program	22,302	20,853	20,853	19,393
For the CMHC's share of the costs of Public Housing Rental Subsidy Program	-	-	12,719	13,307
	66,122	**63,416**	**75,493**	**75,497**

DEPUTY MINISTER'S OFFICE

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
NWT Housing Corporation - Operating Costs - Contribution to the Northwest Territories Housing Corporation for the Government of the Northwest Territories' share of the costs of the operation of the Corporation.	38,873	37,764	37,122	38,317
Public Housing Rental Subsidy Program				
Contribution to the Northwest Territories Housing Corporation for the Government of the Northwest Territories' share of the costs for the Public Housing Rental Subsidy Program.	22,302	20,853	20,853	19,393
Funding to the program delivery Agency for the Central Mortgage and Housing Corporation's share of the costs for the Public Housing Rental Subsidy Program.	-	-	12,719	13,307
Total Public Housing Rental Subsidy Program	22,302	20,853	33,572	32,700
	61,175	**58,617**	**70,694**	**71,017**

DEPUTY MINISTER'S OFFICE

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	20	-	-	**20**
North Slave	-	-	-	**-**
Tłı̨chǫ	-	-	-	**-**
South Slave	3	-	-	**3**
Dehcho	3	-	-	**3**
Sahtu	-	-	-	**-**
Beaufort Delta	3	-	-	**3**
	29	**-**	**-**	**29**
Community Allocation				
Yellowknife Headquarters	20	-	-	**20**
Regional/Area Offices	9	-	-	**9**
Other Communities	-	-	-	**-**
	29	**-**	**-**	**29**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	20	-	-	**20**
North Slave	-	-	-	**-**
Tłı̨chǫ	-	-	-	**-**
South Slave	3	-	-	**3**
Dehcho	3	-	-	**3**
Sahtu	-	-	-	**-**
Beaufort Delta	3	-	-	**3**
	29	**-**	**-**	**29**
Community Allocation				
Yellowknife Headquarters	20	-	-	**20**
Regional/Area Offices	9	-	-	**9**
Other Communities	-	-	-	**-**
	29	**-**	**-**	**29**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

FISCAL POLICY

Activity Description

Fiscal Policy is responsible for providing research, analysis and recommendations on the fiscal policies of the government; monitoring economic conditions as they affect the government's fiscal position; providing macroeconomic research and policy advice; providing analysis and advice on Canadian and NWT tax policies; monitoring and advising on intergovernmental fiscal relations; and preparing the annual budget address. The Division also provides technical support for the Minister and Deputy Minister of Finance in federal-provincial-territorial discussions and represents the Government of the Northwest Territories on intergovernmental Finance committees.

FISCAL POLICY

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	1,137	1,115	1,115	957
Grants and Contributions	-	-	-	-
Other Expenses	152	152	152	84
	1,289	1,267	1,267	1,041
Amortization	-	-	-	-
	1,289	**1,267**	**1,267**	**1,041**
Details of Other Expenses				
Travel	82	82	82	38
Materials and Supplies	22	22	22	15
Purchased Services	15	15	15	16
Utilities	-	-	-	-
Contract Services	30	30	30	7
Fees and Payments	3	3	3	7
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	1
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	152	152	152	84

FISCAL POLICY

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	8	-	-	8
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	8	-	-	8
Community Allocation				
Yellowknife Headquarters	8	-	-	8
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	8	-	-	8

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	8	-	-	8
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	8	-	-	8
Community Allocation				
Yellowknife Headquarters	8	-	-	8
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	8	-	-	8

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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BUDGET, TREASURY AND DEBT MANAGEMENT

Activity Description

Budget, Treasury and Debt Management has responsibility for the management of the government's financial resources to ensure that public funds are properly budgeted and monitored, that the return on investments is maximized, and that the government's cash and debt management costs are minimized within required risk parameters. The Division also has responsibility for managing the operations of the Financial Management Board, licensing and regulating insurance companies, agents, brokers and adjusters operating in the NWT, administering legislated tax programs and administering the GNWT's insurance and self-insurance programs.

BUDGET, TREASURY AND DEBT MANAGEMENT

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	3,163	3,117	3,117	3,101
Grants and Contributions	20	34	34	48
Other Expenses	6,667	6,664	6,664	6,512
	9,850	9,815	9,815	9,661
Amortization	-	-	-	-
	9,850	**9,815**	**9,815**	**9,661**
Details of Other Expenses				
Travel	101	107	107	34
Materials and Supplies	98	102	102	55
Purchased Services	2,495	2,664	2,664	2,357
Utilities	-	-	-	-
Contract Services	253	67	67	133
Fees and Payments	12	15	15	24
Controllable Assets	-	1	1	3
Computer Hardware and Software	8	8	8	6
TSC Chargebacks	-	-	-	-
Other	3,700	3,700	3,700	3,900
	6,667	6,664	6,664	6,512

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Budget, Treasury and Debt Management	3,675	3,457	3,457	3,384
Debt Settlement	20	34	34	48
Banking Fees	150	150	150	100
Insurance Premiums	2,305	2,474	2,474	2,229
Interest Expense	3,700	3,700	3,700	46
Valuation Allowance	-	-	-	3,854
	9,850	**9,815**	**9,815**	**9,661**

BUDGET, TREASURY AND DEBT MANAGEMENT

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Debt Settlement - To record an annual grant-in-kind, equal to the value of interest forgone on the settlement of debt, at zero interest, due to the GNWT.	20	34	34	48
	20	**34**	**34**	**48**

BUDGET, TREASURY AND DEBT MANAGEMENT

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	27	-	-	27
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	27	-	-	27
Community Allocation				
Yellowknife Headquarters	27	-	-	27
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	27	-	-	27

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	27	-	-	27
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	27	-	-	27
Community Allocation				
Yellowknife Headquarters	27	-	-	27
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	27	-	-	27

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

OFFICE OF THE COMPTROLLER GENERAL

Activity Description

The Office of the Comptroller General is responsible for control of the administration of the consolidated revenue fund with respect to the receipt and payment of public money, accounting policy, the financial records of the GNWT, reporting responsibilities, financial analysis, advice and interpretation, internal auditing and related matters.

The Internal Audit Bureau provides an independent, objective assurance and consulting service to improve the GNWT's operations by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, internal controls and governance processes.

Accounting Services is responsible for the development of corporate accounting procedures and policies, administration and integrity of the government's financial information system, revenue, accounts receivable and accounts payable functions, management of the environmental liability fund, external financing reporting, and providing collections and credit granting functions.

The Division is also responsible for making payments pursuant to the Territorial Power Subsidy Program policy.

OFFICE OF THE COMPTROLLER GENERAL

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	4,408	4,384	4,384	3,800
Grants and Contributions	14,085	14,085	14,085	10,395
Other Expenses	1,232	1,239	1,239	2,261
	19,725	19,708	19,708	16,456
Amortization	1,954	1,861	2,040	949
	21,679	**21,569**	**21,748**	**17,405**
Details of Other Expenses				
Travel	95	101	101	23
Materials and Supplies	63	63	63	59
Purchased Services	87	88	88	76
Utilities	-	-	-	-
Contract Services	414	414	414	98
Fees and Payments	27	25	25	21
Controllable Assets	1	2	2	6
Computer Hardware and Software	543	497	497	1,836
TSC Chargebacks	-	41	48	142
Other	2	8	1	-
	1,232	1,239	1,239	2,261

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Program Delivery Details				
Office of the Comptroller General	7,594	7,484	7,663	7,010
Domestic Power Subsidy Program	7,363	7,641	10,863	10,128
Commercial Power Subsidy Program	3,222	3,222	3,222	267
Electricity Review Initiative	3,500	3,222	-	-
	21,679	**21,569**	**21,748**	**17,405**

OFFICE OF THE COMPTROLLER GENERAL

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Power Subsidy Program Domestic	7,363	7,641	10,863	10,128
Power Subsidy Program Commercial	3,222	3,222	3,222	267
Electricity Review Initiative				
Payment to reduce the existing stabilization fund (rate rider for fuel and rate rider for low-water) balances carried by the Northwest Territories Power Corporation (NTPC) in support of the Government of the Northwest Territories' comprehensive response to implementing "*Efficient, Affordable and Equitable: Creating a Brighter Future for the Northwest Territories*' Electricity System (Electricity Review)".	3,000	3,000	-	-
Payment to Northland Utilities Limited to provide equitable electricity rates to the thermal communities of Trout Lake, Wekweètì, Fort Providence and Kakisa/Dory Point approximately equal to NTPC thermal communities and to fund billing system changes related to the implementation of the credit riders.	500	222	-	-
Total Electricity Review Initiative	3,500	3,222	-	-
	14,085	**14,085**	**14,085**	**10,395**

OFFICE OF THE COMPTROLLER GENERAL

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	38	-	-	**38**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	38	-	-	**38**
Community Allocation				
Yellowknife Headquarters	38	-	-	**38**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	38	-	-	**38**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	39	-	-	**39**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	39	-	-	**39**
Community Allocation				
Yellowknife Headquarters	39	-	-	**39**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	39	-	-	**39**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

OFFICE OF THE CHIEF INFORMATION OFFICER

Activity Description

The Office of the Chief Information Officer has responsibility for leading an effective, comprehensive and current strategy for the development, management and use of the government's information resources in a manner that supports the government's strategic business goals and operational needs. The OCIO is also responsible for the GNWT's telecommunications policy.

OFFICE OF THE CHIEF INFORMATION OFFICER

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	705	689	689	711
Grants and Contributions	-	-	-	-
Other Expenses	998	1,088	1,088	265
	1,703	1,777	1,777	976
Amortization	141	-	-	-
	1,844	**1,777**	**1,777**	**976**
Details of Other Expenses				
Travel	28	28	28	16
Materials and Supplies	30	30	30	2
Purchased Services	-	-	-	9
Utilities	-	-	-	-
Contract Services	865	955	955	68
Fees and Payments	75	75	75	132
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	38
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	998	1,088	1,088	265

OFFICE OF THE CHIEF INFORMATION OFFICER

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	5	-	-	5
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	5	-	-	5
Community Allocation				
Yellowknife Headquarters	5	-	-	5
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	5	-	-	5

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	5	-	-	5
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	5	-	-	5
Community Allocation				
Yellowknife Headquarters	5	-	-	5
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	5	-	-	5

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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LIQUOR REVOLVING FUND

'The Liquor Revolving Fund has been established under the Liquor Act and provides working capital to finance the operations of the Liquor Licensing Board, the Liquor Commission and the administration and enforcement of the Act. The Liquor Licensing Board is responsible for the issuance of all types of liquor permits. Liquor Licensing and Enforcement provides support to the Board, is responsible for the enforcement of liquor-related regulations and restrictions, and assists communities in respect of matters arising under the Act. The Liquor Commission is responsible for the purchase, warehousing, distribution and sale of all alcoholic beverages in the Northwest Territories. The Board, Commission and Liquor Licensing and Enforcement are funded by the sale of alcoholic beverages.

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Authorized Fund Limit	6,500	6,500	6,500	6,500
OPERATING RESULTS				
Income				
Liquor Sales	46,924	46,429	46,429	44,780
Less: Cost of goods sold	17,247	17,008	17,008	16,382
Gross profit from sale of liquor	29,677	29,421	29,421	28,398
Liquor Licensing fees	430	430	430	417
Other income	5	5	5	6
	30,112	29,856	29,856	28,821
Liquor Commission Expenses				
Agency Commissions	3,291	3,202	3,202	3,178
Compensation and Benefits	1,074	1,084	1,084	967
Other Expenses	726	724	724	741
Liquor Licensing Board and Enforcement Expenses				
Compensation and Benefits	394	363	363	366
Other Expenses	239	257	257	266
	5,724	5,630	5,630	5,518
NET REVENUES	**24,388**	**24,226**	**24,226**	**23,303**

Note 1: Any discrepancies between the "Net Revenues" amounts reported above and the "Liquor Commission Net Revenues" reported in the Revenue Summary on page 5-9 are primarily due to accounting policy differences with respect to Tangible Capital Asset thresholds and amortization methods of the NWT Liquor Commission and the GNWT.

LIQUOR REVOLVING FUND

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	13	-	-	13
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	13	-	-	13
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	13	-	-	13
Other Communities	-	-	-	-
	13	-	-	13

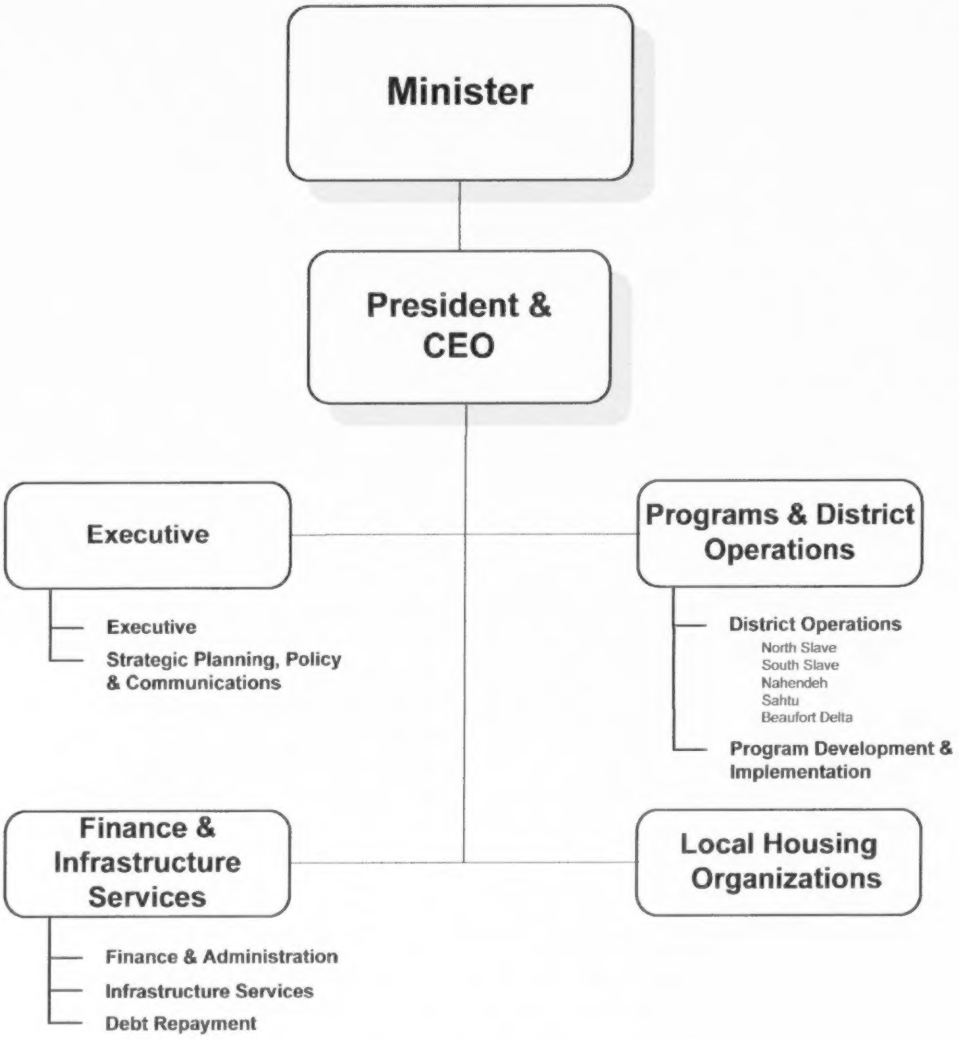
2010-2011	Indeterminate Full Time	Indeterminate Part time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	13	-	-	13
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	13	-	-	13
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	13	-	-	13
Other Communities	-	-	-	-
	13	-	-	13

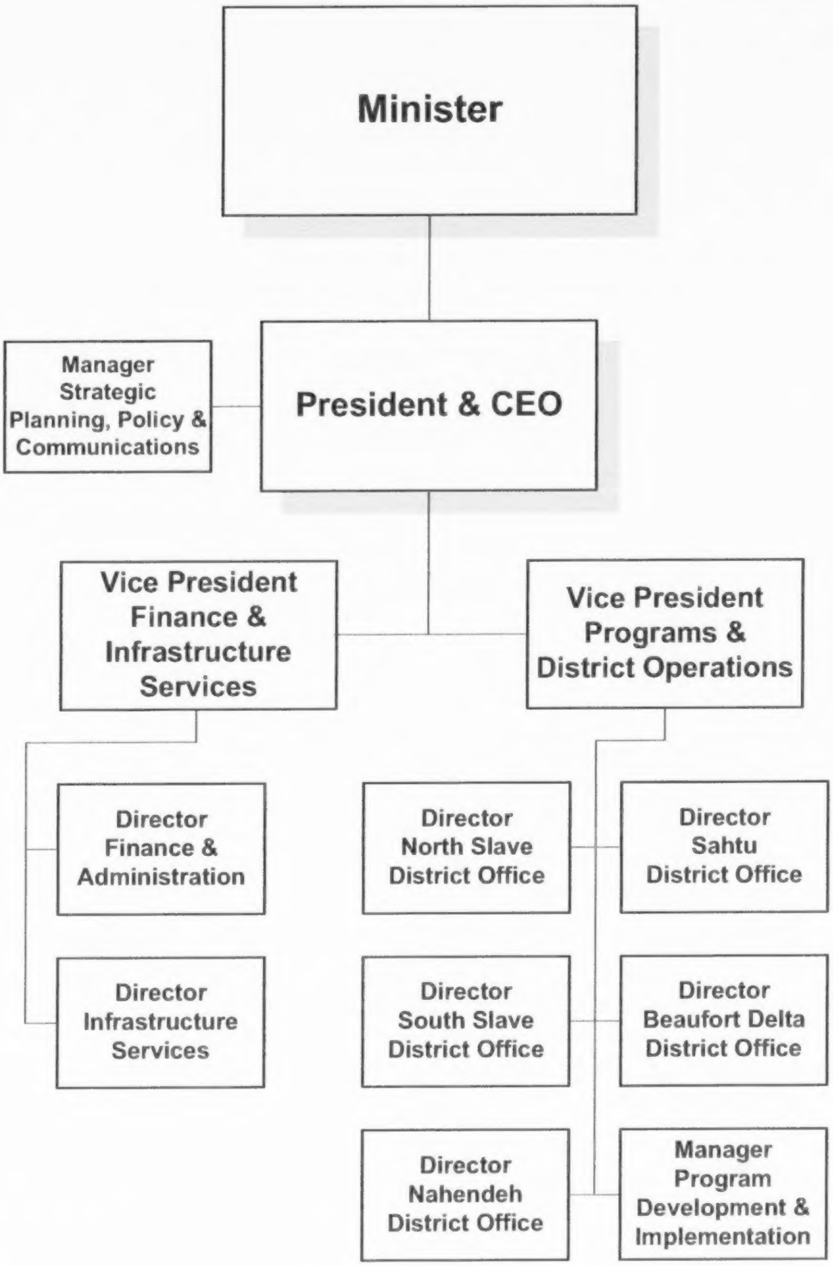
Work Performed on Behalf of Others

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Interchange Agreement - Assignment to the position of Senior Policy Advisor, Indian and Northern Affairs Canada.	135	135	135	130
	135	**135**	**135**	**130**

NWT HOUSING CORPORATION


Minister
President & CEO
Executive
Executive
Strategic Planning, Policy & Communications
Programs & District Operations
District Operations
North Slave
South Slave
Nahendeh
Sahtu
Beaufort Delta
Program Development & Implementation
Finance & Infrastructure Services
Finance & Administration
Infrastructure Services
Debt Repayment
Local Housing Organizations


Minister
President & CEO
Manager Strategic Planning, Policy & Communications
Vice President Finance & Infrastructure Services
Vice President Programs & District Operations
Director Finance & Administration
Director Infrastructure Services
Director North Slave District Office
Director Sahtu District Office
Director South Slave District Office
Director Beaufort Delta District Office
Director Nahendeh District Office
Manager Program Development & Implementation

MISSION

The Northwest Territories Housing Corporation (NWTHC) provides access to adequate, suitable and affordable housing. Through the provision of housing programs and services, the NWTHC contributes to the health and education of Northwest Territories (NWT) residents and to the development of sustainable, vibrant and safe communities.

GOALS

1. Increase the supply of adequate, suitable and affordable housing in communities to address the housing needs of NWT residents;
2. Acquire and plan for sufficient land for the purpose of providing affordable housing;
3. Provide homeownership and rental programs and services that are effective and appropriate;
4. Enhance the long term sustainability and energy efficiency of housing in the NWT, and;
5. Promote personal responsibility and accountability for housing through community-based training and support.

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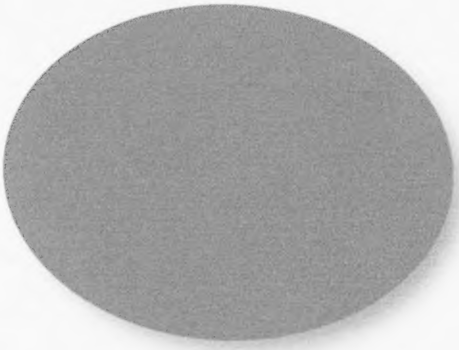
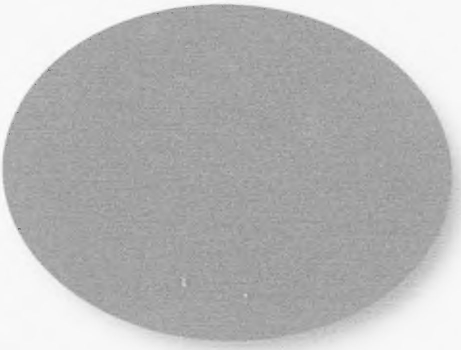
Operations Expenditures

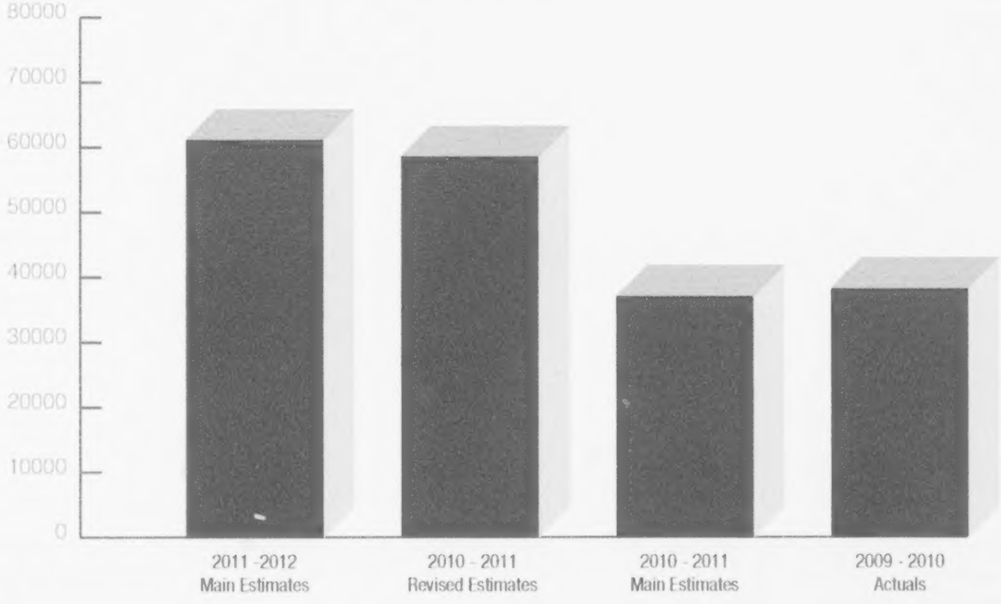
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



FINANCIAL SUMMARY INFORMATION

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditures				
General Operations				
Social Housing Expenditures	41,006	40,398	39,756	41,027
Unilateral CMHC Programs	3,475	3,475	3,475	2,740
Market Housing Expenditures	890	1,020	1,020	1,068
Supported Lease Expense	1,005	704	704	712
Compensation and Benefits	13,484	12,462	12,122	13,351
Other Expenses	3,865	3,865	3,697	4,300
Principal and Interest Payments	9,065	10,176	10,176	11,225
Amortization	12,958	12,775	12,985	11,062
	85,748	**84,875**	**83,935**	**85,485**
Capital and Financing				
Capital Acquisition Plan	16,420	54,563	37,069	35,070
Minor Capital Rental Housing	2,618	3,693	3,693	8,697
Minor Capital Homeownership	7,810	13,294	13,294	4,704
Housing for Staff	250	250	-	-
	27,098	**71,800**	**54,056**	**48,471**
Total Expenditures	**112,846**	**156,675**	**137,991**	**133,956**
Financing Sources				
CMHC Infrastructure Stimulus	-	27,670	27,670	27,630
CMHC AHI & Renovations Programs	1,840	1,810	1,810	3,190
CMHC Recoveries Capital Improvements	1,680	1,762	1,762	1,983
CMHC Recoveries Unilateral Programs	3,918	3,918	3,918	3,918
CMHC Recoveries O&M Programs	12,040	12,719	-	-
CMHC Recoveries Debt Repayment	7,624	8,671	8,671	9,619
Sale of Housing Packages and Other Recoveries	2,200	2,361	2,361	2,199
LHO Rent Revenue	5,225	5,225	5,385	5,385
E, C & E Rent Revenue	-	-	32,904	32,700
Other O&M Revenues	1,115	1,372	1,372	1,202
Lease Revenue	2,821	2,031	2,031	2,449
Deferred Capital	250	17,744	-	-
Non Cash Item - Amortization	12,958	12,775	12,985	11,062
GNWT Contribution	61,175	58,617	37,122	38,317
	112,846	**156,675**	**137,991**	**139,654**
Surplus(Deficit)	**-**	**-**	**-**	**5,698**

The Financial Summary reflects the 2011-12 planned expenditures of the Northwest Territories Housing Corporation for general operations and for capital and financing programs, including the Infrastructure Acquisition Plan. The financing for these expenditures includes funding from the Canada Mortgage and Housing Corporation and various other sources. This information is intended for review purposes only with a net contribution of $61,175,000 provided by the Government of the Northwest Territories, through our sponsoring department, the Department of Finance.

CORPORATE SUMMARY

The Northwest Territories Housing Corporation provides social and market housing programs and services, including subsidized rental housing, subsidized homeownership programs (including purchase and repairs), and the provision of unsubsidized rental housing in rural and remote communities. Policy and program development play a key role in creating appropriate programs to address the core housing need of NWT residents and promote self-reliance. The Corporation incorporates energy efficient technologies in its housing design and in the retrofitting of housing to improve its sustainability and energy efficiency. The Corporation continues to work in partnership with the Canada Mortgage and Housing Corporation (CMHC) to cost-share the development and improvement of housing infrastructure across the NWT. At the community level, the Corporation partners with Local Housing Organizations, municipalities and bands, to manage and administer the public housing portfolio in 26 communities.

CORPORATE SUMMARY

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	13,484	12,462	12,122	13,351
Grants and Contributions	57,054	62,834	61,942	58,948
Other Expenses	12,930	14,041	13,873	15,525
	83,468	89,337	87,937	87,824
Amortization	12,958	12,775	12,985	11,062
	96,426	**102,112**	**100,922**	**98,886**
Details of Other Expenses				
Travel	834	795	764	613
Materials and Supplies	188	188	188	283
Purchased Services	340	340	340	381
Utilities	-	-	-	-
Contract Services	1,939	1,889	1,889	2,134
Fees and Payments	132	132	132	381
Controllable Assets	20	20	20	42
Computer Hardware and Software	126	127	91	204
TSC Chargebacks	286	374	273	262
Mortgage Principal and Interest	9,065	10,176	10,176	11,225
	12,930	14,041	13,873	15,525

ACTIVE POSITIONS – BY REGION

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	64	-	-	64
North Slave	12	-	-	12
Tłįchǫ	-	-	-	-
South Slave	13	-	-	13
Dehcho	9	-	-	9
Sahtu	10	-	-	10
Beaufort Delta	15	-	-	15
	123	-	-	123
Community Allocation				
Yellowknife Headquarters	64	-	-	64
Regional/Area Offices	59	-	-	59
Other Communities	-	-	-	-
	123	-	-	123

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	59	-	-	59
North Slave	11	1	-	12
Tłįchǫ	-	-	-	-
South Slave	12	1	-	13
Dehcho	8	1	-	9
Sahtu	9	1	-	10
Beaufort Delta	14	-	-	14
	113	4	-	117
Community Allocation				
Yellowknife Headquarters	59	-	-	59
Regional/Area Offices	54	4	-	58
Other Communities	-	-	-	-
	113	4	-	117

Note: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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EXECUTIVE

Activity Description

The Executive Office of the NWTHC is responsible for providing leadership, managing and directing the implementation of the NWTHC strategic direction in order to meet the mandate and goals of the NWTHC, in conjunction with the goals of the 16th Legislative Assembly and the Minister Responsible for the NWTHC. The Executive Office provides support to and works closely with the Minister's Office to address current and emerging housing matters and to ensure NWTHC activities reflect Ministerial priorities. The Executive Office works collaboratively with GNWT departments/agencies on government wide strategies and numerous joint initiatives to further advance policies and programs to meet the needs of NWT residents. It also collaborates with community and government partners in addressing housing need across the NWT.

The Executive Office works closely with Headquarters and District Office staff to coordinate the overall direction for the NWTHC staff based on the principles of client services, communication and collaboration to better meet the needs of NWT residents.

The Executive also contains the Strategic Planning, Policy and Communications section of the NWTHC. This section provides long-term strategic direction and planning for the NWTHC and supports the NWTHC's interests at the Federal/Provincial/Territorial (FPT) level and on interdepartmental working groups and other committees. The section also provides support to strategic and business planning, policy development, qualitative and quantitative research, program evaluation, and internal and external corporate communications.

EXECUTIVE

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	1,030	993	993	1,194
Grants and Contributions	-	-	-	-
Other Expenses	246	196	196	192
	1,276	1,189	1,189	1,386
Amortization	-	-	-	-
	1,276	**1,189**	**1,189**	**1,386**
Details of Other Expenses				
Travel	98	98	98	73
Materials and Supplies	16	16	16	37
Purchased Services	7	7	7	15
Utilities	-	-	-	-
Contract Services	122	72	72	50
Fees and Payments	3	3	3	17
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	246	196	196	192

FINANCE AND INFRASTRUCTURE SERVICES

Activity Description

Finance and Infrastructure Services coordinates financial services, capital planning, land requirements, and infrastructure to support the delivery of the NWTHC's Infrastructure Acquisition Plan, through it's Finance & Administration and Infrastructure Services Divisions.

The Finance & Administration Division is responsible for the overall financial affairs of the NWTHC and its Boards and Agencies. This includes financial planning, the provision of accounting services, reporting and monitoring, treasury services, mortgage administration, and providing financial advice to senior management and stakeholders. This Division is also responsible for the NWTHC's Information Systems and Information Management and is responsible for materials management and the safeguarding of corporate assets.

The Finance & Administration Division is also responsible for managing the NWTHC's own source revenues and funding from CMHC under the Social Housing Agreement. The Division is responsible for the Corporate Loan Guarantee Program which supports the construction of new residential housing in the NWT by independent developers. The Division also provides ongoing subsidy assistance and operational support to various non-profit housing organizations outside of the public housing program.

The Finance & Administration Division also manages approximately $56.3 million in long-term debt with CMHC which will be fully repaid by the year 2038.

The Infrastructure Services Division is responsible for the overall development, design and procurement, planning and delivery of capital infrastructure projects in support of the NWTHC's rental and homeownership programs. This Division is also responsible for the planning, procurement, and administration of suitable land for the delivery of housing programs and services and the security of NWTHC assets and mortgage interests. Infrastructure Services is also responsible for the maintenance management of the NWTHC's public housing portfolio in order to ensure its long term sustainability. The Division provides technical assistance in the development of new housing programs and supports the District Offices in their delivery of the Contributing Assistance for Repairs and Enhancements (CARE) program where it works with private homeowners to determine their repair needs and develop scopes of work. Finally, Infrastructure Services is the NWTHC's lead on issues related to energy efficiency and new housing technologies.

FINANCE AND INFRASTRUCTURE SERVICES

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	4,685	4,255	4,070	4,339
Grants and Contributions	5,620	5,449	5,199	4,520
Other Expenses	11,058	12,244	12,091	13,450
	21,363	21,948	21,360	22,309
Amortization	109	109	109	110
	21,472	**22,057**	**21,469**	**22,419**
Details of Other Expenses				
Travel	209	195	179	104
Materials and Supplies	69	69	69	62
Purchased Services	217	217	217	228
Utilities	-	-	-	-
Contract Services	1,012	1,012	1,012	1,139
Fees and Payments	84	84	84	214
Controllable Assets	5	5	5	15
Computer Hardware and Software	111	112	76	201
TSC Chargebacks	286	374	273	262
Mortgage Principal and Interest	9,065	10,176	10,176	11,225
	11,058	12,244	12,091	13,450

The Corporation has $56.3 million in long-term debt outstanding with CMHC as at April 1, 2011. The annual principal and interest payment on this debt for fiscal year 2011-2012 is $9.1 million with CMHC contributing $7.6 million to the Corporation to service this debt, in accordance with the 1997 Social Housing Agreement.

FINANCE AND INFRASTRUCTURE SERVICES

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Federal and Territorial Funding to non-profit, community based organizations to support Rent Geared to Income, Co-op and Special Purpose Projects.				
Pre-1986 Private Non-Profit	105	105	105	105
Co-op 2% Writedown	171	171	171	117
Non-profit 2% Writedown	212	212	212	174
Urban Native Fully Targetted	1,400	1,400	1,400	1,108
Non-profit Fully Targetted	1,107	1,107	1,107	1,098
Non-profit Low Rental	5	5	5	-
Co-op ILM Program	1	1	1	-
Interest Rate Reserve and Various	474	474	474	138
	3,475	3,475	3,475	2,740
Housing for Staff - Funding to provide incentives to community-based organizations, development corporations and private industry to develop more housing suitable for GNWT staff in critical occupational categories.	250	250	-	-
Market Housing Program - Funding set aside for property management expenditures of the Market Housing Program administered through our local housing organizations.	890	1,020	1,020	1,068
Homeownership Entry Level Program - Funding to provide property management services on our leased housing portfolio.	1,005	704	704	712
	5,620	**5,449**	**5,199**	**4,520**

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PROGRAMS AND DISTRICT OPERATIONS

Activity Description

This Division provides corporate support to the NWTHC's five District Offices in the delivery of programs and services to the residents of the NWT. This includes the development, implementation, training, monitoring, and delivery of programs and initiatives that optimize the NWTHC's responsiveness to housing needs in the NWT, and to ensure a continuity of approach to program delivery and implementation.

The Programs and District Operations Division works closely with district and community housing providers to ensure compliance with existing policies and procedures, as well as developing and updating operational policies while ensuring that District Offices and LHOs have the support and capacity required to effectively deliver the NWTHC's programs and services.

PROGRAMS AND DISTRICT OPERATIONS

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	7,769	7,214	7,059	7,818
Grants and Contributions	10,428	16,987	16,987	13,401
Other Expenses	1,626	1,601	1,586	1,883
	19,823	25,802	25,632	23,102
Amortization	12,849	12,666	12,876	10,952
	32,672	**38,468**	**38,508**	**34,054**
Details of Other Expenses				
Travel	527	502	487	436
Materials and Supplies	103	103	103	184
Purchased Services	116	116	116	138
Utilities	-	-	-	-
Contract Services	805	805	805	945
Fees and Payments	45	45	45	150
Controllable Assets	15	15	15	27
Computer Hardware and Software	15	15	15	3
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	1,626	1,601	1,586	1,883

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Program Delivery Details				
Program Delivery Support	272	264	264	274
Programs, Development & Implementation	977	864	822	810
North Slave District	4,788	5,434	5,415	6,082
South Slave District	3,054	6,079	6,058	4,824
Nahendeh District	3,144	4,011	3,988	2,239
Sahtu District	3,173	3,726	3,703	2,162
Beaufort Delta District	4,415	5,424	5,382	6,711
Amortization	12,849	12,666	12,876	10,952
	32,672	**38,468**	**38,508**	**34,054**

PROGRAMS AND DISTRICT OPERATIONS

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Minor Capital Contributions - Funding to assist families and communities for the provision of social housing.				
Rental Housing Programs				
Maintenance & Improvement	2,330	3,462	3,462	8,497
Mobile Equipment	288	231	231	200
	2,618	3,693	3,693	8,697
Homeownership Programs				
Providing Assistance for Territorial Homeownership	1,535	1,630	1,630	394
Contributing Assistance for Residential Enhancements	5,622	8,530	8,530	3,700
CMHC Repair Programs	653	3,134	3,134	610
	7,810	13,294	13,294	4,704
	10,428	**16,987**	**16,987**	**13,401**

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LOCAL HOUSING ORGANIZATIONS

Activity Description

Local Housing Organizations

Local Housing Organizations (LHOs) are the delivery agents of the NWTHC and responsible for the community delivery of the *Public Housing Program.* The *Public Housing Program* is a rental program designed for individuals and families who do not have the financial resources to access shelter on their own. The NWTHC, in partnership with 23 LHOs, administers approximately 2,400 social housing units in 26 communities across the NWT. These LHOs provide, under agreement with the NWTHC, the assessment of rent, the allocation of units, the collection of rents, and the provision of preventative and demand maintenance services.

LOCAL HOUSING ORGANIZATIONS

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	-	-	-	-
Grants and Contributions	41,006	40,398	39,756	41,027
Other Expenses	-	-	-	-
	41,006	40,398	39,756	41,027
Amortization	-	-	-	-
	41,006	**40,398**	**39,756**	**41,027**
Details of Other Expenses				
Travel	-	-	-	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	-	-	-	-
Fees and Payments	-	-	-	-
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	-	-	-	-

LOCAL HOUSING ORGANIZATIONS

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Public Housing Program - Funding for the provision of pubic housing to residents of the NWT with low to moderate incomes.				
Administration	6,828	6,990	6,626	6,543
Maintenance & Repairs	9,917	9,917	9,639	9,670
Leasing	4,213	4,213	4,213	4,440
Electrical Power	5,988	5,738	5,738	6,564
Heating Fuel	6,596	6,596	6,596	6,240
Water & Sanitation	6,399	5,879	5,879	6,258
Property Taxes & Land Leases	1,065	1,065	1,065	1,312
	41,006	**40,398**	**39,756**	**41,027**

LEASE COMMITMENTS - INFRASTRUCTURE

Type of Property	Community	(thousands of dollars) 2011-2012 Main Estimates	Future Lease Payments
North Slave District			
Social Housing	81 units, Yellowknife	1,506	1,693
Social Housing	2 units, Behchokò	27	-
Market Housing	8 units, Behchokò	113	245
Office Space	Yellowknife, Head Quarters	878	1,317
Office Space	Yellowknife, North Slave District	195	229
South Slave District			
Social Housing	3 units, Fort Providence	43	196
Social Housing	4 units, Fort Smith	67	100
Social Housing	1 unit, Hay River Reserve	15	13
Office Space	Hay River	74	167
Nahendeh District			
Office Space	Fort Simpson	161	322
Sahtu District			
Office Space	Norman Wells	51	-
Beaufort Delta District			
Social Housing	36 units, Inuvik	476	357
Office Space	Inuvik	192	304
		3,798	4,943

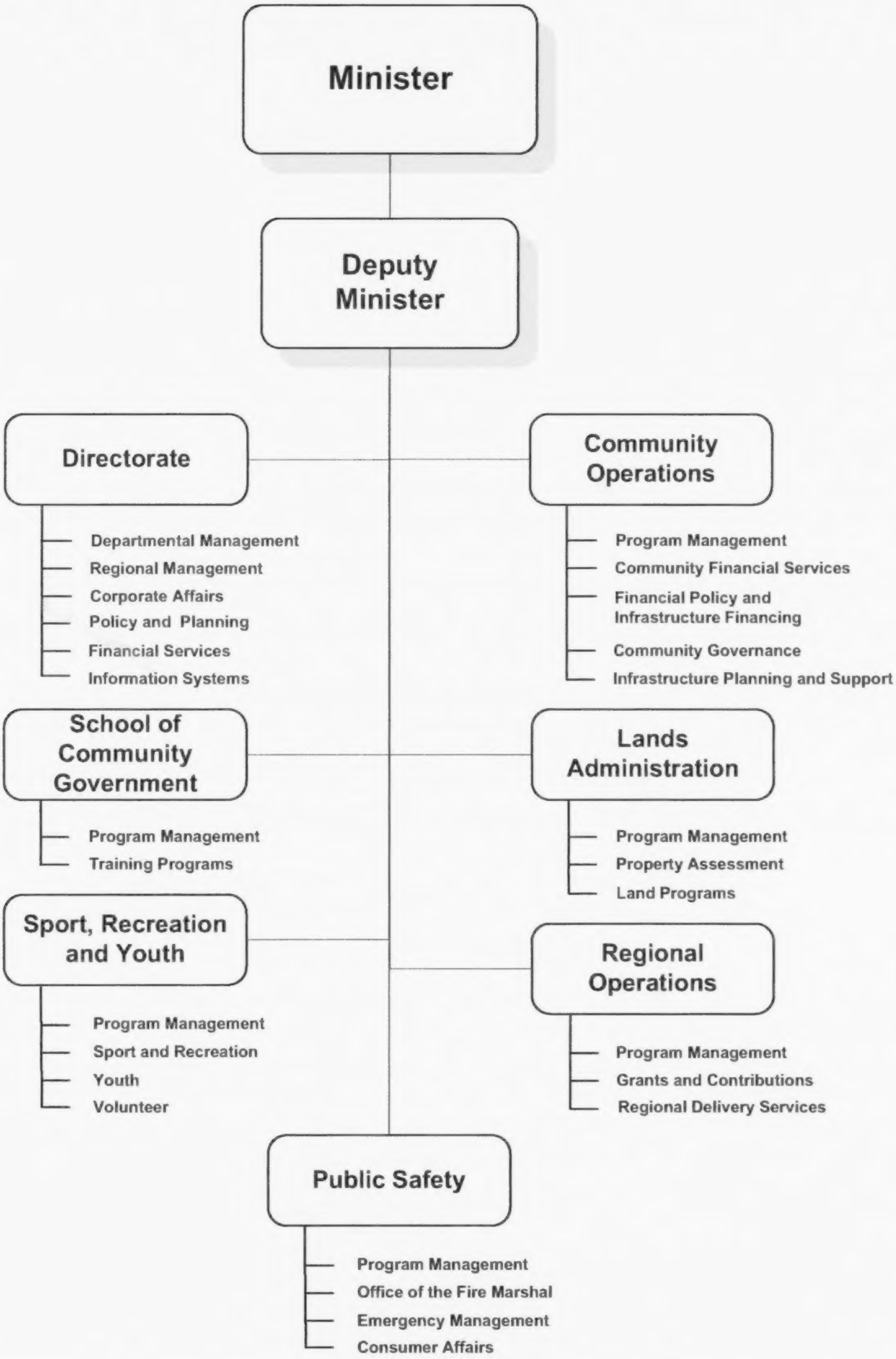
Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

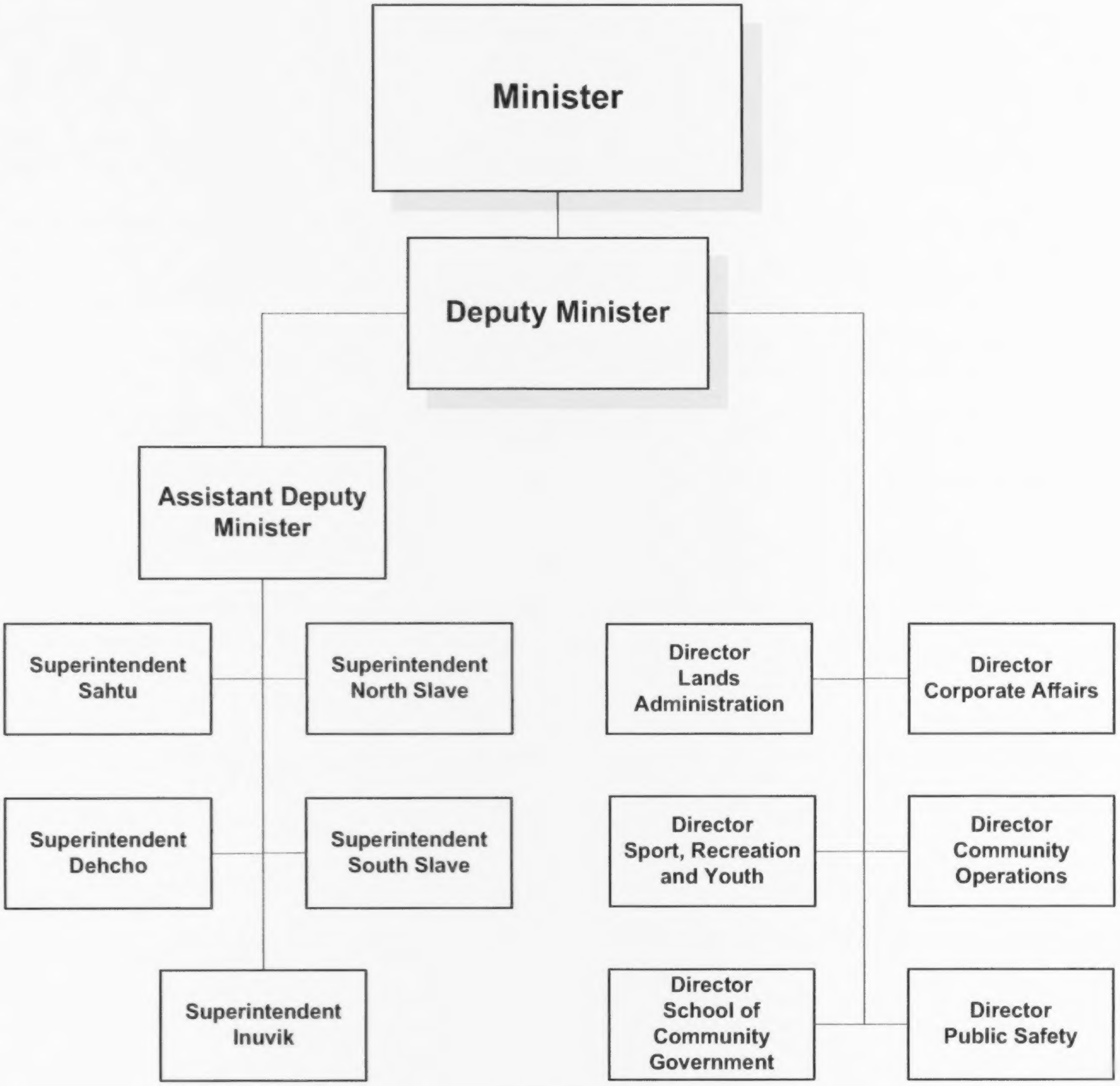
INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	386,016	331,453	354,267	297,041
Accumulated amortization	(143,283)	(130,508)	(131,631)	(119,446)
Net book value	242,733	200,945	222,636	177,595
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	16,420	54,563	37,069	36,106
Disposals	-	-	-	(1,694)
Amortization expense	(12,958)	(12,775)	(12,985)	(11,062)
END OF THE YEAR				
Net book value of assets in service	246,195	242,733	246,720	200,945
Work in progress	19,229	19,229	20,101	19,229
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**265,424**	**261,962**	**266,821**	**220,174**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	19,229	19,229	20,101	19,997
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	16,420	54,563	37,069	35,338
Less work in progress, end of the year	(19,229)	(19,229)	(20,101)	(19,229)
Assets put into service during the year	**16,420**	**54,563**	**37,069**	**36,106**

MUNICIPAL AND COMMUNITY AFFAIRS


Minister
Deputy Minister
Directorate
Departmental Management
Regional Management
Corporate Affairs
Policy and Planning
Financial Services
Information Systems
Community Operations
Program Management
Community Financial Services
Financial Policy and Infrastructure Financing
Community Governance
Infrastructure Planning and Support
School of Community Government
Program Management
Training Programs
Lands Administration
Program Management
Property Assessment
Land Programs
Sport, Recreation and Youth
Program Management
Sport and Recreation
Youth
Volunteer
Regional Operations
Program Management
Grants and Contributions
Regional Delivery Services
Public Safety
Program Management
Office of the Fire Marshal
Emergency Management
Consumer Affairs


Minister
Deputy Minister
Assistant Deputy Minister
Superintendent Sahtu
Superintendent North Slave
Superintendent Dehcho
Superintendent South Slave
Superintendent Inuvik
Director Lands Administration
Director Corporate Affairs
Director Sport, Recreation and Youth
Director Community Operations
Director School of Community Government
Director Public Safety

MISSION

The Minister and the Department are responsible for the development and maintenance of community governments, responsive and responsible to the residents, with sufficient legal authority and resources to carry out community responsibilities, to provide their public programs and services essential to good community life and to deal effectively with other governments and organizations.

GOALS

To support this vision and mission, the Department of Municipal and Community Affairs works to achieve the following goals:

1. Increase community government authority and responsibilities through policy, legislation and funding arrangements.
2. Enhance knowledge, skills and abilities of community staff, officials and other partners to better manage community affairs.
3. Contribute to the development of effective, accountable and democratic community governance structures, including self-government arrangements.
4. Support communities in their efforts to provide a safe, healthy and vibrant environment for residents.

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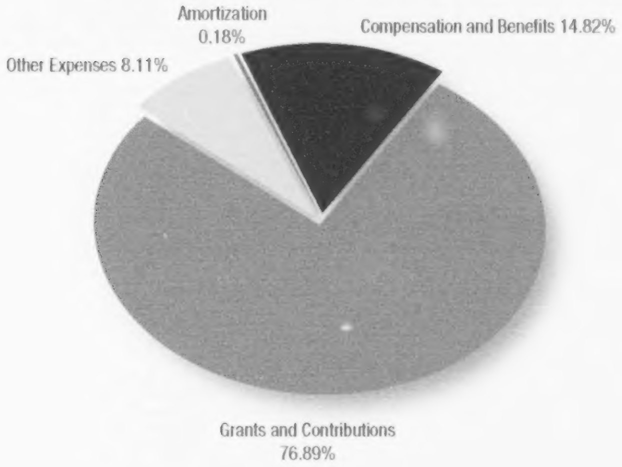
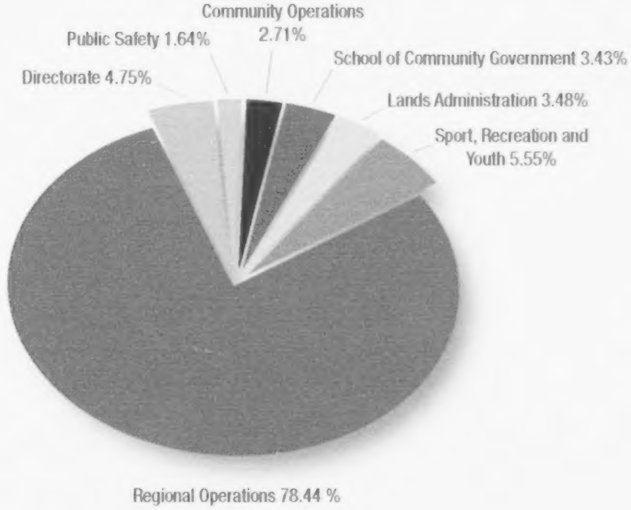
Operations Expenditures

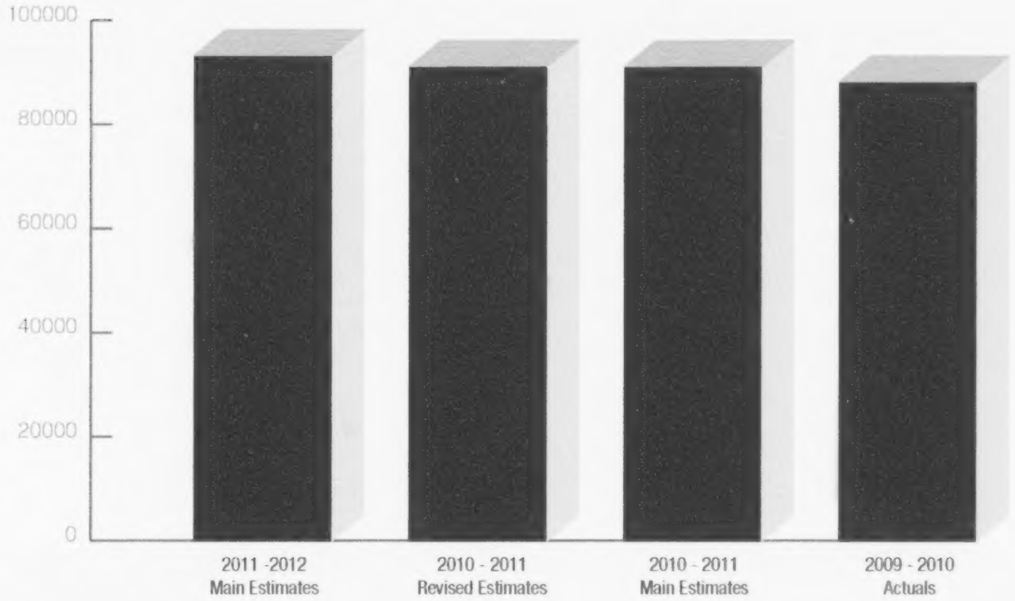
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	13,829	13,424	13,424	14,010
Grants and Contributions	71,767	71,061	71,061	68,854
Other Expenses	7,567	6,631	6,631	5,283
	93,163	91,116	91,116	88,147
Amortization	172	172	172	170
	93,335	**91,288**	**91,288**	**88,317**
Details of Other Expenses				
Travel	2,159	1,947	1,947	1,624
Materials and Supplies	651	731	731	299
Purchased Services	632	622	622	418
Utilities	25	25	25	9
Contract Services	3,086	2,318	2,318	1,914
Fees and Payments	128	128	128	198
Controllable Assets	-	-	-	18
Computer Hardware and Software	102	102	102	125
TSC Chargebacks	784	758	758	677
Other	-	-	-	1
	7,567	6,631	6,631	5,283

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	1,994	1,994	3,296	1,994
Accumulated amortization	(669)	(497)	(552)	(327)
Net book value	1,325	1,497	2,744	1,667
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	(172)	(172)	(172)	(170)
END OF THE YEAR				
Net book value of assets in service	1,153	1,325	2,572	1,497
Work in progress	67	67	7,125	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**1,220**	**1,392**	**9,697**	**1,497**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	67	-	7,125	-
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	-	67	-	-
Less work in progress, end of the year	(67)	(67)	(7,125)	-
Assets put into service during the year	-	-	-	-

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	28,002	66,816	40,140	62,752
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
TOTAL INFRASTRUCTURE INVESTMENT	28,002	66,816	40,140	62,752
ALLOCATED TO:				
Tangible Capital Assets	-	67	-	-
Infrastructure Contributions	28,002	66,749	40,140	62,752
	28,002	66,816	40,140	62,752

REVENUE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
General				
Lottery Licences	75	75	75	54
Business Licences	34	30	30	19
Land Leases	700	700	700	477
Land Document Fees	10	10	10	13
Quarry Fees	20	20	20	4
Real Estate Agents and Salepersons	5	5	5	2
Vendor/Direct Seller Licences	10	5	5	6
Plan Review Fees	31	31	31	14
Registration Fees	75	75	75	73
Interest	-	-	-	3
Other	-	-	-	296
	960	951	951	961
Recoveries				
Joint Emergency Preparedness	90	155	155	-
	90	155	155	-
Capital				
Municipal Rural Infrastructure Fund - Capacity Building and Administration	-	-	-	149
Municipal Rural Infrastructure Fund - Tax Based Communities	-	-	-	3,544
Infrastructure Stimulus Fund	-	-	-	170
Building Canada Fund	-	12,377	12,377	20,613
	-	12,377	12,377	24,476
	1,050	**13,483**	**13,483**	**25,437**

ACTIVE POSITION SUMMARY

2011-2012	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	64	-	-	64
North Slave	8	-	-	8
Tłı̨chǫ	2	-	-	2
South Slave	11	-	-	11
Dehcho	10	-	-	10
Sahtu	10	-	-	10
Beaufort Delta	11	-	-	11
	116	**-**	**-**	**116**
Community Allocation				
Yellowknife Headquarters	64	-	-	64
Regional/Area Offices	52	-	-	52
Other Communities	-	-	-	-
	116	**-**	**-**	**116**

2010-2011	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	63	-	-	63
North Slave	8	-	-	8
Tłı̨chǫ	2	-	-	2
South Slave	11	-	-	11
Dehcho	10	-	-	10
Sahtu	10	-	-	10
Beaufort Delta	11	-	-	11
	115	**-**	**-**	**115**
Community Allocation				
Yellowknife Headquarters	63	-	-	63
Regional/Area Offices	52	-	-	52
Other Communities	-	-	-	-
	115	**-**	**-**	**115**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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DIRECTORATE

Activity Description

Departmental Management coordinates the development and the implementation of the Department's strategies with the senior management team and links the Department's activity to the goals of the Minister and Government. Regional Management oversees operations in the regional offices.

Corporate Affairs coordinates planning and reporting activities for the Department, provides expert financial, policy and information systems advice and manages many administrative services. Policy and Planning provides strategic planning, legislative, research and policy support to the Minister and Deputy Minister and supports many Departmental information and communications activities. Financial Services provides financial and administrative support to the Department and coordinates services such as the development and monitoring of departmental business plans and annual budgets. Information Systems supports the Department by providing expert advice on department-specific applications and information systems.

DIRECTORATE

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	2,226	2,138	2,138	2,592
Grants and Contributions	638	558	558	640
Other Expenses	1,574	1,548	1,548	733
	4,438	4,244	4,244	3,965
Amortization	-	-	-	-
	4,438	**4,244**	**4,244**	**3,965**
Details of Other Expenses				
Travel	219	219	219	113
Materials and Supplies	101	101	101	47
Purchased Services	166	166	166	63
Utilities	-	-	-	-
Contract Services	299	299	299	93
Fees and Payments	-	-	-	25
Controllable Assets	-	-	-	3
Computer Hardware and Software	5	5	5	3
TSC Chargebacks	784	758	758	386
Other	-	-	-	-
	1,574	1,548	1,548	733

Program Delivery Details				
Departmental Management	758	742	752	599
Other Grants & Contributions	638	558	558	640
Regional Management	343	333	356	253
Corporate Affairs	455	442	451	1,193
Policy and Planning	608	591	605	450
Financial Services	632	615	660	676
Information Systems	1,004	963	862	154
	4,438	**4,244**	**4,244**	**3,965**

DIRECTORATE

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Grants				
Community Government Funding - Funds allocated in accordance with the Extraordinary Funding Policy.	168	168	168	150
	168	168	168	150
Contributions				
Contribution Funding - Contribution funding is provided to NWT Association of Communities, Local Government Administrators of the NWT and Arctic Energy Alliance who work in partnership with the Department to achieve the Department's mission and goals.	470	390	390	490
	470	390	390	490
	638	**558**	**558**	**640**

DIRECTORATE

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	16	-	-	16
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	16	-	-	16
Community Allocation				
Yellowknife Headquarters	16	-	-	16
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	16	-	-	16

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	16	-	-	16
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	16	-	-	16
Community Allocation				
Yellowknife Headquarters	16	-	-	16
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	16	-	-	16

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

PUBLIC SAFETY

Activity Description

Public Safety coordinates key regulatory programs and services within the Department that support the safety and protection of residents of the Northwest Territories.

Program Management coordinates the work of the division.

The Office of the Fire Marshal administers the *Fire Prevention Act*, reviews plans for new construction and major renovation projects, conducts fire safety inspections and takes enforcement action when fire safety regulations are contravened,

Emergency Management is responsible for territorial and community emergency management and planning including search and rescue planning and preparation.

Consumer Affairs administers consumer, lottery business and real estate agent licensing and responds to consumer complaints.

PUBLIC SAFETY

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	747	722	722	672
Grants and Contributions	200	200	200	40
Other Expenses	580	190	190	189
	1,527	1,112	1,112	901
Amortization	-	-	-	-
	1,527	**1,112**	**1,112**	**901**
Details of Other Expenses				
Travel	165	100	100	35
Materials and Supplies	50	40	40	11
Purchased Services	5	5	5	52
Utilities	-	-	-	-
Contract Services	355	40	40	55
Fees and Payments	-	-	-	12
Controllable Assets	-	-	-	-
Computer Hardware and Software	5	5	5	19
TSC Chargebacks	-	-	-	5
Other	-	-	-	-
	580	190	190	189

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Program Management	294	248	248	238
Community Government Grants & Contributions	200	200	200	40
Office of the Fire Marshal	586	427	427	404
Emergency Management	217	101	101	94
Consumer Affairs	230	136	136	125
	1,527	**1,112**	**1,112**	**901**

PUBLIC SAFETY

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Ground Ambulance and Highway Rescue	200	200	200	40
	200	200	200	40
	200	**200**	**200**	**40**

PUBLIC SAFETY

Active Positions

2011-2012	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	6	-	-	6
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	6	-	-	6
Community Allocation				
Yellowknife Headquarters	6	-	-	6
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	6	-	-	6

2010-2011	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	6	-	-	6
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	6	-	-	6
Community Allocation				
Yellowknife Headquarters	6	-	-	6
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	6	-	-	6

COMMUNITY OPERATIONS

Activity Description

Community Operations coordinates many of the functions that support community governments. Program Management coordinates the work of the division.

The Community Financial Services section coordinates financial advisory services to community governments to help promote their financial viability, good financial management and proper financial reporting practices.

The Community Governance section coordinates the Department's involvement in the implementation of Aboriginal land claims and self-government processes; provides advice on community governance issues at the request of community governments; and processes bylaws requiring Ministerial or Executive Council approval. The Chief Municipal Electoral Officer function provides advice and support related to community government elections.

The Financial Policy and Infrastructure Leveraging section analyzes fiscal policy related to supporting community governments and pursues options for accessing alternate sources of revenue for community governments. This section is also responsible for the coordination and implementation of various federal infrastructure funding programs.

The Capital Planning and Infrastructure section coordinates capital planning and infrastructure acquisition and provides technical advice and support regarding capital programs and infrastructure. This section is also responsible for completing remaining items on the MACA Capital Plan.

COMMUNITY OPERATIONS

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	1,701	1,804	1,804	1,705
Grants and Contributions	50	50	50	1,439
Other Expenses	782	850	850	475
	2,533	2,704	2,704	3,619
Amortization	-	-	-	-
	2,533	**2,704**	**2,704**	**3,619**
Details of Other Expenses				
Travel	317	385	385	137
Materials and Supplies	38	38	38	18
Purchased Services	70	70	70	22
Utilities	-	-	-	-
Contract Services	345	345	345	223
Fees and Payments	-	-	-	9
Controllable Assets	-	-	-	-
Computer Hardware and Software	12	12	12	52
TSC Chargebacks	-	-	-	14
Other	-	-	-	-
	782	850	850	475

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Program Delivery Details				
Program Management	342	333	333	330
Community Financial Services	732	716	716	595
Financial Policy	246	472	472	373
Community Governance	264	256	256	223
Infrastructure Planning and Support	899	877	877	659
Community Government Grants and Contributions	50	50	50	1,439
	2,533	**2,704**	**2,704**	**3,619**

COMMUNITY OPERATIONS

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Grants				
Grant-in-Kind Community Government Assets	-	-	-	1,275
	-	-	-	1,275
Contributions				
Management of Drinking Water in the NWT	50	50	50	26
Community Financial Services Contributions	-	-	-	138
	50	50	50	164
	50	**50**	**50**	**1,439**

COMMUNITY OPERATIONS

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	15	-	-	**15**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	15	**-**	**-**	**15**
Community Allocation				
Yellowknife Headquarters	15	-	-	**15**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	15	**-**	**-**	**15**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	15	-	-	**15**
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	15	**-**	**-**	**15**
Community Allocation				
Yellowknife Headquarters	15	-	-	**15**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	15	**-**	**-**	**15**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

SCHOOL OF COMMUNITY GOVERNMENT

Activity Description

The School of Community Government (SCG) supports community government capacity building for community elected officials and community government staff by providing training, development opportunities and resources in broad areas of community government responsibilities including governance, management, lands, infrastructure, bylaw enforcement, fire protection, water and waste water, emergency management, works, asset management and finances. The SCG provides an integrated approach to local governance capacity building through partnerships with GNWT and federal departments, Aboriginal and territorial organizations, professional associations and educational institutes.

SCHOOL OF COMMUNITY GOVERNMENT

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	934	902	902	1,145
Grants and Contributions	830	910	910	860
Other Expenses	1,438	1,288	1,288	970
	3,202	3,100	3,100	2,975
Amortization	-	-	-	-
	3,202	**3,100**	**3,100**	**2,975**
Details of Other Expenses				
Travel	293	193	193	101
Materials and Supplies	201	191	191	58
Purchased Services	153	148	148	57
Utilities	-	-	-	-
Contract Services	784	749	749	630
Fees and Payments	-	-	-	78
Controllable Assets	-	-	-	-
Computer Hardware and Software	7	7	7	2
TSC Chargebacks	-	-	-	43
Other	-	-	-	1
	1,438	1,288	1,288	970

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Program Management	420	811	811	396
Training Programs	1,952	1,379	1,379	1,719
Grants and Contributions	830	910	910	860
	3,202	**3,100**	**3,100**	**2,975**

SCHOOL OF COMMUNITY GOVERNMENT

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
A Brilliant North: To provide funding to implement the "Improve Community Capacity" initiative.	680	760	760	560
Arctic Energy Alliance - Community Energy Planning Program.	150	150	150	300
	830	**910**	**910**	**860**

SCHOOL OF COMMUNITY GOVERNMENT

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	3	-	-	3
North Slave	1	-	-	1
Tłı̨chǫ	-	-	-	-
South Slave	1	-	-	1
Dehcho	1	-	-	1
Sahtu	1	-	-	1
Beaufort Delta	1	-	-	1
	8	-	-	8
Community Allocation				
Yellowknife Headquarters	3	-	-	3
Regional/Area Offices	5	-	-	5
Other Communities	-	-	-	-
	8	-	-	8

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	3	-	-	3
North Slave	1	-	-	1
Tłı̨chǫ	-	-	-	-
South Slave	1	-	-	1
Dehcho	1	-	-	1
Sahtu	1	-	-	1
Beaufort Delta	1	-	-	1
	8	-	-	8
Community Allocation				
Yellowknife Headquarters	3	-	-	3
Regional/Area Offices	5	-	-	5
Other Communities	-	-	-	-
	8	-	-	8

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LANDS ADMINISTRATION

Activity Description

The Lands Administration Division administers Commissioner's Land, provides advice and assistance to community governments on land use and community planning, performs property assessments, undertakes environmental planning and regulatory review, provides technical mapping and surveying services to community governments and the public, and provides policy advice related to the administration of Commissioner's Land.

The Property Assessment Section values all land and improvements in the Northwest Territories, with the exception of the City of Yellowknife, by conducting property assessments in accordance with the *Property Assessment and Taxation Act and Regulations*.

The Land Program Section advises on dispositions of Commissioner's Land in the Northwest Territories, in accordance with the *Commissioner's Land Act* and *Regulations* and within a policy framework approved by the Government of the Northwest Territories. It also assists community governments to plan for the physical development of their communities by providing advice and reviewing subdivision plans, community plans, zoning By-laws, and development schemes. This Section arranges and manages legal surveys on Commissioner's Land. It prepares satellite imagery, aerial photography, and topographical mapping of Commissioner's Lands within municipal boundaries of communities in the Northwest Territories, and administers the Department's Geographic Information System.

LANDS ADMINISTRATION

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	1,959	1,809	1,809	1,723
Grants and Contributions	-	-	-	-
Other Expenses	1,289	759	759	721
	3,248	2,568	2,568	2,444
Amortization	-	-	-	-
	3,248	**2,568**	**2,568**	**2,444**
Details of Other Expenses				
Travel	124	99	99	61
Materials and Supplies	30	25	25	14
Purchased Services	18	18	18	22
Utilities	-	-	-	-
Contract Services	1,047	547	547	502
Fees and Payments	56	56	56	26
Controllable Assets	-	-	-	-
Computer Hardware and Software	14	14	14	46
TSC Chargebacks	-	-	-	50
Other	-	-	-	-
	1,289	759	759	721

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Program Management	780	758	758	805
Property Assessment	1,419	1,027	1,027	956
Land Programs	1,049	783	783	683
	3,248	**2,568**	**2,568**	**2,444**

LANDS ADMINISTRATION

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	**18**
North Slave	-	-	-	**-**
Tłįchǫ	-	-	-	**-**
South Slave	-	-	-	**-**
Dehcho	-	-	-	**-**
Sahtu	-	-	-	**-**
Beaufort Delta	-	-	-	**-**
	18	**-**	**-**	**18**
Community Allocation				
Yellowknife Headquarters	18	-	-	**18**
Regional/Area Offices	-	-	-	**-**
Other Communities	-	-	-	**-**
	18	**-**	**-**	**18**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	17	-	-	**17**
North Slave	-	-	-	**-**
Tłįchǫ	-	-	-	**-**
South Slave	-	-	-	**-**
Dehcho	-	-	-	**-**
Sahtu	-	-	-	**-**
Beaufort Delta	-	-	-	**-**
	17	**-**	**-**	**17**
Community Allocation				
Yellowknife Headquarters	17	-	-	**17**
Regional/Area Offices	-	-	-	**-**
Other Communities	-	-	-	**-**
	17	**-**	**-**	**17**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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SPORT, RECREATION AND YOUTH

Activity Description

Sport, Recreation and Youth provides advice and assistance regarding recreation, sport and physical activity programs and represents the GNWT in its partnership with the NWT Council of Sport and Recreation Partners and other stakeholders. The Division also coordinates volunteer recognition programs and assists with the promotion of volunteerism.

The Youth Secretariat within the Division assists the Minister Responsible for Youth to promote youth development initiatives and acts as a first point of contact for youth issues within the GNWT.

SPORT, RECREATION AND YOUTH

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	848	1,206	1,206	982
Grants and Contributions	3,457	3,365	3,365	3,360
Other Expenses	874	1,046	1,046	1,056
	5,179	5,617	5,617	5,398
Amortization	-	-	-	-
	5,179	**5,617**	**5,617**	**5,398**
Details of Other Expenses				
Travel	456	446	446	656
Materials and Supplies	110	215	215	53
Purchased Services	50	45	45	46
Utilities	-	-	-	-
Contract Services	171	253	253	229
Fees and Payments	64	64	64	34
Controllable Assets	-	-	-	-
Computer Hardware and Software	23	23	23	2
TSC Chargebacks	-	-	-	36
Other	-	-	-	-
	874	1,046	1,046	1,056

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Program Delivery Details				
Program Management	364	357	357	383
Sport & Recreation	371	605	605	1,106
Youth	751	1,058	1,058	376
Volunteer	236	232	232	173
Other Grants & Contributions	3,457	3,365	3,365	3,360
	5,179	**5,617**	**5,617**	**5,398**

SPORT, RECREATION AND YOUTH

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Grants				
High Performance Athlete Grant - A grant to NWT athletes acheiving high performance standards within their sport.	100	100	100	98
	100	100	100	98
Contributions				
Recreation Contributions - Contribution towards the NWT Council of Sport and Recreation Partners.	450	450	450	329
Multisport Games - To provide funding to support team NWT participation in major sporting events.	650	650	650	550
Volunteer Contributions - Funding to assist non-profit non-government agencies with training for volunteers.	70	70	70	52
Youth Contributions - To support eligible organizations with their youth initiatives.	25	25	25	53
Youth Centres - To support Community Governments on an application basis, to provide operating costs for youth centres.	500	500	500	500
Youth Corps - Funding for eligible organizations to support programs for youth.	675	825	825	669
Pan Territorial Sports Program - Contributions to Sport & Recreation partners to support community sports programs.	272	130	130	144

SPORT, RECREATION AND YOUTH

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Healthy Choices Initiative - funds to support the implementation of an after school physical activity program.	615	615	615	200
Get Active NWT - funds to encourage community groups to organize local events to assist residents to become more physically active.	100	-	-	-
2010 Olympics - Contributions to promote the 2010 Winter Olympics.	-	-	-	765
	3,357	3,265	3,265	3,262
	3,457	**3,365**	**3,365**	**3,360**

SPORT, RECREATION AND YOUTH

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	6	-	-	**6**
North Slave	1	-	-	**1**
Tłįchǫ	-	-	-	**-**
South Slave	1	-	-	**1**
Dehcho	1	-	-	**1**
Sahtu	1	-	-	**1**
Beaufort Delta	1	-	-	**1**
	11	**-**	**-**	**11**
Community Allocation				
Yellowknife Headquarters	6	-	-	**6**
Regional/Area Offices	5	-	-	**5**
Other Communities	-	-	-	**-**
	11	**-**	**-**	**11**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	6	-	-	**6**
North Slave	1	-	-	**1**
Tłįchǫ	-	-	-	**-**
South Slave	1	-	-	**1**
Dehcho	1	-	-	**1**
Sahtu	1	-	-	**1**
Beaufort Delta	1	-	-	**1**
	11	**-**	**-**	**11**
Community Allocation				
Yellowknife Headquarters	6	-	-	**6**
Regional/Area Offices	5	-	-	**5**
Other Communities	-	-	-	**-**
	11	**-**	**-**	**11**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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REGIONAL OPERATIONS

Activity Description

Regional Offices are responsible for the coordination, implementation and delivery of most of the Department's programs and services to community governments and other stakeholders.

Regional staff provide advice and support to community governments on a range of issues. They advise community governments on governance, budgeting, debt recovery, financial reporting and other activities to support the use of sound management and financial practices. They also support communities in the development of community capital investment planning, project management and the operation and maintenance of community infrastructure and equipment.

Assistant Fire Marshals support fire prevention and response in communities by undertaking training activities, local inspections and investigations.

Regional lands staff assist community governments with community land administration and planning activities and administer leases for Commissioner's Lands.

Senior Recreation Development Coordinators support healthy choices and physical activity and recreational development activities through partnerships with a wide variety of stakeholders across each respective region.

REGIONAL OPERATIONS

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	5,414	4,843	4,843	5,191
Grants and Contributions	66,592	65,978	65,978	62,515
Other Expenses	1,030	950	950	1,139
	73,036	71,771	71,771	68,845
Amortization	172	172	172	170
	73,208	**71,943**	**71,943**	**69,015**
Details of Other Expenses				
Travel	585	505	505	521
Materials and Supplies	121	121	121	98
Purchased Services	170	170	170	156
Utilities	25	25	25	9
Contract Services	85	85	85	182
Fees and Payments	8	8	8	14
Controllable Assets	-	-	-	15
Computer Hardware and Software	36	36	36	1
TSC Chargebacks	-	-	-	143
Other	-	-	-	-
	1,030	950	950	1,139

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Program Management	2,325	2,211	2,211	2,446
Community Government Grants & Contributions	65,387	64,773	64,773	61,640
Other Grants & Contributions	1,205	1,205	1,205	875
Regional Delivery Services	4,119	3,582	3,582	3,884
Amortization	172	172	172	170
	73,208	**71,943**	**71,943**	**69,015**

REGIONAL OPERATIONS

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Community Government Grants and Contributions				
Grants				
Community Government Funding - Formula based funding to eligible community governments to assist them with providing municipal services.	44,330	44,330	44,869	41,896
Grant in Lieu of Taxes - Grants are provided to tax based communities in lieu of property taxes.	5,626	5,036	5,036	5,328
New Deal - Taxation Revenue Program	410	410	410	385
Additional Funding - Grants to eligible community governments to assist with mobile equipment and utility costs.	1,140	1,140	944	1,167
Senior Citizens and Disabled Persons Property Tax Relief - Matching grants to tax based communities.	396	372	326	368
	51,902	51,288	51,585	49,144
Contributions				
Water and Sewer Services Funding - To provide funding to support community governments with the provision of water and sewer services.	12,660	12,660	12,363	11,637
Recreation Funding - Contributions to eligible community governments for Sport and Recreation initiatives.	825	825	825	859
	13,485	13,485	13,188	12,496
	65,387	64,773	64,773	61,640

REGIONAL OPERATIONS

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Other Grants and Contributions				
Grants				
Senior Citizens and Disabled Persons Property Tax Relief - Grants to the elderly and disabled property tax payers in other communities.	80	80	80	68
	80	80	80	68
Contributions				
Youth Corps - Funding for eligible organizations to support programs for youth.	500	500	500	654
Regional Youth Sports Events - Funding to support regionally based youth sports or multisport events.	400	400	400	-
Youth Contribution Programs - Funding for eligible youth initiatives.	225	225	225	153
	1,125	1,125	1,125	807
	1,205	1,205	1,205	875
	66,592	**65,978**	**65,978**	**62,515**

REGIONAL OPERATIONS

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	6	-	-	6
Tłı̨chǫ	2	-	-	2
South Slave	9	-	-	9
Dehcho	8	-	-	8
Sahtu	8	-	-	8
Beaufort Delta	9	-	-	9
	42	-	-	42
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	42	-	-	42
Other Communities	-	-	-	-
	42	-	-	42

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	6	-	-	6
Tłı̨chǫ	2	-	-	2
South Slave	9	-	-	9
Dehcho	8	-	-	8
Sahtu	8	-	-	8
Beaufort Delta	9	-	-	9
	42	-	-	42
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	42	-	-	42
Other Communities	-	-	-	-
	42	-	-	42

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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Work Performed on Behalf of Others

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Gwich'in Implementation - A Bilateral Funding Agreement respecting the implementation of the Gwich'in Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories. Under the terms of this contribution agreement, funding is provided to the Department to undertake activities for which it is responsible pursuant to the Implementation Plan.	2	12	2	-
Sahtu Implementation - A Bilateral Funding Agreement respecting the implementation of the Sahtu Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories. Under the terms of this contribution agreement funding is provided to the Department to undertake activities for which it is responsible pursuant to the Implementation Plan.	2	13	2	-
Inuvialuit Land Claim - This project is established pursuant to the "Agreement on Western Arctic (Inuvialuit) Land Claim Implementation costs and programs". The Government of Canada has recognized the nature and costs of the new responsibilities of the GNWT which are set out in the agreement. These programs shall be managed within existing GNWT departments. The Department of Municipal and Community Affairs manages the "Recovery of Sand and Gravel Royalties" program.	100	100	100	-

Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Tłįchǫ Implementation Funding - The Tłįchǫ Agreement and Implementation Plan were signed on August 25, 2003. On August 26, 2003 the Government of the Northwest Territories signed a 10 year Bilateral Funding Agreement (BFA) with the Government of Canada for GNWT activities identified in the Implementation Plan.	89	210	75	90
Northern Search and Rescue (SAR) Strategy - Agreement with National Search and Rescue Secretariat to develop search and rescue prevention programs and inter-jurisdictional exercises on behalf of Nunavut, Yukon and Northwest Territories.	-	-	-	138
Pan Territorial Sport Strategy - The Government of the NWT in conjunction with the Governments of Nunavut and Yukon have entered into a bi-lateral agreement to advance sport participation and to enhance the capacity of territorial aboriginal sport bodies, to increase aboriginal sport participation.	272	272	272	272
Gas Tax - An agreement with Infrastructure Canada, Government of Canada, for the transfer of federal gas tax revenues to municipal governments.	15,000	19,384	15,000	15,073
Public Transit - An agreement with Infrastructure Canada, Government of Canada for the transfer of funds to municipal governments for investment in Public Transit Infrastructure.	-	653	-	-
	15,465	**20,644**	**15,451**	**15,573**

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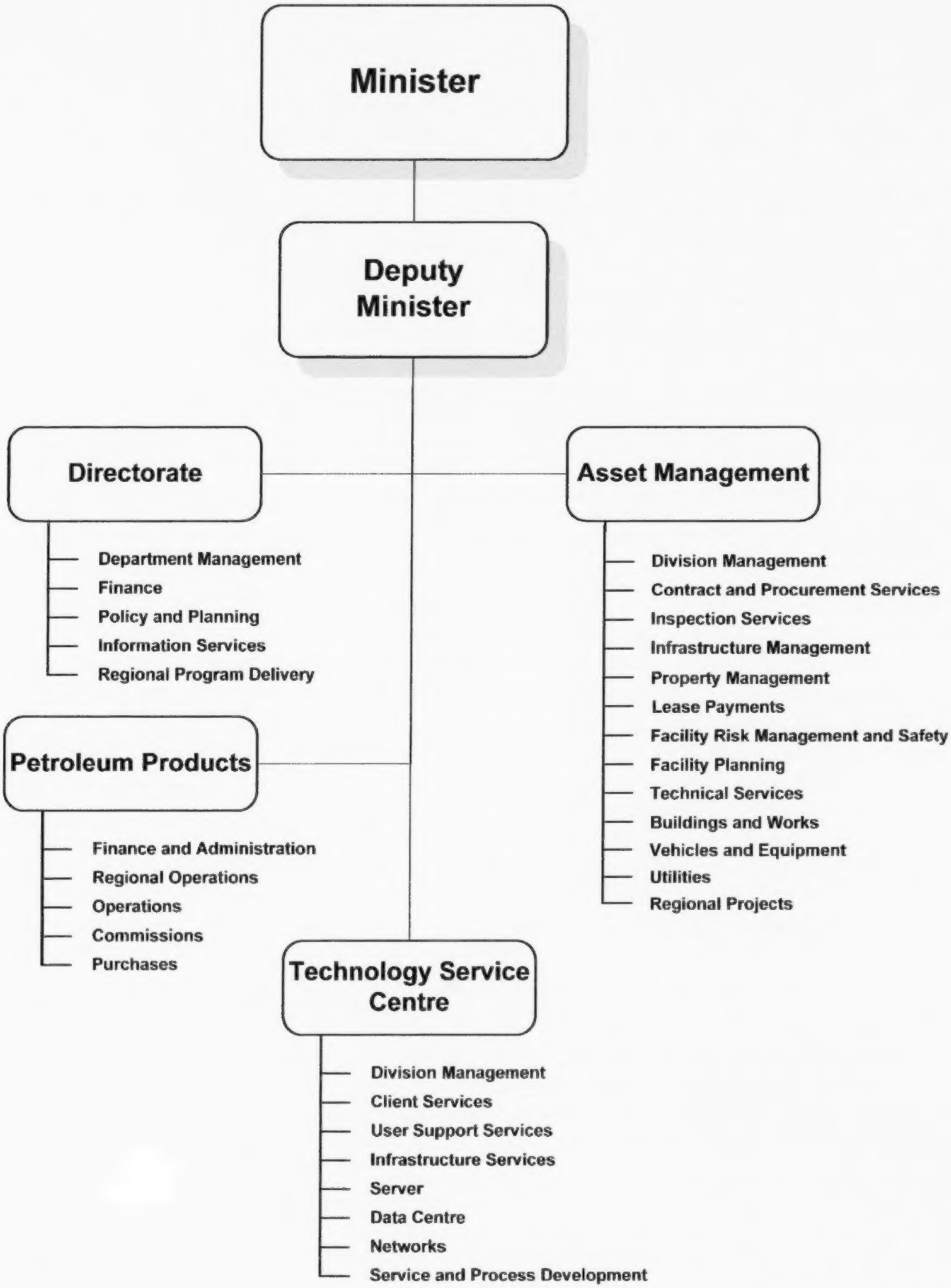
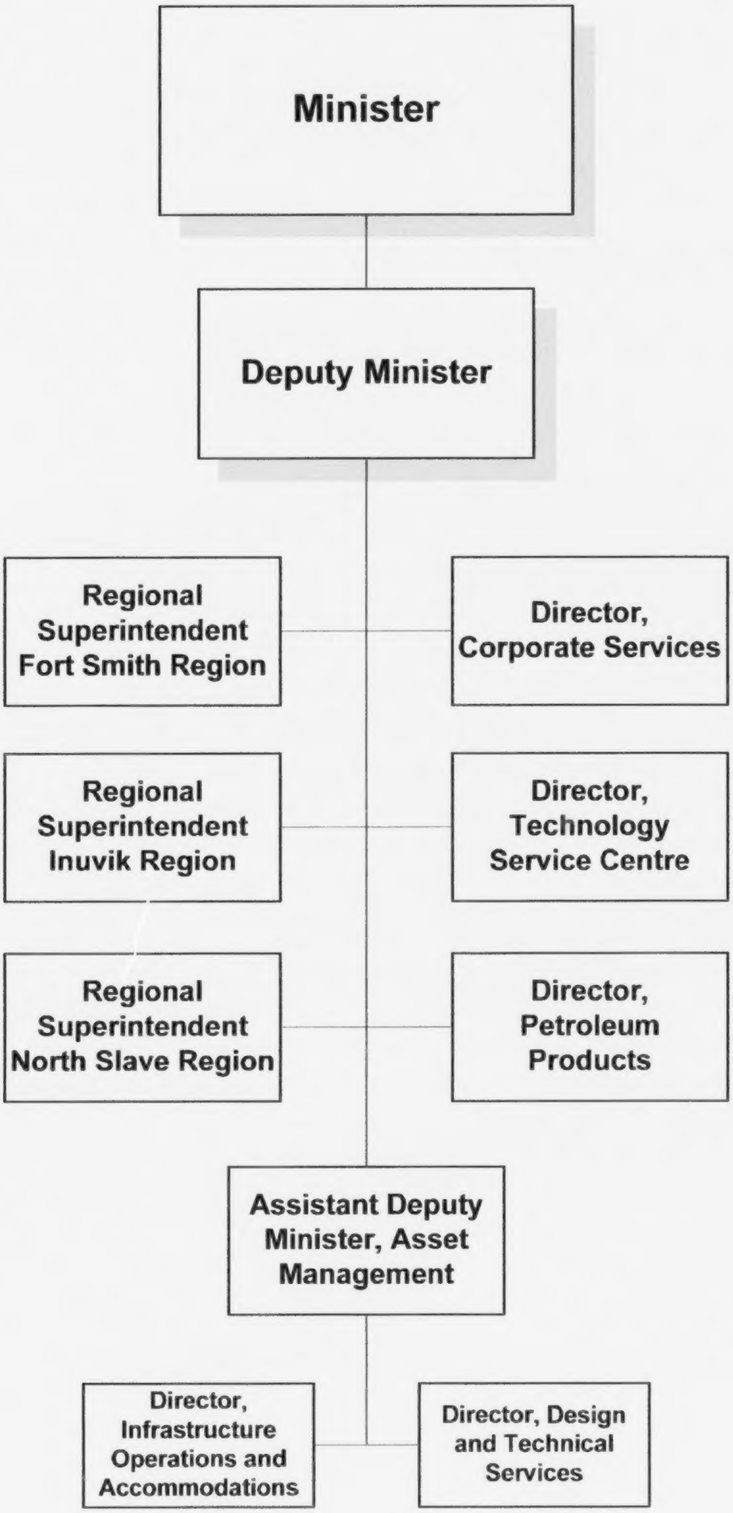
PUBLIC WORKS AND SERVICES


Minister
Deputy Minister
Directorate
Department Management
Finance
Policy and Planning
Information Services
Regional Program Delivery
Asset Management
Division Management
Contract and Procurement Services
Inspection Services
Infrastructure Management
Property Management
Lease Payments
Facility Risk Management and Safety
Facility Planning
Technical Services
Buildings and Works
Vehicles and Equipment
Utilities
Regional Projects
Petroleum Products
Finance and Administration
Regional Operations
Operations
Commissions
Purchases
Technology Service Centre
Division Management
Client Services
User Support Services
Infrastructure Services
Server
Data Centre
Networks
Service and Process Development


Minister
Deputy Minister
Regional Superintendent Fort Smith Region
Director, Corporate Services
Regional Superintendent Inuvik Region
Director, Technology Service Centre
Regional Superintendent North Slave Region
Director, Petroleum Products
Assistant Deputy Minister, Asset Management
Director, Infrastructure Operations and Accommodations
Director, Design and Technical Services

MISSION

The Department of Public Works and Services mission is to deliver quality services to satisfy the needs of its clients, while achieving the best value for government, communities, business and residents.

GOALS

1. Suitable facilities are available to support delivery of government programs.
2. Protection of life and property is achieved through the enforcement of the provisions of electrical, gas, boiler and pressure vessel legislation.
3. Suitable information technology infrastructure and services are available to support the delivery of government programs and services.
4. Basic community needs for heating, transportation and power generation fuels are met through the safe and reliable provision of fuel services.
5. Effective management of government records.

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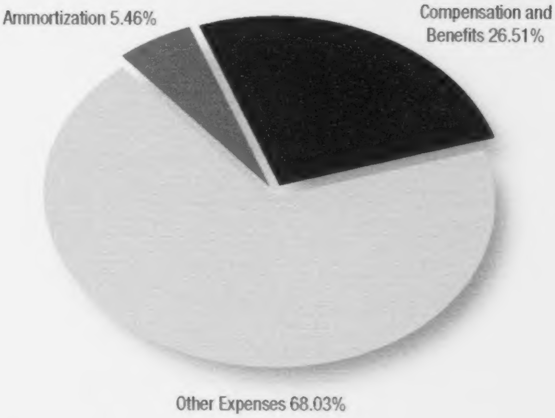
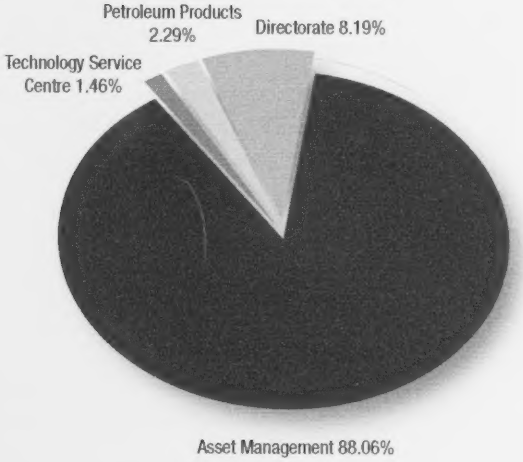
Operations Expenditures

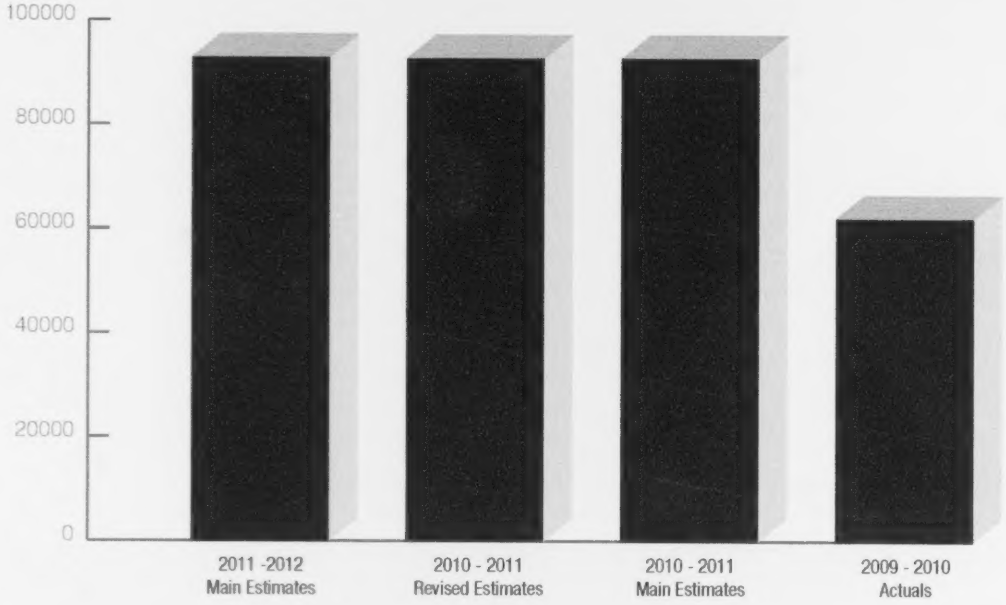
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	24,652	23,582	23,582	19,377
Grants and Contributions	-	-	-	-
Other Expenses	63,264	64,110	64,110	39,136
	87,916	87,692	87,692	58,513
Amortization	5,072	5,072	5,072	3,612
	92,988	**92,764**	**92,764**	**62,125**
Details of Other Expenses				
Travel	539	593	593	660
Materials and Supplies	1,405	1,271	1,271	1,824
Purchased Services	626	617	617	610
Utilities	27,220	25,827	25,827	2,375
Contract Services	32,297	34,716	34,716	32,464
Fees and Payments	81	80	80	119
Controllable Assets	-	-	-	54
Computer Hardware and Software	112	64	64	76
TSC Chargebacks	984	942	942	804
Other	-	-	-	150
	63,264	64,110	64,110	39,136

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	164,259	106,404	117,070	89,686
Accumulated amortization	(61,508)	(56,436)	(57,291)	(52,824)
Net book value	102,751	49,968	59,779	36,862
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	19,067	57,855	46,569	16,718
Disposals	-	-	-	-
Amortization expense	(5,072)	(5,072)	(5,072)	(3,612)
END OF THE YEAR				
Net book value of assets in service	116,746	102,751	101,276	49,968
Work in progress	1,065	5,830	14,600	22,067
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**117,811**	**108,581**	**115,876**	**72,035**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	5,830	22,067	33,909	17,173
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	14,302	41,618	27,260	21,612
Less work in progress, end of the year	(1,065)	(5,830)	(14,600)	(22,067)
Assets put into service during the year	**19,067**	**57,855**	**46,569**	**16,718**

INFRASTRUCTURE INVESTMENT				
Large Capital Projects	13,025	38,529	24,512	19,910
Small Capital Projects	1,277	1,606	1,306	517
Information Technology Projects	-	1,483	1,442	1,185
TOTAL INFRASTRUCTURE INVESTMENT	14,302	41,618	27,260	21,612
ALLOCATED TO:				
Tangible Capital Assets	14,302	41,618	27,260	21,612
Infrastructure Contributions	-	-	-	-
	14,302	41,618	27,260	21,612

REVENUE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Transfer Payments				
Labour Canada Agreement	42	42	42	-
	42	42	42	-
General				
Electrical Permits	475	475	475	688
Boiler Registration	370	370	370	359
Gas Permits	65	65	65	52
Elevator Permits	75	75	75	88
Tender Document Fees	5	10	10	5
Administration Fees	-	-	-	2
	990	995	995	1,194
Recoveries				
Water/Sewer Maintenance Services	380	380	380	368
Rental to Others	234	234	234	297
Parking Stall Rentals	13	13	13	5
Sale of Heat Supply	50	50	50	30
Sale of Surplus Assets	100	100	100	9
Amortization Recoveries	70	70	70	-
	847	847	847	709
	1,879	**1,884**	**1,884**	**1,903**

ACTIVE POSITIONS

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	58	-	-	58
North Slave	33	-	-	33
Tłįchǫ	1	-	-	1
South Slave	45	-	-	45
Dehcho	16	-	-	16
Sahtu	7	-	-	7
Beaufort Delta	42	-	-	42
	202	-	-	202
Community Allocation				
Yellowknife Headquarters	58	-	-	58
Regional/Area Offices	131	-	-	131
Other Communities	13	-	-	13
	202	-	-	202

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	58	-	-	58
North Slave	33	-	-	33
Tłįchǫ	1	-	-	1
South Slave	45	-	-	45
Dehcho	16	-	-	16
Sahtu	7	-	-	7
Beaufort Delta	42	-	-	42
	202	-	-	202
Community Allocation				
Yellowknife Headquarters	58	-	-	58
Regional/Area Offices	131	-	-	131
Other Communities	13	-	-	13
	202	-	-	202

Note: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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DIRECTORATE

Activity Description

The Directorate includes the Deputy Minister's office and the Corporate Services Division at Headquarters. In the regions, the Directorate includes the Superintendent and the Finance and Administrative services. The Directorate is responsible for the overall management of the department, managing human and financial resources and providing overall direction and planning. Activities in the Directorate include financial administration, policy and planning, information systems and records management, and regional program delivery.

Records Management is responsible for the delivery of services to GNWT departments, boards, and agencies. Responsibilities include developing government-wide policies, standards and guidelines, support and training, records storage and retrievals and maintaining systems such as the Administrative Records Classification System (ARCS) and the Integrated Recorded Information Management System (iRIMS). It also coordinates the operation of five GNWT records centres, located in Yellowknife, Inuvik, Fort Smith, Hay River and Fort Simpson.

The Directorate co-ordinates activities in support of GNWT priorities and departmental goals, and maintains effective communication within the department, and with other departments, governments including aboriginal self-governments, the private sector, and other interest groups.

DIRECTORATE

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	5,971	5,607	5,607	5,230
Grants and Contributions	-	-	-	-
Other Expenses	1,641	1,716	1,716	1,485
	7,612	7,323	7,323	6,715
Amortization	-	-	-	-
	7,612	**7,323**	**7,323**	**6,715**
Details of Other Expenses				
Travel	81	107	107	104
Materials and Supplies	96	134	134	98
Purchased Services	366	372	372	265
Utilities	-	-	-	-
Contract Services	59	108	108	89
Fees and Payments	15	21	21	64
Controllable Assets		-	-	8
Computer Hardware and Software	40	32	32	37
TSC Chargebacks	984	942	942	804
Other	-	-	-	16
	1,641	1,716	1,716	1,485

DIRECTORATE

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	17	-	-	17
North Slave	12	-	-	12
Tłı̨chǫ	-	-	-	-
South Slave	9	-	-	9
Dehcho	3	-	-	3
Sahtu	-	-	-	-
Beaufort Delta	6	-	-	6
	47	-	-	47
Community Allocation				
Yellowknife Headquarters	17	-	-	17
Regional/Area Offices	30	-	-	30
Other Communities	-	-	-	-
	47	-	-	47

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	17	-	-	17
North Slave	12	-	-	12
Tłı̨chǫ	-	-	-	-
South Slave	9	-	-	9
Dehcho	3	-	-	3
Sahtu	-	-	-	-
Beaufort Delta	6	-	-	6
	47	-	-	47
Community Allocation				
Yellowknife Headquarters	17	-	-	17
Regional/Area Offices	30	-	-	30
Other Communities	-	-	-	-
	47	-	-	47

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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ASSET MANAGEMENT

Activity Description

The Asset Management activity is responsible, on behalf of government departments, for the planning, design, construction, operation and maintenance of buildings and works throughout the NWT. Regional offices manage the delivery of maintenance and project management services, ensuring that client needs are met and facility life cycle costs are minimized. Headquarters supports the regions by providing facility planning, technical expertise for program and design standards, facility evaluations, troubleshooting, facility commissioning, granular materials planning and coordination, procurement and project management support, and technical support for safe drinking water initiatives.

Asset Management also coordinates the GNWT's Capital Planning process as well as the planning, acquisition and management of general office space for the GNWT, including leases, and the disposal of the GNWT's surplus real property assets.

PWS assumes responsibility for energy management within the government facilities it maintains. For existing buildings, this includes energy consumption analysis and benchmarking, detailed energy audits, and the inspection of electrical and mechanical systems. For new buildings, the EcoEnergy Validation Program Protocol is used, which includes computer modeling of energy use. As part of the modeling, an energy workshop with designers, clients, and operators allows various equipment options to be discussed and simultaneously modeled for energy consumption and savings.

The role of Contracting and Procurement Services is to provide procurement services to the department along with monitoring and advice with respect to GNWT and PWS policies, procedures and standards related to contracting. This includes contracts for construction, the acquisition of goods and services, architectural/engineering consulting contracts, and the acquisition of real property.

The building infrastructure Risk Management and Safety Program addresses the Deferred Maintenance Initiative. This activity is focused on assessing the condition of key GNWT building infrastructure and identifying and undertaking remedial work to ensure that buildings continue to be safe for occupancy, and to ensure that critical deferred maintenance items are addressed to maximize the useful life of these assets.

Inspection Services is responsible for the administration and regulation of electrical, elevator, boiler, pressure vessel and gas safety. These tasks protect the public by ensuring that all installations are constructed, all equipment is approved, and all workers are certified in accordance with the various codes and NWT Acts.

ASSET MANAGEMENT

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	18,681	17,975	17,975	14,147
Grants and Contributions	-	-	-	-
Other Expenses	61,623	62,394	62,394	37,651
	80,304	80,369	80,369	51,798
Amortization	1,577	1,577	1,577	1,396
	81,881	**81,946**	**81,946**	**53,194**
Details of Other Expenses				
Travel	458	486	486	556
Materials and Supplies	1,309	1,137	1,137	1,726
Purchased Services	260	245	245	345
Utilities	27,220	25,827	25,827	2,375
Contract Services	32,238	34,608	34,608	32,375
Fees and Payments	66	59	59	55
Controllable Assets	-	-	-	46
Computer Hardware and Software	72	32	32	39
TSC Chargebacks	-	-	-	-
Other	-	-	-	134
	61,623	62,394	62,394	37,651

ASSET MANAGEMENT

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	41	-	-	**41**
North Slave	21	-	-	**21**
Tłı̨chǫ	1	-	-	**1**
South Slave	36	-	-	**36**
Dehcho	13	-	-	**13**
Sahtu	7	-	-	**7**
Beaufort Delta	36	-	-	**36**
	155	**-**	**-**	**155**
Community Allocation				
Yellowknife Headquarters	41	-	-	**41**
Regional/Area Offices	101	-	-	**101**
Other Communities	13	-	-	**13**
	155	**-**	**-**	**155**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	41	-	-	**41**
North Slave	21	-	-	**21**
Tłı̨chǫ	1	-	-	**1**
South Slave	36	-	-	**36**
Dehcho	13	-	-	**13**
Sahtu	7	-	-	**7**
Beaufort Delta	36	-	-	**36**
	155	**-**	**-**	**155**
Community Allocation				
Yellowknife Headquarters	41	-	-	**41**
Regional/Area Offices	101	-	-	**101**
Other Communities	13	-	-	**13**
	155	**-**	**-**	**155**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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TECHNOLOGY SERVICE CENTRE

Activity Description

The Technology Service Centre (TSC) provides Information Technology (IT) services and support to GNWT departments and the Deh Cho and Sahtu Health Authorities. The TSC is responsible for the network that interconnects over 120 departmental local area networks in government offices, schools and health care facilities in all 33 communities. The TSC maintains the government's e-mail, servers and data storage infrastructure as well as provides desktop/laptop support and application hosting.

The TSC manages the government's primary GNWT Data Centre in Yellowknife as well as the Data Centre located in the Stuart M. Hodgson Building which provides secondary/backup site functions. The TSC is also responsible for two smaller data centres in Fort Smith and Inuvik.

All calls for TSC assistance are handled through the TSC's Service Desk. The TSC continues to focus on becoming increasingly client-focused. It is also committed to enhancing the TSC services and support through ongoing quality and process improvement.

TECHNOLOGY SERVICE CENTRE

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	-	-	-	-
Grants and Contributions	-	-	-	-
Other Expenses	-	-	-	-
	-	-	-	-
Amortization	1,361	1,361	1,361	750
	1,361	**1,361**	**1,361**	**750**
Details of Other Expenses				
Travel	-	-	-	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	-	-	-	-
Fees and Payments	-	-	-	-
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	-	-	-	-

PETROLEUM PRODUCTS

Activity Description

The Petroleum Products Division (PPD) manages the purchase, transport, and storage of petroleum products in NWT communities not served by the private sector. The products are sold to residents of sixteen communities through local contractors who are paid a commission. PPD also provides fuel delivery and maintenance services to NWT Power Corporation tank farm facilities in twenty communities.

PPD financial and administrative headquarters, with responsibilities for credit, invoicing, collections and financial planning, are located in Fort Simpson. The Fuel Services group oversees operations in the communities and manages local delivery contractors, determines re-supply quantities, provides quality control, capital standards and planning, and environmental management.

The PWS Asset Maintenance group within PPD manages the operations, maintenance and disposal of GNWT goods and buildings throughout the Nahendeh, and when requested supports community governments in the management of their infrastructure responsibilities.

PETROLEUM PRODUCTS

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	-	-	-	-
Grants and Contributions	-	-	-	-
Other Expenses	-	-	-	-
	-	-	-	-
Amortization	2,134	2,134	2,134	1,466
	2,134	**2,134**	**2,134**	**1,466**
Details of Other Expenses				
Travel	-	-	-	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	-	-	-	-
Fees and Payments	-	-	-	-
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	-	-	-	-

LEASE COMMITMENTS - INFRASTRUCTURE

Type of Property	Community	(thousands of dollars) 2011-2012 Main Estimates	(thousands of dollars) Future Lease Payments
Office Space	Aklavik	4	-
Office Space	Behchokǫ̀	580	1,982
Office Space	Deline	83	125
Office Space	Fort Good Hope	28	33
Office Space	Fort McPherson	112	-
Office Space	Fort Providence	52	4
Office Space	Fort Resolution	97	453
Office Space	Fort Simpson	344	841
Office Space	Fort Smith	469	272
Office Space	Hay River	411	257
Office Space	Inuvik	1,041	5,311
Office Space	Norman Wells	455	3,335
Office Space	Tuktoyaktuk	39	-
Office Space	Tulita	6	-
Office Space	Yellowknife	6,865	17,506
		10,585	**30,119**

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

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TECHNOLOGY SERVICE CENTRE (CHARGEBACK)

The Technology Service Centre (TSC) is responsible for providing information technology support and services to meet the business objectives of the GNWT, including delivering programs to NWT residents and maximizing the effectiveness of GNWT employees.

Primary TSC services provided to GNWT departments include computer workstation upgrades and support, electronic mail, file management, Internet access, and application hosting. The foundation for these services is the Wide Area Network managed by the TSC. Education boards, health authorities and Aurora College receive a subset of these services.

(thousands of dollars)

	2011-2012 Main Estimates	**2010-2011 Revised Estimates**	**2010-2011 Main Estimates**	**2009-2010 Actuals**
OPERATING RESULTS				
Income				
Executive	311	298	306	274
Human Resources	988	948	899	819
Legislative Assembly	324	311	330	280
Finance	794	758	746	629
Municipal & Community Affairs	751	719	758	677
Transportation	1,223	1,172	1,192	1,023
Public Works & Services	984	944	942	804
Health & Social Services	3,665	3,516	3,505	3,019
Industry, Tourism and Investment	941	898	947	651
Environment & Natural Resources	2,066	1,985	1,863	1,846
Education, Culture & Employment	4,034	3,880	3,849	2,542
Justice	1,517	1,452	1,520	1,329
NWT Housing Corporation	280	272	297	216
Aboriginal Affairs & Intergovernmental Relations	174	166	165	149
Closing Balance	**18,052**	**17,319**	**17,319**	**14,258**
Salaries	6,661	6,319	6,319	5,631
Other Operations	11,391	11,000	11,000	8,627
	18,052	**17,319**	**17,319**	**14,258**
	-	-	-	-

Note: Any deficit is funded from the Department of Public Works and Services appropriations while any surplus revenues generated through the chargeback are returned to departments.

TECHNOLOGY SERVICE CENTRE (CHARGEBACK)

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	52	-	-	**52**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	2	-	-	**2**
Dehcho	1	-	-	**1**
Sahtu	1	-	-	**1**
Beaufort Delta	1	-	-	**1**
	57	-	-	**57**
Community Allocation				
Yellowknife Headquarters	52	-	-	**52**
Regional/Area Offices	5	-	-	**5**
Other Communities	-	-	-	-
	57	-	-	**57**

2010-2011	Indeterminate Full Time	Indeterminate Part time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	51	-	-	**51**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	2	-	-	**2**
Dehcho	1	-	-	**1**
Sahtu	1	-	-	**1**
Beaufort Delta	1	-	-	**1**
	56	-	-	**56**
Community Allocation				
Yellowknife Headquarters	51	-	-	**51**
Regional/Area Offices	5	-	-	**5**
Other Communities	-	-	-	-
	56	-	-	**56**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Public Stores Revolving Fund

The territorial wide Public Stores Revolving Fund was established to provide working capital to finance central warehousing of standard supply inventories such as accountable forms, vital statistics, court documents, etc. The Public Stores Revolving Fund is utilized by all GNWT departments as well as boards and agencies. The authorized limit of the fund is $1,175,000. Currently, only Yellowknife has a public stores inventory, which services all the regions.

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Authorized Limit	1,175,000	1,175,000	1,175,000	1,175,000
OPERATING RESULTS				
Opening Balance	176	171	255	255
Net Purchases	195	326	326	195
Net Issues	(190)	(321)	(321)	(279)
Inventory Write-downs	-	-	-	-
Closing Balance	**181**	**176**	**260**	**171**

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Petroleum Products Revolving Fund

The Petroleum Products Revolving Fund was established January 19, 1973. The fund provides working capital to finance inventory, accounts receivable and operating expenses, such as salaries, commissions, taxes and quality control, required for the distribution of petroleum products. The authorized limit of the Petroleum Products Revolving Fund is $55,000,000. Operating expenses are recovered through the price structure to achieve a break-even operation.

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Authorized Limit	55,000	55,000	55,000	55,000
OPERATING RESULTS				
Income				
Sales Income After Taxes	28,926	28,310	29,026	26,939
Other Revenue	20	20	20	259
	28,946	**28,330**	**29,046**	**27,198**
Expenditures				
Salaries	1,880	1,831	1,825	1,750
Other Operations and Maintenance	1,426	1,452	1,426	2,171
Commissions	2,154	2,109	2,154	2,016
Cost of Goods Sold	23,718	22,828	23,718	21,249
	29,178	**28,220**	**29,123**	**27,186**
Surplus (Deficit)	**(232)**	**110**	**(77)**	**12**
Petroleum Products Stabilization Fund				
Opening Balance	746	636	385	624
Surplus (Deficit)	(232)	110	(77)	12
Closing Balance	**514**	**746**	**308**	**636**

Petroleum Products Revolving Fund

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	-	-	**4**
North Slave	-	-	-	**-**
Tłı̨chǫ	-	-	-	**-**
South Slave	-	-	-	**-**
Dehcho	7	-	-	**7**
Sahtu	-	-	-	**-**
Beaufort Delta	3	-	-	**3**
	14	**-**	**-**	**14**
Community Allocation				
Yellowknife Headquarters	4	-	-	**4**
Regional/Area Offices	10	-	-	**10**
Other Communities	-	-	-	**-**
	14	**-**	**-**	**14**

2010-2011	Indeterminate Full Time	Indeterminate Part time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	-	-	**4**
North Slave	-	-	-	**-**
Tłı̨chǫ	-	-	-	**-**
South Slave	-	-	-	**-**
Dehcho	7	-	-	**7**
Sahtu	-	-	-	**-**
Beaufort Delta	3	-	-	**3**
	14	**-**	**-**	**14**
Community Allocation				
Yellowknife Headquarters	4	-	-	**4**
Regional/Area Offices	10	-	-	**10**
Other Communities	-	-	-	**-**
	14	**-**	**-**	**14**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Work Performed on Behalf of Others

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Aurora College - Maintenance Services- Prior to the consolidation of maintenance, the Department of Public Works and Services provided maintennace services on all college program facilities through a memorandum of agreement. Costs incurred by the department on behalf of the college were recovered through chargeback.	-	-	-	1,207
Divisional Education Board Beaufort-Delta - Leasing Services - Through a memorandum of agreement with the Beaufort-Delta Education Board, the Department of Public Works and Services provides direct services by leasing office space. Costs incurred by the department on behalf of the education board are recovered through chargeback.	132	132	132	132
Beaufort-Delta Health and Social Services Authority (BDHSSA), - Maintenance Services - Prior to the consolidation of maintenance, the Department of Public Works and Services provided maintennace services to the Beaufort-Delta Health and Social Services Authority for the Inuvik Regional Hospital. Costs incurred by the department on behalf of the Authority were recovered through chargeback.	-	-	-	533
DIAND - Sahtu Final Agreement Implementation - The Government of the Northwest Territories has signed a funding agreement with the Department of Indian and Northern Affairs Canada for activities required to implement the Sahtu Final Agreement. Under the terms of this agreement, funding is provided to the Department of Public Works and Services to undertake activities for which it is responsible under the Final Agreement.	4	4	4	4

Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
DIAND - Gwich'in Land Claim Implementation - A Flexible Transfer Agreement respecting the implementation of the Gwich'in Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories came into effect on April 1, 2002. Under the terms of this agreement, funding is provided to the Department of Public Works and Services to undertake activities for which it is responsible under the Implementation Plan.	4	4	4	4
DIAND - Tłı̨chǫ Implementation - The Government of the Northwest Territories has signed a funding agreement with the Department of Indian and Northern Affairs Canada for activities required to implement the Tłı̨chǫ Agreement which came into effect on August 4, 2005. Under the terms of this agreement, funding is provided to the Department of Public Works and Services to undertake activities for which it is responsible under the Final Agreement.	14	14	14	14
Alex Moses Greenland Bldg - BDHSSA - Through a memorandum of understanding (MOU) with the Beaufort-Delta Health and Social Services Authority (BDHSSA), the Department of Public Works and Services provides direct services by leasing office space. Costs incurred by the department on behalf of the Authority are recovered through chargeback.	80	80	80	80
Aven Manor Renovations - Through a Memorandum of Understanding (MOU) with the Yellowknife Association of Concerned Citizens for Seniors (YACCS), the Department of Public Works and Services provided project management services for renovations to the Aven Manor.	-	-	-	458
	234	**234**	**234**	**2,432**

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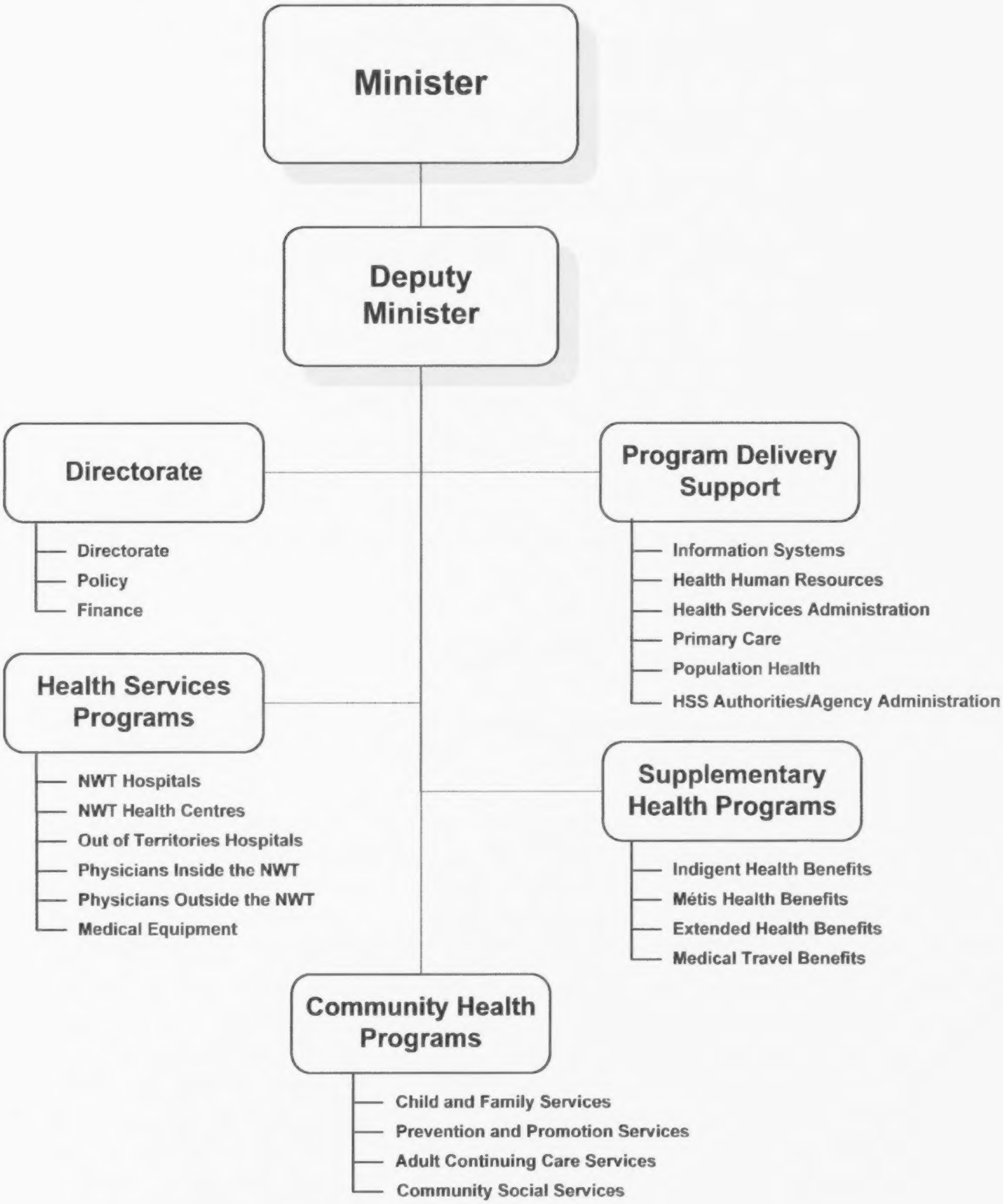
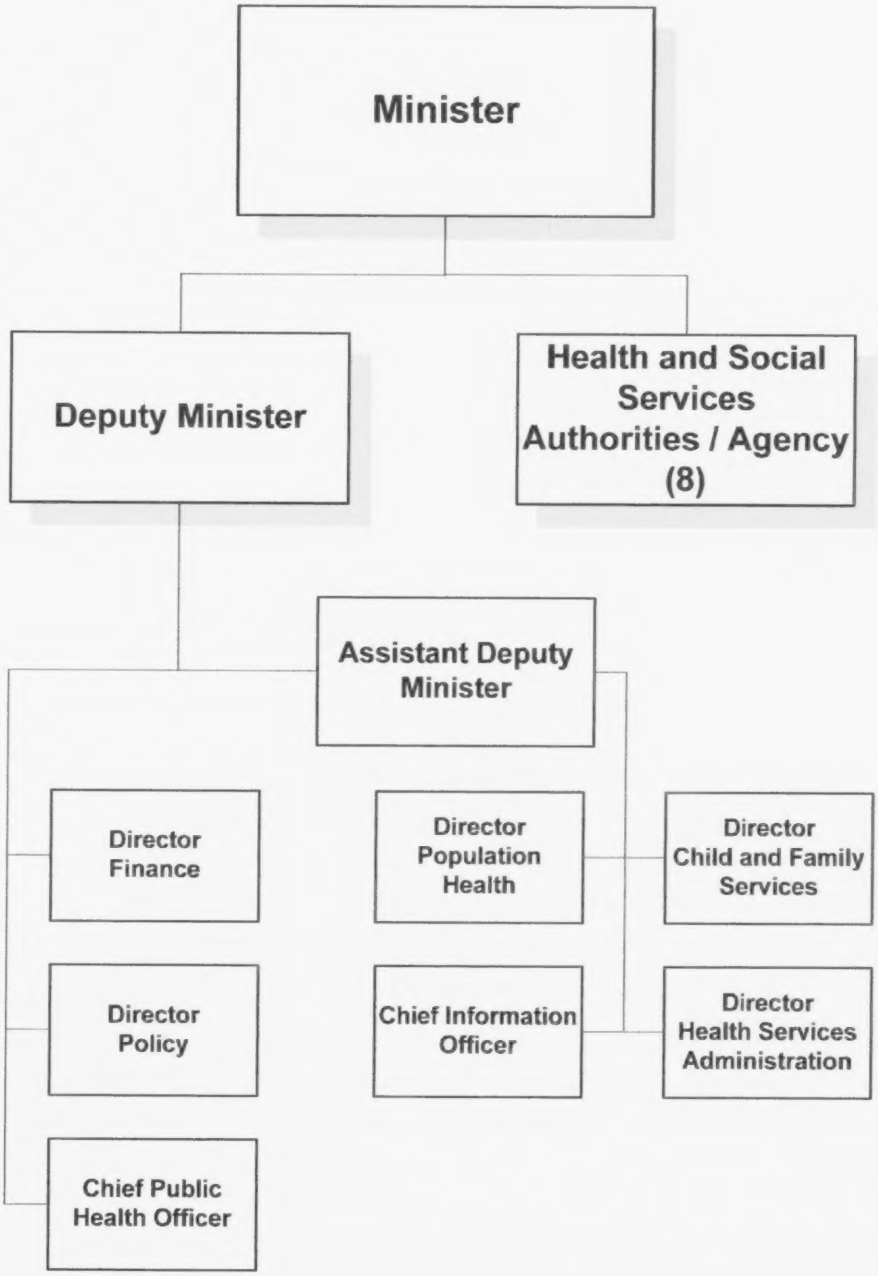
HEALTH AND SOCIAL SERVICES


Minister
Deputy Minister
Directorate
Directorate
Policy
Finance
Program Delivery Support
Information Systems
Health Human Resources
Health Services Administration
Primary Care
Population Health
HSS Authorities/Agency Administration
Health Services Programs
NWT Hospitals
NWT Health Centres
Out of Territories Hospitals
Physicians Inside the NWT
Physicians Outside the NWT
Medical Equipment
Supplementary Health Programs
Indigent Health Benefits
Métis Health Benefits
Extended Health Benefits
Medical Travel Benefits
Community Health Programs
Child and Family Services
Prevention and Promotion Services
Adult Continuing Care Services
Community Social Services


Minister
Deputy Minister
Health and Social Services Authorities / Agency (8)
Assistant Deputy Minister
Director Finance
Director Policy
Chief Public Health Officer
Director Population Health
Chief Information Officer
Director Child and Family Services
Director Health Services Administration

MISSION

To promote, protect and provide for the health and well-being of the people of the Northwest Territories.

GOALS

The Goals of the NWT Health and Social Services system, as outlined in A Foundation for Change, are:

- Wellness – Communities, families and individuals make healthy choices and are protected from disease
- Accessibility – Dependable, timely access to quality health and social services
- Sustainability – Resources are used effectively and innovatively to ensure the health and social services system will be sustained for future generations

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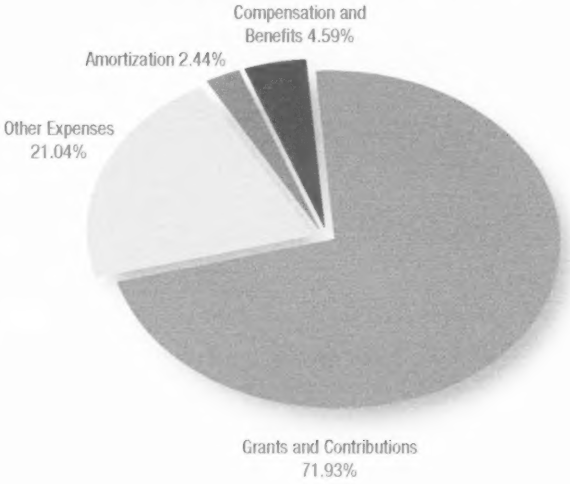
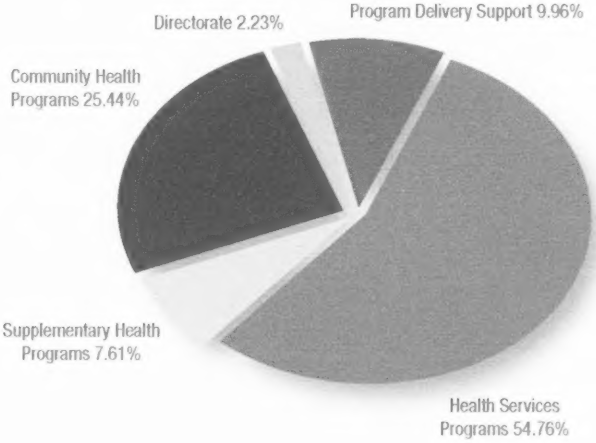
Operations Expenditures

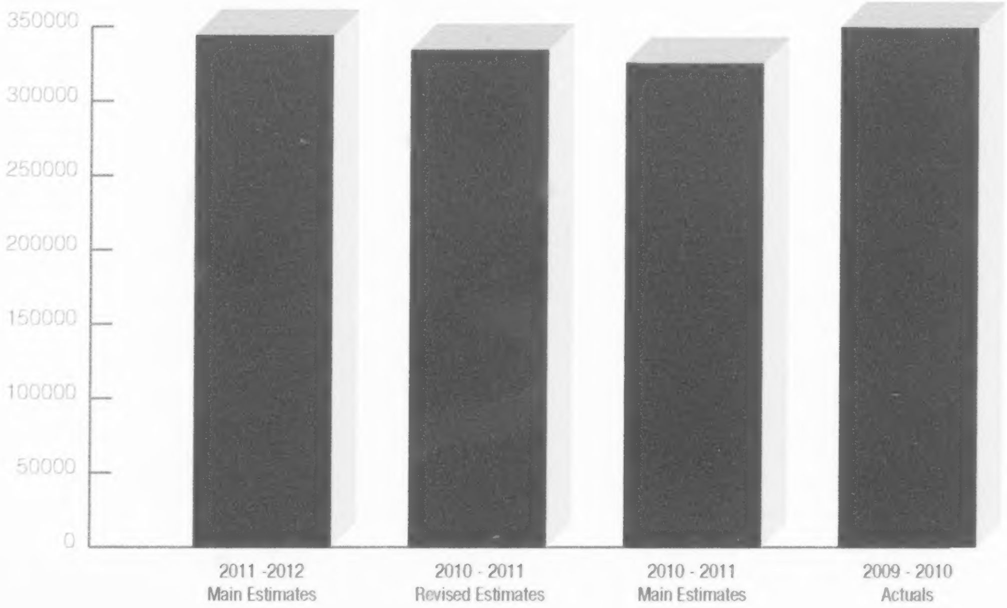
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	15,805	15,409	14,800	14,597
Grants and Contributions	247,812	240,268	227,579	249,615
Other Expenses	72,491	70,712	71,578	77,637
	336,108	326,389	313,957	341,849
Amortization	8,397	8,384	11,868	7,889
	344,505	**334,773**	**325,825**	**349,738**
Details of Other Expenses				
Travel	729	731	1,172	582
Materials and Supplies	664	646	607	1,104
Purchased Services	1,746	624	490	839
Utilities	-	-	-	-
Contract Services	21,002	20,842	19,927	20,306
Fees and Payments	43,334	43,005	44,891	48,698
Controllable Assets	768	768	768	2,504
Computer Hardware and Software	494	492	55	518
TSC Chargebacks	3,653	3,505	3,505	3,019
Other	101	99	163	67
	72,491	70,712	71,578	77,637

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	239,019	195,849	246,517	192,677
Accumulated amortization	(98,944)	(90,560)	(93,840)	(82,671)
Net book value	140,075	105,289	152,677	110,006
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	2,960	43,170	7,120	3,172
Disposals	-	-	-	-
Amortization expense	(8,397)	(8,384)	(11,868)	(7,889)
END OF THE YEAR				
Net book value of assets in service	134,638	140,075	147,929	105,289
Work in progress	37,803	24,472	21,682	37,161
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**172,441**	**164,547**	**169,611**	**142,450**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	24,472	37,161	21,874	19,667
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	16,291	30,481	6,928	20,666
Less work in progress, end of the year	(37,803)	(24,472)	(21,682)	(37,161)
Assets put into service during the year	**2,960**	**43,170**	**7,120**	**3,172**
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	13,990	17,612	3,053	33,804
Small Capital Projects	1,495	1,529	1,420	457
Information Technology Projects	806	11,780	2,455	2,282
TOTAL INFRASTRUCTURE INVESTMENT	16,291	30,921	6,928	36,543
ALLOCATED TO:				
Tangible Capital Assets	16,291	30,481	6,928	20,666
Infrastructure Contributions	-	440	-	15,877
	16,291	30,921	6,928	36,543

REVENUE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Transfer Payment				
Wait Times Reduction Trust	329	329	329	322
Patient Wait Times Guarantee Trust	-	-	-	1,893
Territorial Health Access Fund - Long Term Reform	-	-	-	4,333
Territorial Health Access Fund - Extended Territorial Health System Sustainability Initiative (THSSI)	4,333	4,333	-	-
Territorial Health Access Fund - Medical Travel	-	-	-	3,200
Medical Travel Fund - Extended Territorial Health System Initiative (THSSI)	3,200	3,200	-	-
Hospital Care - Status Indians and Inuit	21,626	21,202	21,202	20,784
Medical Care - Status Indians and Inuit	6,517	5,979	5,979	5,862
	36,005	35,043	27,510	36,394
General				
Professional Licenses Fees	130	130	130	147
Vital Statistics Fees	100	130	130	80
Environmental Health Fees	20	20	20	18
NWTHC Subsidy - Northern Lights Special Care Home	-	-	-	118
	250	280	280	363
Other Recoveries				
Reciprocal Billing - Inpatient Services	3,500	2,500	2,500	1,973
Reciprocal Billing - Hospital Services for Nunavut	7,500	6,500	6,500	6,670
Reciprocal Billing - Medical Services	900	450	450	305
Reciprocal Billing - Specialist Physicians for Nunavut	1,600	1,150	1,150	1,021
Special Allowances	1,000	825	825	1,062
Third Party Recoveries	-	-	-	(363)
	14,500	11,425	11,425	10,668
Grant in Kind				
Rockhill Apartments (lease to YWCA)	443	443	443	443
	443	443	443	443
Capital				
Deferred Capital Contributions	1,200	1,515	1,515	1,186
	1,200	1,515	1,515	1,186
	52,398	48,706	41,173	49,054

ACTIVE POSITION SUMMARY

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	123	-	-	123
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	19	-	-	19
	142	**-**	**-**	**142**
Community Allocation				
Yellowknife Headquarters	123	-	-	123
Regional/Area Offices	19	-	-	19
Other Communities	-	-	-	-
	142	**-**	**-**	**142**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	113	8	-	121
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	18	-	-	18
	131	**8**	**-**	**139**
Community Allocation				
Yellowknife Headquarters	113	8	-	121
Regional/Area Offices	18	-	-	18
Other Communities	-	-	-	-
	131	**8**	**-**	**139**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Active Positions – Health and Social Services Authorities

2011-2012	**Indeterminate Full Time**	**Indeterminate Part Time**	**Total**
Authority Allocation			
Dehcho Health & Social Services Authority	88	3	91
Tłı̨chǫ Community Services Agency	72	11	83
Beaufort Delta Health & Social Services Authority	197	16	213
Sahtu Health & Social Services Authority	67	-	67
Stanton Territorial Health Authority	361	49	410
Fort Smith Health & Social Services Authority	84	5	89
Hay River Health & Social Services Authority	151	25	176
Yellowknife Health & Social Services Authority	134	17	151
	1,154	**126**	**1,280**
Community Allocation			
Yellowknife Headquarters	-	-	-
Regional/Area Offices	928	95	1,023
Other Communities	226	31	257
	1,154	**126**	**1,280**

2010-2011	**Indeterminate Full Time**	**Indeterminate Part Time**	**Total**
Authority Allocation			
Dehcho Health & Social Services Authority	85	3	88
Tłı̨chǫ Community Services Agency	69	11	80
Beaufort Delta Health & Social Services Authority	192	16	208
Sahtu Health & Social Services Authority	66	-	66
Stanton Territorial Health Authority	360	48	408
Fort Smith Health & Social Services Authority	81	5	86
Hay River Health & Social Services Authority	152	25	177
Yellowknife Health & Social Services Authority	127	17	144
	1,132	**125**	**1,257**
Community Allocation			
Yellowknife Headquarters	-	-	-
Regional/Area Offices	910	94	1,004
Other Communities	222	31	253
	1,132	**125**	**1,257**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

DIRECTORATE

Activity Description

Under the authority of the Minister, the **Directorate** sets strategic direction and accountability for the integrated Territorial System and identifies risk and risk mitigation. It provides leadership and direction to the Department and Health and Social Services Authorities/Agency, and administrative services for Departmental operations. Federal/Provincial/Territorial intergovernmental affairs are also included.

The **Policy Division** provides leadership and services in policy, legislation and regulation, as well as for the licensing of a number of health professions. This Division is also responsible for setting a system-wide framework for planning and accountability. Department priorities must respond to system-wide health and social issues and reflect priorities set by the government. The division ensures policy alignment with Territorial System delivery.

The **Finance and Infrastructure Planning Division** provides planning and management services and financial administrative services for the health and social services system. These services include providing advice to senior management, and Health and Social Services Authorities/Agency on financial management, financial monitoring and evaluation, financial research and analysis, contracts, contributions, infrastructure and system planning and risk management.

DIRECTORATE

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	5,416	5,703	5,150	5,060
Grants and Contributions	35	35	-	25
Other Expenses	2,227	1,315	807	923
	7,678	7,053	5,957	6,008
Amortization	-	-	-	-
	7,678	**7,053**	**5,957**	**6,008**
Details of Other Expenses				
Travel	182	184	273	179
Materials and Supplies	137	119	112	159
Purchased Services	1,161	39	48	128
Utilities	-	-	-	-
Contract Services	631	859	296	223
Fees and Payments	34	34	53	292
Controllable Assets	-	-	-	9
Computer Hardware and Software	2	-	2	35
TSC Chargebacks	-	-	-	(156)
Other	80	80	23	54
	2,227	1,315	807	923

DIRECTORATE

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
(Policy) - Tlicho Cultural Co-ordinator. The three parties (Tlicho, Canada and GNWT) agreed to each fund one third of the costs of a position. The GNWT's portion of funding for the Cultural Co-ordinator is to be split equally between the Departments of Health and Social Services and Education, Culture and Employment.	35	35	-	-
(Directorate) - Accrediation Professional Fees - Funding was provided to assist the Yellowknife Association of Concerned Citizens (YACCS) for Seniors to participate in the new accreditation process.	-	-	-	25
	35	**35**	**-**	**25**

DIRECTORATE

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	47	-	-	47
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	47	-	-	47
Community Allocation				
Yellowknife Headquarters	47	-	-	47
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	47	-	-	47

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	45	-	-	45
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	45	-	-	45
Community Allocation				
Yellowknife Headquarters	45	-	-	45
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	45	-	-	45

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

PROGRAM DELIVERY SUPPORT

Activity Description

Program Delivery Support provides a system-wide focus and assistance in the delivery of health and social service programs.

The **Information Services Division** leads informatics initiatives in support of the broader systemic goals of Health and Social Services. The Division provides operational support to Departmental and territorial HSS systems, and provides planning, implementation and investment support for new territorial HSS initiatives, territorial HSS data standards development, as well as *Access to Information, Protection of Privacy* requests and records management. The Division leads the eHealth system development and governance.

Health Human Resources includes limited funding, managed by the Department of Human Resources, for the recruitment and retention programs specificity related to health and social services professionals.

The **Health Services Administration Division** is responsible for the administration of the Health Benefits programs (including Insured Health Benefits, Extended Health Benefits, Catastrophic Health Benefits, Métis Health Benefits, Non-Insured Health Benefits and inter-jurisdictional billings for Hospital and Physician Services). The Division is also responsible for providing leadership and direction to the Directorate in the administration of insured services, reciprocal billing and Health Benefits eligibility and registration. The Vital Statistics, Registrar General is also located in this division providing the registration and issuing of certificates for vital events that occur in the Northwest Territories.

The **Population Health Division** is responsible for health protection, environmental health, disease registries, acute and long term care planning, homecare, seniors and persons with disabilities, rehabilitation, community health programs, clinical practice standards, maternal and child health, oral health, health system planning and physician services. The office of the Chief Public Health Officer, who also holds the statutory appointment of Registrar of Disease Registries, works in close collaboration with this unit.

HSS Authorities/Agency Administration includes funding to Health and Social Services Authorities/Agency for activities associated with management and administration.

PROGRAM DELIVERY SUPPORT

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	7,567	7,015	6,986	7,082
Grants and Contributions	17,619	16,744	15,039	31,915
Other Expenses	9,134	8,616	9,911	11,658
	34,320	32,375	31,936	50,655
Amortization	-	-	-	-
	34,320	**32,375**	**31,936**	**50,655**
Details of Other Expenses				
Travel	200	200	291	313
Materials and Supplies	291	291	368	773
Purchased Services	306	306	313	638
Utilities	-	-	-	-
Contract Services	3,051	2,683	2,554	3,445
Fees and Payments	1,128	1,128	2,702	2,796
Controllable Assets	-	-	-	271
Computer Hardware and Software	488	488	44	234
TSC Chargebacks	3,653	3,505	3,505	3,175
Other	17	15	134	13
	9,134	8,616	9,911	11,658

Program Delivery Details				
Information Systems	8,087	7,520	8,189	5,695
Health Human Resources	4,058	4,147	4,157	7,385
Health Services Administration	2,204	1,929	1,681	1,992
Primary Care	2,289	2,082	2,391	18,921
Population Health	3,678	3,568	2,732	4,518
HSS Authorities / Agency Administration	14,004	13,129	12,786	12,144
	34,320	**32,375**	**31,936**	**50,655**

PROGRAM DELIVERY SUPPORT

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Telehealth Coordinators (Information Systems) - Funding to the Authorities/ Agency for the coordination of telehealth activities.	100	100	100	100
NWT Wide Picture Archive and Communications System (PACS) - Funding to the Authorities/Agency for the territory-wide administration of the Diagnostic Imaging/Picture Archive and Communication System (DI/PACS).	100	100	-	-
Professional Development, Recruitment and Retention (Health Human Resources Program) - Funding for the planning, development and implementation of recruitment, retention, succession and mentorship programs. This funding ensures that the ongoing front-line staffing needs of the NWT Health and Social Services System are met and that Northerners continue to be provided with a high level of professional care.	2,922	2,922	1,631	3,278
Primary Care (Health Systems Planning) - Funding for the Seniors 1-800 line / NWT Seniors Society, Canadian National Institute for the Blind, NWT Council of Persons with Disabilities, and Rick Hansen Foundation. Funding is also provided to the NWT Association of Midwives.	493	493	522	16,575
Program Delivery Support (HSS Authorities/Agency Administration) - Funding to HSS Authorities/Agency for administration to provide services to eligible NWT residents in Territorial Health Insured Services.	14,004	13,129	12,786	11,962
	17,619	**16,744**	**15,039**	**31,915**

PROGRAM DELIVERY SUPPORT

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	50	-	-	**50**
North Slave	-	-	-	**-**
Tłı̨chǫ	-	-	-	**-**
South Slave	-	-	-	**-**
Dehcho	-	-	-	**-**
Sahtu	-	-	-	**-**
Beaufort Delta	19	-	-	**19**
	69	**-**	**-**	**69**
Community Allocation				
Yellowknife Headquarters	50	-	-	**50**
Regional/Area Offices	19	-	-	**19**
Other Communities	-	-	-	**-**
	69	**-**	**-**	**69**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	43	7	-	**50**
North Slave	-	-	-	**-**
Tłı̨chǫ	-	-	-	**-**
South Slave	-	-	-	**-**
Dehcho	-	-	-	**-**
Sahtu	-	-	-	**-**
Beaufort Delta	18	-	-	**18**
	61	**7**	**-**	**68**
Community Allocation				
Yellowknife Headquarters	43	7	-	**50**
Regional/Area Offices	18	-	-	**18**
Other Communities	-	-	-	**-**
	61	**7**	**-**	**68**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

HEALTH SERVICES PROGRAMS

Activity Description

Health services to eligible northern residents in areas such as inpatient and outpatient services, public health and chronic care are provided through the Department and Authorities/Agency. Pursuant to the *Hospital Insurance and Health and Social Services Administration Act*, Health and Social Services Authorities/Agency are established to operate, manage and control facilities, programs and services. Focus is placed on ensuring the integrated system delivery of:

Hospital Services

- funding to Authorities to provide primary, secondary and emergency care in NWT hospitals
- funding for insured hospital services to NWT residents outside the NWT

NWT Health Centres

- funding to Authorities/Agency to provide residents with primary care or "first contact" care through a system of health centres located throughout the NWT

Physician Services

- funding to Authorities/Agency to provide insured physician services inside the NWT
- funding for insured physician services to NWT residents outside the NWT

Medical equipment under $50,000

- funding for medical equipment under $50,000

HEALTH SERVICES PROGRAMS

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	-	-	-	46
Grants and Contributions	145,211	138,324	134,811	141,833
Other Expenses	36,008	35,679	35,484	41,378
	181,219	174,003	170,295	183,257
Amortization	7,439	7,426	9,496	7,299
	188,658	**181,429**	**179,791**	**190,556**
Details of Other Expenses				
Travel	-	-	-	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	355	355	-	-
Fees and Payments	34,951	34,622	34,782	39,146
Controllable Assets	702	702	702	1,987
Computer Hardware and Software	-	-	-	245
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	36,008	35,679	35,484	41,378

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
NWT Hospitals	85,939	80,792	79,355	90,084
NWT Health Centres	27,952	27,175	26,795	28,384
Out-of-Territories Hospitals	19,123	19,123	19,323	17,745
Physicians Inside the NWT	41,920	40,902	39,011	39,456
Physicians Outside the NWT	5,333	5,059	4,859	5,079
Medical Equipment under $50,000	952	952	952	2,509
Amortization	7,439	7,426	9,496	7,299
	188,658	**181,429**	**179,791**	**190,556**

HEALTH SERVICES PROGRAMS

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Grants				
Medical Professional Development - Contributions to the NWT Medical Association for professional development of eligible individual NWT physicians.	40	40	40	40
	40	40	40	40
Contributions				
Hospital Services (NWT Hospitals) - Funding to Authorities that provide services to eligible NWT residents (for primary, secondary and emergency care provided by physicians in hospitals).	79,041	73,894	71,907	78,069
Health Centres - Funding to Authorities/Agency to provide primary care, or "first contact" care, to eligible NWT residents through a system of health centres across the NWT.	27,952	27,175	26,795	28,384
Physician Services to NWT Residents (Physicians Inside the NWT) - Funding to Authorities/Agency that provide insured medical (physician) services inside the NWT to eligible residents (NWT Health Care Plan).	37,928	36,965	35,819	35,064
Medical Equipment under $50,000 - Funding to Authorities/Agency for minor medical equipment purchases under $50,000.	250	250	250	276
	145,171	138,284	134,771	141,793
	145,211	**138,324**	**134,811**	**141,833**

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SUPPLEMENTARY HEALTH PROGRAMS

Activity Description

The Department provides Supplementary Health Benefits, in accordance with policy, to residents who meet eligibility criteria. Benefits include eligible prescription drugs, appliances, supplies, prostheses, and certain medical travel expenses and additional benefits. Specific benefit programs are:

- Indigent Health Benefits
- Métis Health Benefits
- Extended Health Benefits
- Medical Travel Benefits

SUPPLEMENTARY HEALTH PROGRAMS

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	-	-	-	-
Grants and Contributions	15,747	19,335	12,603	12,570
Other Expenses	10,471	10,471	10,471	10,819
	26,218	29,806	23,074	23,389
Amortization	-	-	-	-
	26,218	**29,806**	**23,074**	**23,389**
Details of Other Expenses				
Travel	-	-	-	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	4,241	4,241	4,241	5,626
Fees and Payments	6,230	6,230	6,230	5,193
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	10,471	10,471	10,471	10,819

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Supplementary Health Benefits	115	115	115	151
Métis Health Benefits	1,907	1,907	1,907	1,914
Extended Health Benefits	8,449	8,449	8,449	8,754
Medical Travel	15,747	19,335	12,603	12,570
	26,218	**29,806**	**23,074**	**23,389**

SUPPLEMENTARY HEALTH PROGRAMS

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Medical Travel Benefits (Supplementary Health Programs) - Funding to the Authorities/Agency to provide Medical Travel services to eligible NWT residents.	15,747	19,335	12,603	12,570
	15,747	**19,335**	**12,603**	**12,570**

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COMMUNITY HEALTH PROGRAMS

Activity Description

Community Health Programs are delivered outside health facilities and include institutional care, assisted living, counselling, and intervention and health promotion.

This activity, under the coordination of the Child and Family Services Division, includes direct program delivery funding for community based health and social services programs and services, as well as program planning and development, including:

- prevention, assessment, intervention, counselling and treatment programs and services to children and families, in compliance with the *Child and Family Services Act and Adoption Act;*
- injury prevention strategies, health promotion, prevention, assessment, treatment and rehabilitation services for addictions, mental health, disabilities, chronic illnesses, and seniors;
- community social service workers in the areas of prevention, assessment, early intervention, and counselling and treatment services related to children, youth and families;
- long term care facilities, including group homes and residential care, inside and outside the NWT;
- in accordance with legislation and policy, the Office of the Public Guardian responds to persons requiring assisted decision-making;
- programs aimed at assisting with emotional and social problems such as suicide, homelessness, and dealing with residential school issues;
- programs related to emergency shelters and counselling; and
- programs to enable individuals with special living requirements to stay in their homes as long as possible and services designed to assist living in the home.

COMMUNITY HEALTH PROGRAMS

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	2,822	2,691	2,664	2,409
Grants and Contributions	69,200	65,830	65,126	63,272
Other Expenses	14,651	14,631	14,905	12,859
	86,673	83,152	82,695	78,540
Amortization	958	958	2,372	590
	87,631	**84,110**	**85,067**	**79,130**
Details of Other Expenses				
Travel	347	347	608	90
Materials and Supplies	236	236	127	172
Purchased Services	279	279	129	73
Utilities	-	-	-	-
Contract Services	12,724	12,704	12,836	11,012
Fees and Payments	991	991	1,124	1,271
Controllable Assets	66	66	66	237
Computer Hardware and Software	4	4	9	4
TSC Chargebacks	-	-	-	-
Other	4	4	6	-
	14,651	14,631	14,905	12,859

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Program Delivery Details				
Children and Family Services	21,169	21,015	21,010	20,118
Prevention and Promotion Services	6,235	5,471	4,517	4,562
Adult Continuing Care Services	27,727	26,658	26,254	23,301
Community Social Services	31,542	30,008	30,914	30,559
Amortization	958	958	2,372	590
	87,631	**84,110**	**85,067**	**79,130**

COMMUNITY HEALTH PROGRAMS

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Health Awareness, Activities and Education (Child and Family Services) - Funding for non-government organizations, held at the Department, for prevention, assessment, early intervention, counselling and treatment services related to children, youth and families, in the areas of addictions related to aftercare, mental health and addictions, suicide prevention and child welfare, including Dene Nation, Canadian Mental Health Association and the Yellowknife Homeless Day Shelter.	959	959	702	1,075
Children's Services - Funding for Authorities/Agency that provide services to eligible NWT residents.				
- Intervention (Protective) Services	858	782	782	718
- Foster Care	7,689	7,689	7,689	7,689
- Residential Care	3,590	3,554	3,642	3,775
Prevention and Promotion - funding to Authorities/Agency and non-government organizations for early childhood development , homelessness, family violence, tobacco, in-house respite services for families of special needs, and health promotion activities.				
- Authorities/Agency	910	369	369	254
- Department	3,426	3,348	2,281	3,115
Residential Care - Elderly & Persons with Disabilities (Adult Continuing Care Services) - Funding to Authorities/Agency that provide services to eligible NWT residents including long-term care facilities, group homes and residential care within the NWT.	20,226	19,121	18,762	16,039

COMMUNITY HEALTH PROGRAMS

Grants and Contributions (continued)

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Community Services - Funding to Authorities/Agency to provide community programs and services to eligible NWT residents for:				
- social services delivery which includes support workers (Social Workers and Mental Health and Addiction Workers), and Mental Health and Addiction program funding;	19,823	18,867	18,842	18,532
- non-government organization's residential care (alcohol and drugs) programs and services related to addictions, mental health, disabilities, chronic illnesses;	2,931	2,897	3,008	3,002
- family violence funding which includes emergency shelters and counselling services;	2,302	2,286	2,286	2,261
- community wellness programs including the Bailey House in Yellowknife; and	1,692	1,631	2,723	1,355
- homecare.	4,794	4,327	4,040	5,457
	69,200	**65,830**	**65,126**	**63,272**

COMMUNITY HEALTH PROGRAMS

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	26	-	-	**26**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	26	**-**	**-**	**26**
Community Allocation				
Yellowknife Headquarters	26	-	-	**26**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	26	**-**	**-**	**26**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	25	1	-	**26**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	25	**1**	**-**	**26**
Community Allocation				
Yellowknife Headquarters	25	1	-	**26**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	25	**1**	**-**	**26**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

DETAILS OF FUNDING ALLOCATED TO HEALTH AND SOCIAL SERVICES AUTHORITIES

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Mains	2010-2011 Main Estimates
Dehcho Health & Social Services Authority	16,220	15,832	15,609
Tłı̨chǫ Community Services Agency	11,592	11,337	10,905
Beaufort Delta Health & Social Services Authority	41,607	37,730	37,241
Sahtu Health & Social Services Authority	10,613	10,350	10,468
Stanton Territorial Health Authority	77,082	77,078	69,522
Fort Smith Health & Social Services Authority	15,054	14,856	14,616
Hay River Health & Social Services Authority	22,749	22,168	21,453
Yellowknife Health & Social Services Authority	44,265	42,987	41,777
	$ 239,182	**$ 232,338**	**$ 221,591**

LEASE COMMITMENTS – INFRASTRUCTURE

Type of Property	Community	(thousands of dollars) 2011-2012 Main Estimates	Future Lease Payments
Beaufort-Delta HSSA			
Office Space	Tuktoyaktuk	14	-
Office Space	Tsiigehtchic	14	-
Office Space	Inuvik	3	-
Group Home	Inuvik	67	140
		98	**140**
Dehcho HSSA			
Health Station	Jean Marie River	-	-
Health Station	Trout Lake	-	-
Office/Program Space	Fort Simpson	101	101
Office/Program Space	Fort Providence	103	233
Office/Program Space	Fort Liard	69	150
		273	**484**
Fort Smith HSSA			
Office Space	Fort Smith	26	26
		26	**26**
Hay River HSSA			
Office/Program Space	Hay River	29	-
		29	**-**
Sahtu HSSA			
Wellness Center	Délı̨nę	49	224
		49	**224**
Stanton Territorial Health Authority			
Warehouse Space	Yellowknife	16	-
Medical Centre	Yellowknife	-	-
Office/Program Space	Yellowknife	38	56
Eye Clinic	Yellowknife	139	301
Office/Program Space	Yellowknife	122	296
		315	**653**

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

LEASE COMMITMENTS – INFRASTRUCTURE (continued)

		(thousands of dollars)	
Type of Property	**Community**	**2010-2011 Main Estimates**	**Future Lease Payments**
Tłı̨chǫ Community Services Agency			
Health Centre	Wekweètì	-	-
Health Centre	Behchokǫ̀	223	836
		223	**836**
Yellowknife HSSA			
Office/Program Space	Deninu	-	-
Health Clinic	Yellowknife	363	-
Office/Program Space	Yellowknife	183	320
Health Clinic	Yellowknife	113	198
Health Clinic	Yellowknife	611	4,783
Office/Program Space	Lutselk'e	7	-
		1,277	**5,301**

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

Work Performed on Behalf of Others

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Transitional Health Funding Contribution Agreement - Health Canada funding is provided under one funding agreement for a number of health and wellness programs: - First Nations and Inuit Home and Community Care (FNIHCC) - Program Management and Support - Brighter Futures (BF) - Canada Pre-Natal Nutrition Program (CPNP) - Aboriginal Diabetes Initiative (ADI) - Fatal Alcohol Spectrum Disorder (FASD) - Northern Native Alcohol and Drug Abuse Program - Treatment & Training (NNADAP) - Injury Prevention (IP) - National Aboriginal Youth Suicide Prevention Strategy (NAYSPS).	11,410	11,410	10,565	11,035
Non-Insured Health Benefits - Health Canada funding to provide benefits for First Nation and Inuit residents that are not covered under the Hospital or Medical Care programs.	9,630	9,630	9,630	10,607
Nats'ejee K'eh Treatment Centre (Drug Treatment Funding Program) - Funding provided by Health Canada to research, design and develop an intervention/treatment service model that would have both residential and community components and enhance capacity and readiness to deliver an evidence-informed intervention/treatment. Funding is to March 31, 2012.	345	345	-	38
Pan-Territorial Social Marketing Project - Funding from Government of Yukon to develop comprehensive social marketing campaigns to improve the health and well-being of people living in the NWT, Nunavut and Yukon.	225	225	-	-

Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Territorial Health Access Fund Operational Secretariat - Federal funding managed by and provided from the Government of the Yukon to support an operational secretariat and to support pan-territorial initiatives of mutual interest approved by the Territorial/Federal ADM's Working Group. Funding is for two years ending 2011-12.	175	175	-	117
NWT National Diabetes and Chronic Disease Surveillance System - To develop Federal (Health Canada), Provincial and Territorial capacity for standardized diabetes and chronic disease surveillance using primarily administrative data.	124	121	-	118
Coalitions Linking Action and Science for Prevention (CLASP) - Collaborative Action on Childhood Obesity - Funding provided by the Chronic Disease Prevention Alliance of Canada which targets school aged children in order to reduce the consumption of sugar-sweetened beverages and screen-time among youth to reduce child and youth obesity and enhance overall health and reduce risk factors for chronic diseases.	107	86	-	2
Pan-Territorial Medical Travel Programs Evaluation - Federal funding managed by and provided from the Government of the Yukon as approved by the Territorial/Federal ADM's Working Group for a Pan-Territorial initiative where the GNWT has been assigned the lead on this project to conduct an evaluation of Medical Travel Programs administered by the governments of the Northwest Territories, Yukon, and Nunavut in their respective territories.	100	300	-	12
Tłı̨chǫ Implementation Fund - Funding from Ministry of Aboriginal Affairs to cover the negotiated incremental costs for the initial 10 year implementation period of the Tłı̨chǫ Implementation Plan.	72	149	65	56

Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Aboriginal Health Transition Fund - Federal funding for two projects: Interim Tlicho Child and Family Service Delivery Model and Primary Community Care Outreach Clinic in Dettah.	-	346	-	599
Tobacco Cessation Project - Funding provided by Health Canada to hire a coordinator to coordinate Cessation activities for the NWT with an emphasis on activities to support the aboriginal population and increase the capacity of the NWT Health Care system to address tobacco cessation. Funding is for two years ending March 31, 2011.	-	205	-	32
Toll-Free Tobacco Quitline - Funding provided by Health Canada to reduce tobacco use in the NWT by implementing a toll free quitline and establish quitline services prior to the proposed implementation of a national toll free quitline number on tobacco packaging.	-	77	-	39
Enhanced Hepatitis Surveillance System (EHSS) - Federal funding provided by the Public Health Agency of Canada to administer the EHSS questionnaire through communication with physicians for each newly identified hepatitis B or C case.	-	50	-	41
THAF - Orientation Project - Funding provided by Government of Nunavut to develop a comprehensive Orientation Program for NWT Registered Nurses that can be used as a model for all Health and Social Services professionals.	-	-	-	40
Pan-Territorial Oral Health Initiative - Federal funding managed by and provided from the Government of the Yukon approved by the Territorial/Federal ADM's Working Group to develop pan-territorial oral health initiatives to improve the oral health status of children 0 to 10 years of age. Funding ended in 2009-10.	-	-	-	1,319

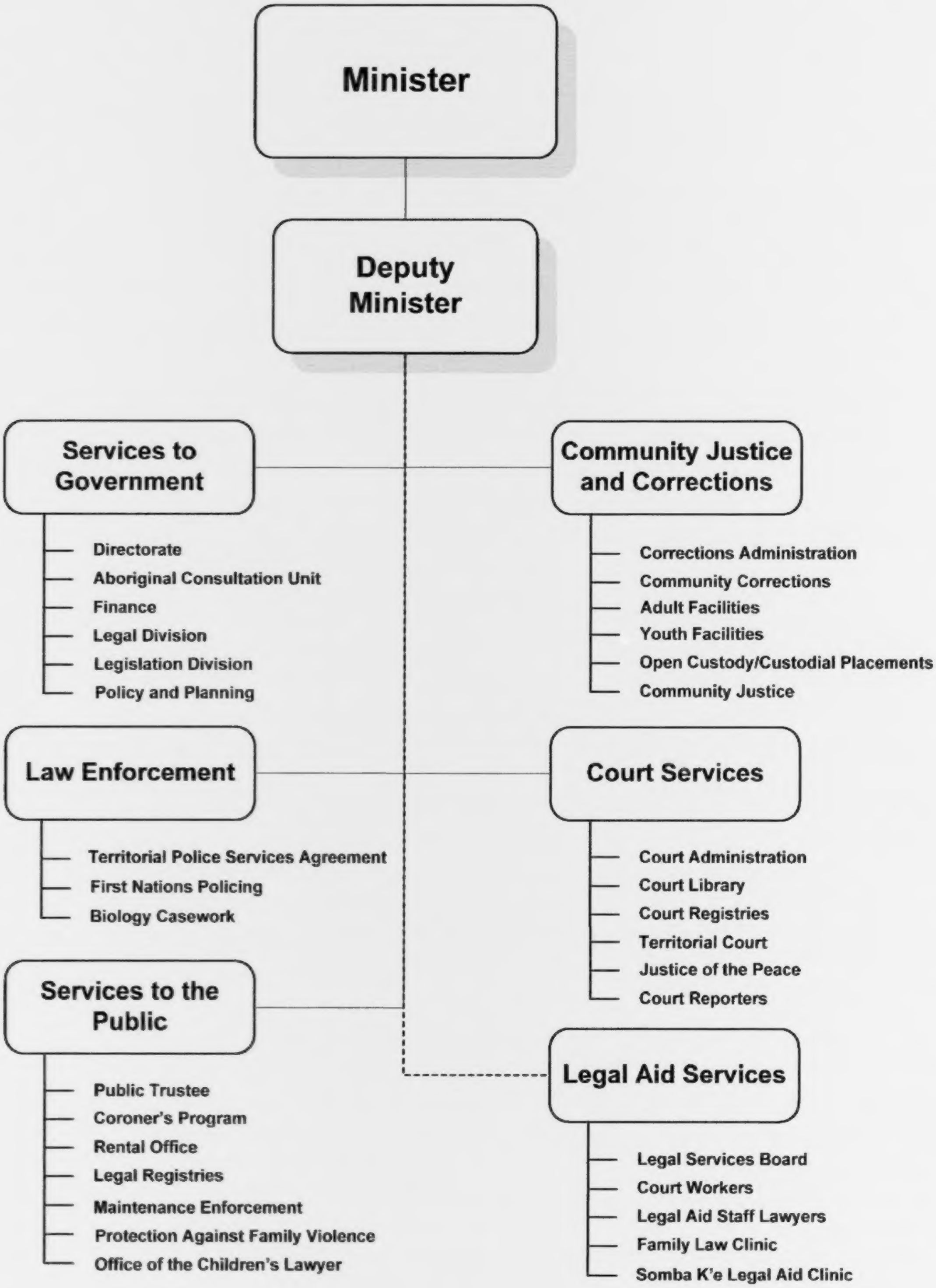
Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Pan-Territorial Mass Media Collaboration - Federal funding managed by and provided from the Government of the Yukon as approved by the Territorial/Federal ADM's Working Group to provide a northern brand and mass media campaign addressing northern health issues. Three year funding ending in 2009-10.	-	-	-	448
Territorial Health Access Fund Arctic Health Research Network - Federal funding managed by and provided from the Government of the Yukon to fund Pan-Territorial Project to develop concept for a sustainable Northern Health Research Network.	-	-	-	260
Surveillance Activities in the NWT - Funding provided by Health Canada for the development, conduct and data processing of a survey questionnaire by the NWT Bureau of Statistics in conjunction with survey partners.	-	-	-	220
Data Collection - Prevalence of HPV - Federal funding provided by the Public Health Agency of Canada to collect data of HPV infection and its risk factors among women in the Northwest Territories.	-	-	-	139
Pan - Territorial Pandemic Works - Funding provided by the Government of Yukon to hire a contractor to research, organize, and hold a pandemic planning workshop.	-	-	-	132
Healthy Living/Chronic Disease Prevention - Federal funding provided by Health Canada under the Demonstration Projects for Integrated Chronic Disease Prevention Program.	-	-	-	105

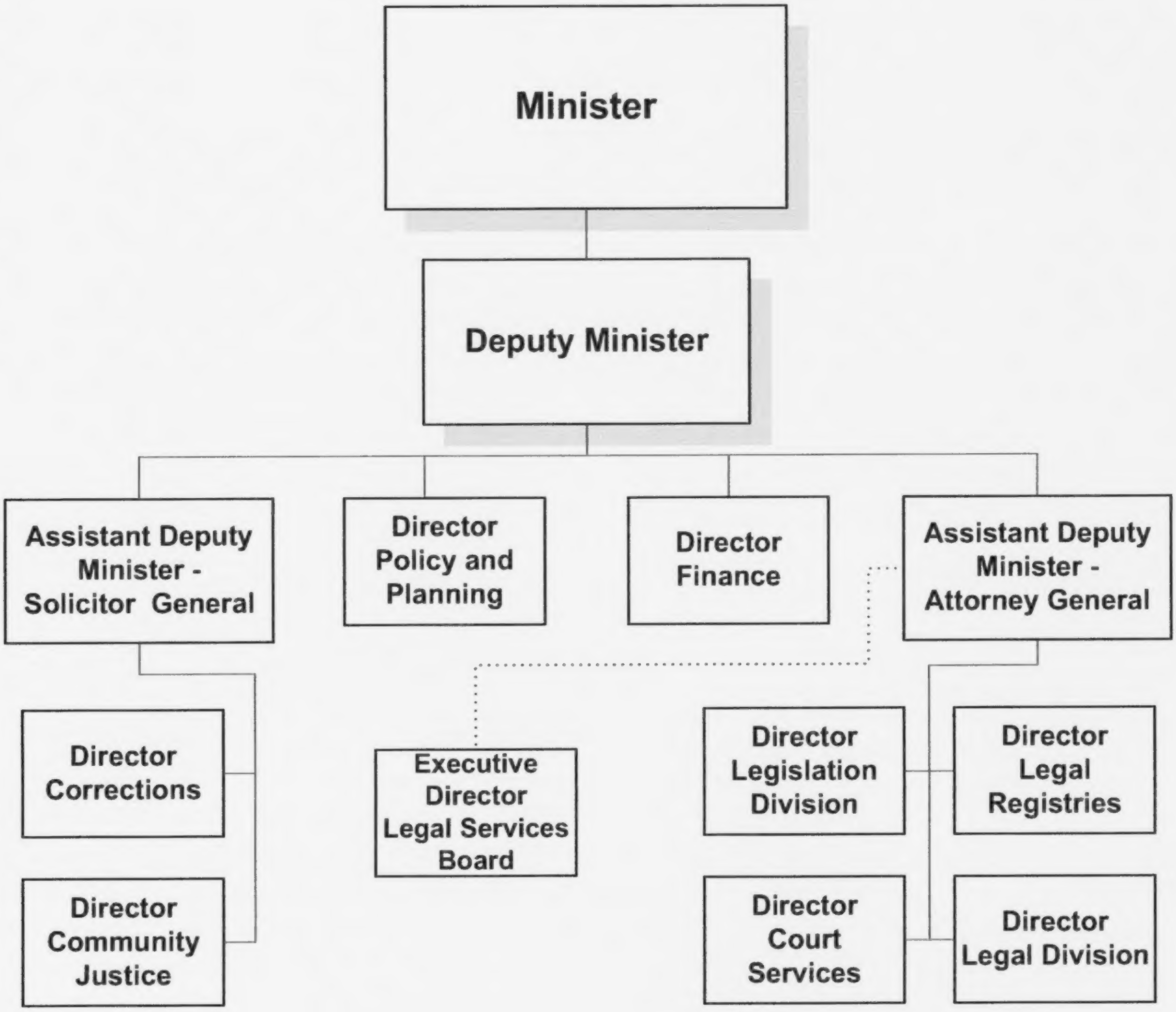
Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Aboriginal Health Human Resources Initiative - Federal funding from Health Canada to help promote and increase awareness among aboriginal youth of careers in the Health Human Resources Sector. Three year funding which ended in 2009-10.	-	-	-	55
	22,188	23,119	20,260	25,414

JUSTICE



- **Minister**
  - **Deputy Minister**
    - **Services to Government**
      - Directorate
      - Aboriginal Consultation Unit
      - Finance
      - Legal Division
      - Legislation Division
      - Policy and Planning
    - **Community Justice and Corrections**
      - Corrections Administration
      - Community Corrections
      - Adult Facilities
      - Youth Facilities
      - Open Custody/Custodial Placements
      - Community Justice
    - **Law Enforcement**
      - Territorial Police Services Agreement
      - First Nations Policing
      - Biology Casework
    - **Court Services**
      - Court Administration
      - Court Library
      - Court Registries
      - Territorial Court
      - Justice of the Peace
      - Court Reporters
    - **Services to the Public**
      - Public Trustee
      - Coroner's Program
      - Rental Office
      - Legal Registries
      - Maintenance Enforcement
      - Protection Against Family Violence
      - Office of the Children's Lawyer
    - **Legal Aid Services**
      - Legal Services Board
      - Court Workers
      - Legal Aid Staff Lawyers
      - Family Law Clinic
      - Somba K'e Legal Aid Clinic


Minister
Deputy Minister
Assistant Deputy Minister - Solicitor General
Director Policy and Planning
Director Finance
Assistant Deputy Minister - Attorney General
Director Corrections
Director Community Justice
Executive Director Legal Services Board
Director Legislation Division
Director Legal Registries
Director Court Services
Director Legal Division

MISSION

Our mission is to serve the residents of the NWT by:

1. Working with community members so that communities are safe and secure;
2. Ensuring that all residents have access to justice, including legal aid, the courts, alternatives to the courts and other justice-related services;
3. Providing legal services to the Government of the Northwest Territories (GNWT) and its agencies;
4. Protecting the rights and freedoms of individuals and groups; and
5. Promoting respect for the law and the Constitution of Canada.

GOALS

1. Communities have increased capacity and a role in addressing justice issues.
2. Programs, safe and secure custody, and community supervision are in place to support the rehabilitation of offenders.
3. Communities are safer.
4. Victims of crime are supported and have meaningful roles in the justice system.
5. Families in conflict are supported.
6. All residents have access to justice.

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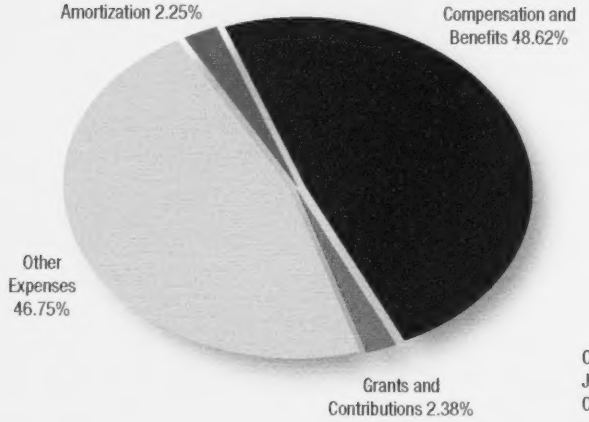
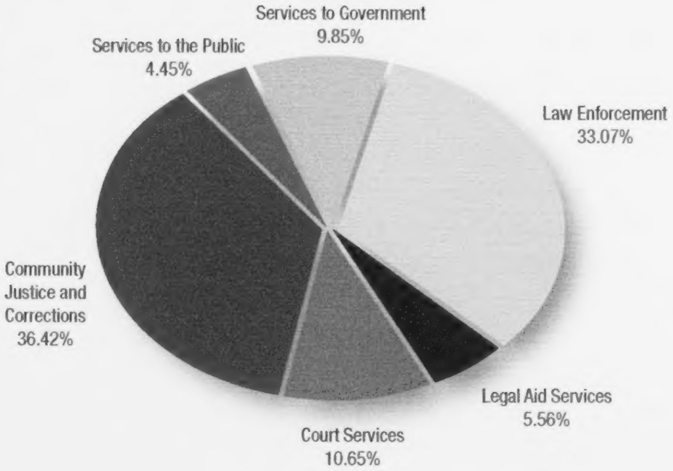
Operations Expenditures

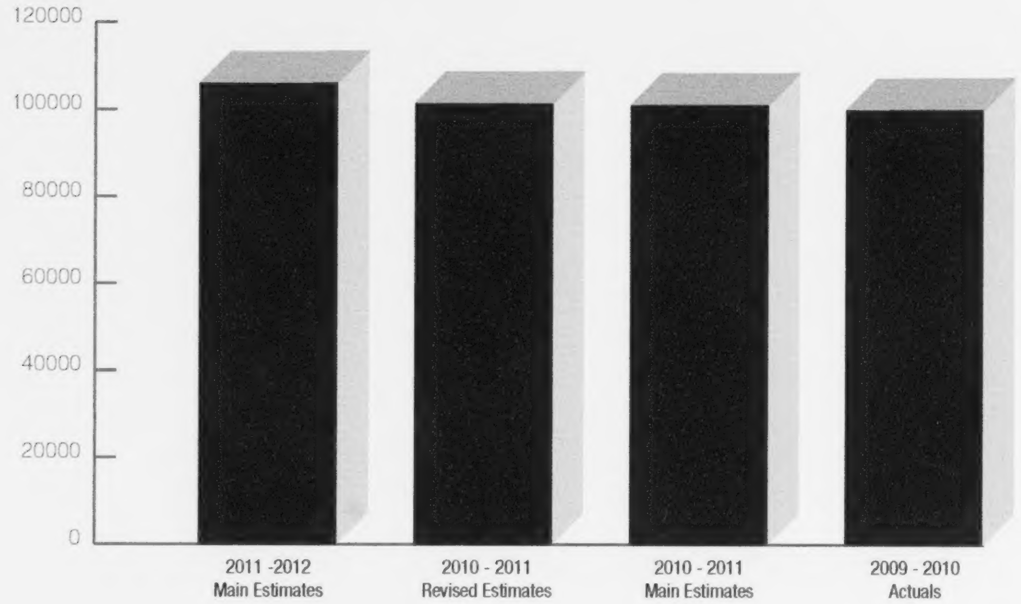
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	51,635	49,557	49,612	47,815
Grants and Contributions	2,531	2,531	2,215	2,143
Other Expenses	49,651	47,262	47,255	48,197
	103,817	99,350	99,082	98,155
Amortization	2,389	2,258	2,258	2,118
	106,206	**101,608**	**101,340**	**100,273**
Details of Other Expenses				
Travel	2,703	2,643	2,643	3,466
Materials and Supplies	1,991	1,674	1,674	2,479
Purchased Services	998	951	951	851
Utilities	86	77	77	1,497
Contract Services	37,452	35,785	35,785	33,647
Fees and Payments	3,684	3,618	3,618	3,207
Controllable Assets	188	188	188	182
Computer Hardware and Software	361	226	219	169
TSC Chargebacks	1,564	1,520	1,520	1,329
Other	624	580	580	1,370
	49,651	47,262	47,255	48,197

INFRASTRUCTURE INVESTMENT SUMMARY

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	71,433	69,011	69,391	67,660
Accumulated amortization	(18,274)	(16,016)	(13,128)	(13,904)
Net book value	53,159	52,995	56,263	53,756
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	1,906	2,422	955	1,401
Disposals	-	-	-	(44)
Amortization expense	(2,389)	(2,258)	(2,258)	(2,118)
END OF THE YEAR				
Net book value of assets in service	52,676	53,159	54,960	52,995
Work in progress	293	1,103	3,344	963
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**52,969**	**54,262**	**58,304**	**53,958**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	1,103	963	3,265	1,008
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	1,096	2,562	1,034	1,356
Less work in progress, end of the year	(293)	(1,103)	(3,344)	(963)
Assets put into service during the year	**1,906**	**2,422**	**955**	**1,401**

INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	976	2,062	889	1,236
Information Technology Projects	120	500	145	120
TOTAL INFRASTRUCTURE INVESTMENT	1,096	2,562	1,034	1,356
ALLOCATED TO:				
Tangible Capital Assets	1,096	2,562	1,034	1,356
Infrastructure Contributions	-	-	-	-
	1,096	2,562	1,034	1,356

REVENUE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Transfer Payment				
Access to Justice	1,972	1,972	1,972	2,072
Youth Justice Services	3,059	3,059	3,059	3,058
Intensive Rehabilitative Custody and Supervision	200	361	200	351
Federal Exchange of Services	1,445	1,414	1,501	1,373
Nunuvut Exchange of Services	3,298	2,987	3,348	2,723
Community Parole	25	25	25	11
Aboriginal Justice Strategy	316	316	-	315
Young Offenders Special Allowance	25	25	25	18
	10,340	10,159	10,130	9,921
General				
Public Trustee Fees	101	87	87	114
Court Fees	168	160	160	163
Land Title & Legal Registries Fees	4,237	3,780	3,780	4,038
Access to Information and Protection of Privacy Fees	3	3	3	3
Court Fines	372	372	372	301
Interest	4	4	4	-
	4,885	4,406	4,406	4,619
Recoveries				
Legal Aid Repayments	60	60	60	79
Air Charter Recoveries	88	88	88	155
Sale of Publications	18	18	18	14
Maintenance Enforcement Program Attachment Costs	10	10	10	12
Inmate Recoveries	7	7	7	7
	183	183	183	267
	15,408	14,748	14,719	14,807

ACTIVE POSITION SUMMARY

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	76	-	-	76
North Slave	243	1	-	244
Tłįchǫ	3	-	-	3
South Slave	96	-	-	96
Dehcho	6	-	-	6
Sahtu	6	-	-	6
Beaufort Delta	22	-	-	22
	452	**1**	**-**	**453**
Community Allocation				
Yellowknife Headquarters	76	-	-	76
Regional/Area Offices	362	1	-	363
Other Communities	14	-	-	14
	452	**1**	**-**	**453**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	71	1	-	72
North Slave	221	1	-	222
Tłįchǫ	1	-	-	1
South Slave	80	-	-	80
Dehcho	4	-	-	4
Sahtu	4	-	-	4
Beaufort Delta	34	1	-	35
	415	**3**	**-**	**418**
Community Allocation				
Yellowknife Headquarters	71	1	-	72
Regional/Area Offices	332	2	-	334
Other Communities	12	-	-	12
	415	**3**	**-**	**418**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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SERVICES TO GOVERNMENT

Activity Description

"Services to Government" includes the corporate management activities of the Directorate, Policy and Planning, Finance and Information Services, and the Aboriginal Consultation Unit. It also includes services provided to other GNWT departments, boards and agencies. Legal Division provides advice and representation to all GNWT departments and specified public agencies. Lawyers conduct litigation, provide legal opinions, and advise on a wide range of matters. One position is dedicated to prosecution of Territorial offences. GNWT bills and regulations are prepared by or under the direction of legislative drafters in the Legislation Division, and legal translators prepare French versions of these documents. The Aboriginal Consultation Unit has been created to provide advice and legal support to GNWT departments engaged in consultation activities. The Department is also responsible for providing advice and information to GNWT public bodies on the *Access to Information and Protection of Privacy Act.*

SERVICES TO GOVERNMENT

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	7,641	7,159	7,014	6,793
Grants and Contributions	49	49	49	30
Other Expenses	2,710	2,475	2,468	1,997
	10,400	9,683	9,531	8,820
Amortization	59	91	91	58
	10,459	**9,774**	**9,622**	**8,878**
Details of Other Expenses				
Travel	176	142	142	111
Materials and Supplies	139	107	107	82
Purchased Services	146	123	123	107
Utilities	5	5	5	3
Contract Services	207	189	189	74
Fees and Payments	118	88	88	98
Controllable Assets	150	150	150	74
Computer Hardware and Software	52	42	35	30
TSC Chargebacks	1,564	1,520	1,520	1,329
Other	153	109	109	89
	2,710	2,475	2,468	1,997

Program Delivery Details

Corporate or Administration Costs	10,400	9,683	9,531	8,820
Amortization	59	91	91	58
	10,459	**9,774**	**9,622**	**8,878**

SERVICES TO GOVERNMENT

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Grants				
National Justice Issues - Grants to organizations working toward improving the Canadian Justice System.	9	9	9	5
Aboriginal Court Challenges - A grant to provide assistance to non-profit groups and individuals raising issues involving the definition and protection of aboriginal rights.	40	40	40	25
	49	49	49	30

SERVICES TO GOVERNMENT

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	63	-	-	63
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	63	-	-	63
Community Allocation				
Yellowknife Headquarters	63	-	-	63
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	63	-	-	63

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	58	1	-	59
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	58	1	-	59
Community Allocation				
Yellowknife Headquarters	58	1	-	59
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	58	1	-	59

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LAW ENFORCEMENT

Activity Description

Policing services for NWT communities are contracted to the RCMP through an agreement between the GNWT and the Government of Canada. There are also cost-sharing programs with the Government of Canada with respect to First Nations policing to support additional RCMP resources for policing in the north. An agreement exists with Public Safety Canada to cost-share DNA testing and analysis.

LAW ENFORCEMENT

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	-	-	-	-
Grants and Contributions	-	-	-	-
Other Expenses	35,120	33,586	33,586	31,425
	35,120	33,586	33,586	31,425
Amortization	-	-	-	-
	35,120	**33,586**	**33,586**	**31,425**
Details of Other Expenses				
Travel	-	-	-	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	35,120	33,586	33,586	31,424
Fees and Payments	-	-	-	1
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	35,120	33,586	33,586	31,425

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Territorial Police Services Agreement	34,644	33,110	33,110	31,012
First Nations Policing	424	424	424	362
Biology Casework	52	52	52	51
	35,120	**33,586**	**33,586**	**31,425**

LEGAL AID SERVICES

Activity Description

The Legal Services Board is established under the *Legal Services Act,* and is responsible for ensuring that all eligible persons in the NWT receive legal aid. The Board provides legal services for most criminal and family law matters, and some civil cases. It determines eligibility for legal aid in accordance with the parameters established by the *Legal Services Act* and Regulations. The Board is also responsible for the court worker program and public legal education.

LEGAL AID SERVICES

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	3,707	3,475	3,475	2,848
Grants and Contributions	-	-	-	-
Other Expenses	2,149	2,127	2,127	2,273
	5,856	5,602	5,602	5,121
Amortization	49	40	40	43
	5,905	**5,642**	**5,642**	**5,164**
Details of Other Expenses				
Travel	362	340	340	542
Materials and Supplies	34	34	34	34
Purchased Services	63	63	63	68
Utilities	-	-	-	-
Contract Services	41	41	41	86
Fees and Payments	1,649	1,649	1,649	1,536
Controllable Assets	-	-	-	1
Computer Hardware and Software	-	-	-	4
TSC Chargebacks	-	-	-	-
Other	-	-	-	2
	2,149	2,127	2,127	2,273

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Legal Services Board	2,456	2,426	2,426	2,732
Court Workers	1,120	1,113	1,113	877
Legal Aid Staff Lawyers	1,044	1,263	1,263	1,165
Family Law Clinic	409	381	381	347
Somba K'e Legal Aid Clinic	827	419	419	-
Amortization	49	40	40	43
	5,905	**5,642**	**5,642**	**5,164**

LEGAL AID SERVICES

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	20	-	-	20
Tłı̨chǫ	1	-	-	1
South Slave	2	-	-	2
Dehcho	1	-	-	1
Sahtu	1	-	-	1
Beaufort Delta	6	-	-	6
	31	-	-	31
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	25	-	-	25
Other Communities	6	-	-	6
	31	-	-	31

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	19	-	-	19
Tłı̨chǫ	1	-	-	1
South Slave	2	-	-	2
Dehcho	1	-	-	1
Sahtu	1	-	-	1
Beaufort Delta	6	-	-	6
	30	-	-	30
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	24	-	-	24
Other Communities	6	-	-	6
	30	-	-	30

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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COURT SERVICES

Activity Description

Four levels of court – Justice of the Peace, Territorial, Supreme and Appeal – collectively represent the judicial branch of government. The courts are independent of the executive (GNWT public bodies) and legislative (Legislative Assembly) branches of government.

The Court Services Division is responsible for providing administrative support to the courts. These support services ensure courts are accessible, impartial and timely.

COURT SERVICES

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	6,973	6,944	6,944	6,710
Grants and Contributions	-	-	-	-
Other Expenses	3,926	3,803	3,803	5,219
	10,899	10,747	10,747	11,929
Amortization	417	351	351	272
	11,316	**11,098**	**11,098**	**12,201**
Details of Other Expenses				
Travel	1,544	1,529	1,529	1,892
Materials and Supplies	300	290	290	387
Purchased Services	285	245	245	318
Utilities	14	5	5	6
Contract Services	331	303	303	291
Fees and Payments	1,262	1,241	1,241	1,152
Controllable Assets	38	38	38	36
Computer Hardware and Software	152	152	152	39
TSC Chargebacks	-	-	-	-
Other	-	-	-	1,098
	3,926	3,803	3,803	5,219

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Courts Administration	500	487	487	413
Court Library	263	257	257	401
Court Registries	6,570	6,531	6,531	7,548
Territorial Court	2,471	2,423	2,423	2,417
Justice of Peace	578	575	575	527
Court Reporters	517	474	474	623
Amortization	417	351	351	272
	11,316	**11,098**	**11,098**	**12,201**

COURT SERVICES

Active Positions

2011-2012	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	2	-	-	**2**
North Slave	36	-	-	**36**
Tłįchǫ	-	-	-	**-**
South Slave	9	-	-	**9**
Dehcho	-	-	-	**-**
Sahtu	-	-	-	**-**
Beaufort Delta	8	-	-	**8**
	55	**-**	**-**	**55**
Community Allocation				
Yellowknife Headquarters	2	-	-	**2**
Regional/Area Offices	53	-	-	**53**
Other Communities	-	-	-	**-**
	55	**-**	**-**	**55**

2010-2011	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	2	-	-	**2**
North Slave	37	-	-	**37**
Tłįchǫ	-	-	-	**-**
South Slave	9	-	-	**9**
Dehcho	-	-	-	**-**
Sahtu	-	-	-	**-**
Beaufort Delta	8	-	-	**8**
	56	**-**	**-**	**56**
Community Allocation				
Yellowknife Headquarters	2	-	-	**2**
Regional/Area Offices	54	-	-	**54**
Other Communities	-	-	-	**-**
	56	**-**	**-**	**56**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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COMMUNITY JUSTICE AND CORRECTIONS

Activity Description

The **Corrections Division** provides safe custody and supervision of adult and youth offenders. This is achieved through the operation of correctional facilities, and the supervision of offenders sentenced to community based orders such as conditional sentences and probation orders. The Division delivers culturally relevant programs to support offender rehabilitation and reintegration, including wilderness camps and elder support.

The **Community Justice Division** provides support to communities to develop and implement sustainable local justice programming in the areas of restorative justice, victim services, community policing and crime prevention.

COMMUNITY JUSTICE AND CORRECTIONS

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	29,919	28,921	29,121	28,527
Grants and Contributions	2,377	2,377	2,061	2,008
Other Expenses	4,617	4,210	4,210	6,479
	36,913	35,508	35,392	37,014
Amortization	1,770	1,689	1,689	1,664
	38,683	**37,197**	**37,081**	**38,678**
Details of Other Expenses				
Travel	514	539	539	851
Materials and Supplies	1,436	1,164	1,164	1,913
Purchased Services	329	380	380	174
Utilities	67	67	67	1,487
Contract Services	1,215	1,110	1,110	1,407
Fees and Payments	473	483	483	322
Controllable Assets	-	-	-	71
Computer Hardware and Software	116	-	-	73
TSC Chargebacks	-	-	-	-
Other	467	467	467	181
	4,617	4,210	4,210	6,479

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Corrections Administration	1,877	1,989	1,828	1,888
Community Corrections	3,874	2,920	2,920	3,032
Adult Facilities	21,802	21,526	21,887	23,552
Youth Facilities	5,333	5,277	5,277	5,368
Open Custody/Custodial Placements	787	787	787	629
Community Justice	3,240	3,009	2,693	2,545
Amortization Expense	1,770	1,689	1,689	1,664
	38,683	**37,197**	**37,081**	**38,678**

COMMUNITY JUSTICE AND CORRECTIONS

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Community Justice Committees and Projects - Contributions are provided for Community Justice projects that promote and encourage the participation of communities in the justice system and the development and implementation of community-based alternatives to the formal justice system.	1,687	1,687	1,371	1,420
Victims Assistance Support Projects - Contributions are provided for the development or enhancement of community based and culturally relevant programs and projects which support or directly benefit victims of crime.	525	525	525	525
Elder's Program - A program which allows inmates from NWT correctional facilities to participate in "on the land" activities with an elder from their region.	30	30	30	63
Wilderness Camps - Funding provided to wilderness camp operators for minor equipment that is needed to operate "On the Land Programs".	135	135	135	-
	2,377	**2,377**	**2,061**	**2,008**

COMMUNITY JUSTICE AND CORRECTIONS

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	9	-	-	**9**
North Slave	157	-	-	**157**
Tłıchǫ	2	-	-	**2**
South Slave	85	-	-	**85**
Dehcho	5	-	-	**5**
Sahtu	5	-	-	**5**
Beaufort Delta	8	-	-	**8**
	271	**-**	**-**	**271**
Community Allocation				
Yellowknife Headquarters	9	-	-	**9**
Regional/Area Offices	254	-	-	**254**
Other Communities	8	-	-	**8**
	271	**-**	**-**	**271**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	9	-	-	**9**
North Slave	137	-	-	**137**
Tłıchǫ	-	-	-	**-**
South Slave	69	-	-	**69**
Dehcho	3	-	-	**3**
Sahtu	3	-	-	**3**
Beaufort Delta	20	1	-	**21**
	241	**1**	**-**	**242**
Community Allocation				
Yellowknife Headquarters	9	-	-	**9**
Regional/Area Offices	226	1	-	**227**
Other Communities	6	-	-	**6**
	241	**1**	**-**	**242**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

SERVICES TO PUBLIC

Activity Description

"Services to the Public" includes a number of programs and services that are accessible to all residents. This includes services available from the following territorial offices:

- Public Trustee Office;
- Coroner's Office;
- Rental Office;
- Legal Registries (Land Titles, Corporation and Society registration, Personal Property registration, Regulation in Securities trading);
- Maintenance Enforcement Office;
- Protection Against Family Violence Program; and
- Office of the Children's Lawyer

Also included in this section are family law initiatives, including mediation and parenting after separation services. These services are administered by the Policy and Planning Division (under Services to Government section).

SERVICES TO PUBLIC

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	3,395	3,058	3,058	2,937
Grants and Contributions	105	105	105	105
Other Expenses	1,129	1,061	1,061	804
	4,629	4,224	4,224	3,846
Amortization	94	87	87	81
	4,723	4,311	4,311	3,927
Details of Other Expenses				
Travel	107	93	93	70
Materials and Supplies	82	79	79	63
Purchased Services	175	140	140	184
Utilities	-	-	-	1
Contract Services	538	556	556	365
Fees and Payments	182	157	157	98
Controllable Assets	-	-	-	-
Computer Hardware and Software	41	32	32	23
TSC Chargebacks	-	-	-	-
Other	4	4	4	-
	1,129	1,061	1,061	804

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Program Delivery Details				
Public Trustee	389	375	375	343
Coroner's Program	694	690	690	594
Rental Office	230	226	226	178
Legal Registries	1,981	1,885	1,885	1,872
Maintenance Enforcement	761	627	627	657
Protection Against Family Violence	424	421	421	202
Office of the Children's Lawyer	150	-	-	-
Amortization Expense	94	87	87	81
	4,723	4,311	4,311	3,927

SERVICES TO PUBLIC

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
YWCA of Yellowknife - Funding provided to the YWCA in their role as "designate" under the *Protection Against Family Violence Act.*	105	105	105	105
	105	**105**	**105**	**105**

SERVICES TO PUBLIC

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	2	-	-	2
North Slave	30	1	-	31
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	32	1	-	33
Community Allocation				
Yellowknife Headquarters	2	-	-	2
Regional/Area Offices	30	1	-	31
Other Communities	-	-	-	-
	32	1	-	33

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	2	-	-	2
North Slave	28	1	-	29
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	30	1	-	31
Community Allocation				
Yellowknife Headquarters	2	-	-	2
Regional/Area Offices	28	1	-	29
Other Communities	-	-	-	-
	30	1	-	31

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LEASE COMMITMENTS - INFRASTRUCTURE

Type of Property	Community	(thousands of dollars) 2011-2012 Main Estimates	(thousands of dollars) Future Lease Payments
Office Space	Fort Liard	36	-
Office Space	Tuktoyaktuk	12	-
		48	**-**

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

Work Performed on Behalf of Others

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Gwich'in Land Implementation - Under the terms of a 10 year Bilateral Funding Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories, Canada will provide a grant payment to the GNWT to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.	22	22	20	20
Sahtu Land Implementation - Under the terms of a 10 year Bilateral Funding Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories, Canada will provide a grant payment to the GNWT to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.	23	23	22	21
Tłı̨chǫ Agreement Implementation Funding - Under the terms of a 10 year Bilateral Funding Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories, Canada will provide a grant payment to the GNWT to assist with Tłı̨chǫ implementation activities pursuant to the Tłı̨chǫ Implementation Plan.	98	267	98	67
Estates Clerk - On behalf of The Department of Indian and Northern Affairs Canada, the Government of the Northwest Territories administers estates of aboriginal persons.	155	177	155	166
Proceeds of Crime Project - Funds received from the Government of Canada for the sharing of proceeds relating to crime prevention, law enforcement and drug prevention education.	-	144	-	-

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Family Law Initiative - An agreement with the Federal Government for the purpose of providing funds to defray some of the costs associated with public awareness initiatives and administration in the Northwest Territories with respect to family law.	201	201	201	201
NWT Law Foundation - An agreement for the purpose of providing additional funding towards the acquisition of materials and supplies for the Court Library.	-	41	-	20
Law Society of the NWT - An MOU for the purpose of providing additional funding for materials and supplies for the Court Library.	-	-	20	20
Victims Services Project - An Agreement with Justice Canada to enhance the delivery of victims services.	-	50	-	50
NWT/Nunavut Study - An agreement between the GNWT and Nunavut, Department of Justice with Justice Canada for the purpose of undertaking a design study for the delivery of justice services in remote, northern communities.	100	100	-	39
Emergency Financial Assistance Awareness Campaign - The Federal Government has contributed funds to undertake an advertising and promotional campaign to inform the public of the program for Emergency Financial Assistance.	-	-	-	7
Crime Prevention Strategy - An agreement with the Federal Government to provide funding for Fetal Alcohol Spectrum Disorder and Justice issues at the community level in the NWT.	-	-	-	114

Work Performed on Behalf of Others (continued)

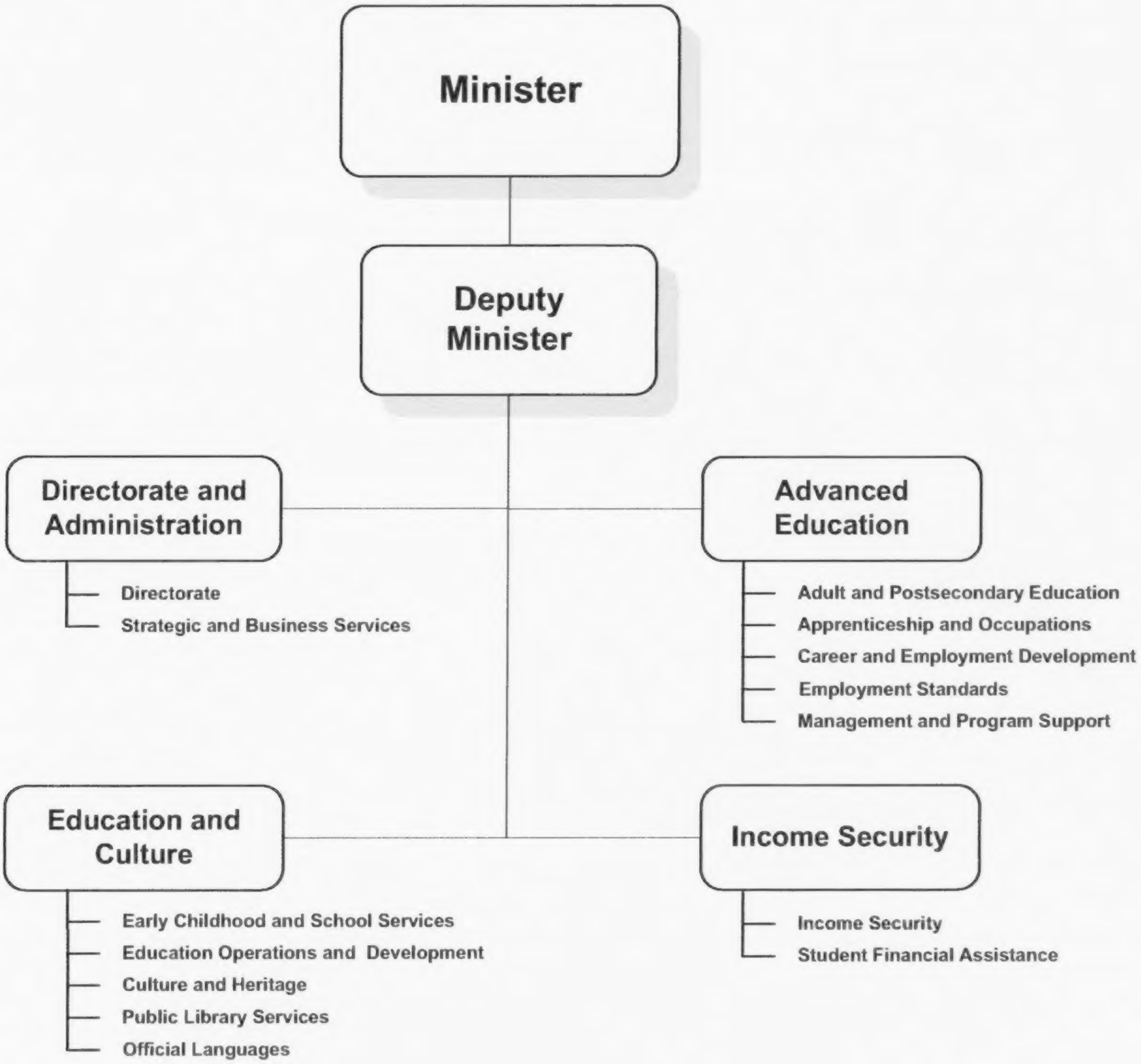
(thousands of dollars)

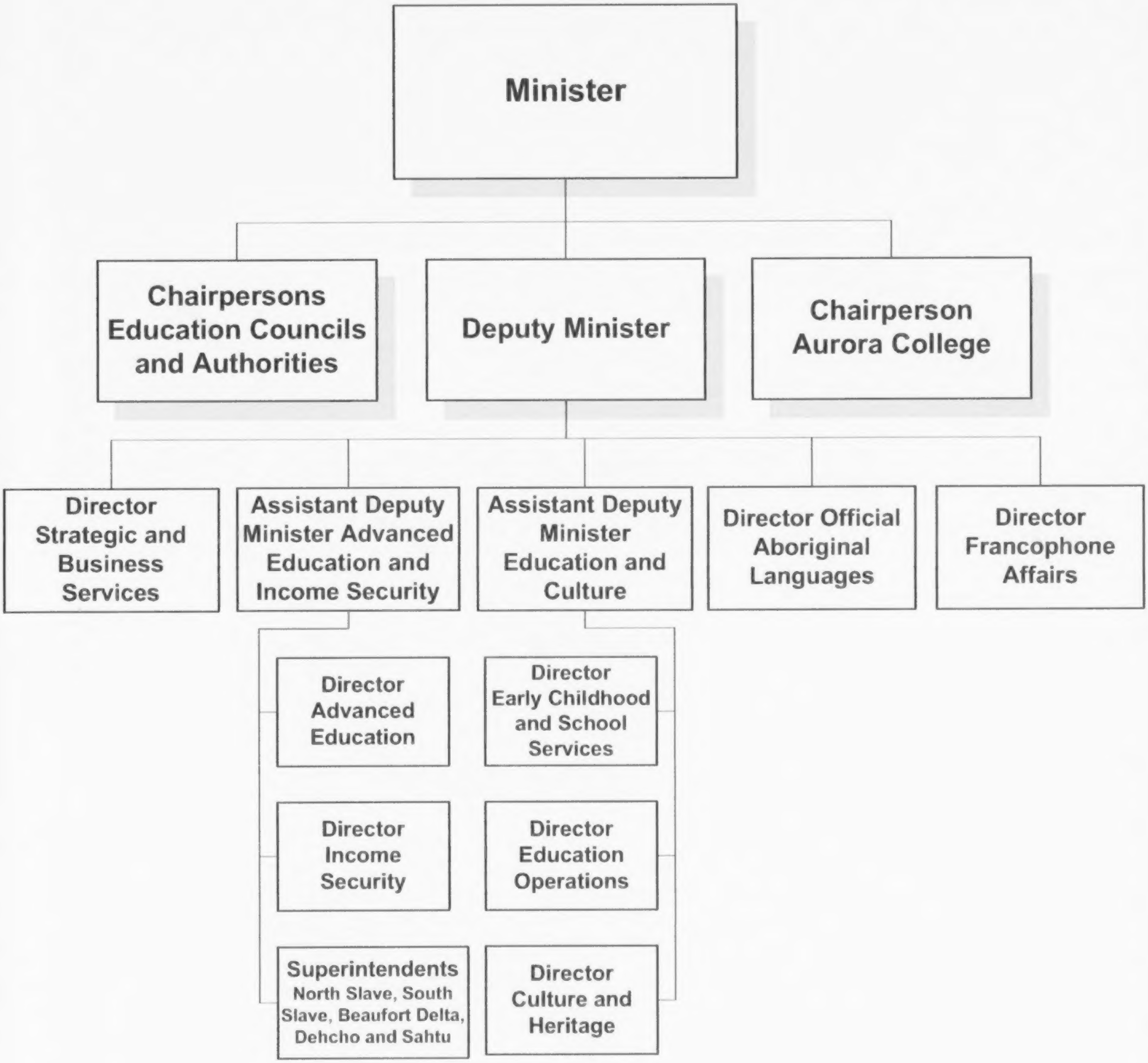
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Sexual Assault: A Help Book for Teens in the NWT - A grant from the Federal Government to develop a booklet to provide information about sexual assault, the legal system, and contact information for support and services.	-	-	-	17
Yellowknife Conference: Northern Responses and Approaches to Victims of Crime - Justice Canada contribution for a Conference to bring together northern service providers to access victim focused training .	-	-	-	111
Victims Project: Building on Relationships - An agreement with Justice Canada to provide funding to create new Victim Services positions in Aklavik and Paulatuk and to expand victims services in Inuvik. To provide outreach services in Sachs Harbour.	-	100	100	100
NWT Community Justice Training - An agreement with Justice Canada to assist in conducting training for NWT Community Justice coordinators, victims services coordinators and volunteers.	-	-	-	95
National Victims of Crime Project - A grant with Justice Canada to assist in conducting an awareness program for National Victims of Crime Awareness Week.	-	-	-	8
Protection of Family Violence - A project to conduct an evaluation of the *Protection Against Family Violence Act*.	-	74	-	-

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
NWT Crime Prevention Knowledge Development Workshop - Public Safety Canada agreed to contribute funds to hold a workshop to assist Community Justice representatives to develop a sustainable knowledge network for crime prevention.	-	-	-	166
Program for Men Who Use Violence - An agreement with Justice Canada to undertake a project to research existing programs and best practices to develop a culturally relevant NWT program model.	-	109	4	51
Emergency Financial Assistance Fund for Victims of Crime - An agreement with Justice Canada for a three year pilot project to provide victims of crime funding assistance when no other source of financial assistance is available.	-	94	93	-
	599	1,402	713	1,273

EDUCATION, CULTURE AND EMPLOYMENT


Minister
Deputy Minister
Directorate and Administration
Directorate
Strategic and Business Services
Advanced Education
Adult and Postsecondary Education
Apprenticeship and Occupations
Career and Employment Development
Employment Standards
Management and Program Support
Education and Culture
Early Childhood and School Services
Education Operations and Development
Culture and Heritage
Public Library Services
Official Languages
Income Security
Income Security
Student Financial Assistance


Minister
Chairpersons Education Councils and Authorities
Deputy Minister
Chairperson Aurora College
Director Strategic and Business Services
Assistant Deputy Minister Advanced Education and Income Security
Assistant Deputy Minister Education and Culture
Director Official Aboriginal Languages
Director Francophone Affairs
Director Advanced Education
Director Income Security
Superintendents North Slave, South Slave, Beaufort Delta, Dehcho and Sahtu
Director Early Childhood and School Services
Director Education Operations
Director Culture and Heritage

MISSION

The mandate of the Department of Education, Culture and Employment is to provide quality programs, services and supports in early childhood development, K-12 education, postsecondary and adult education, career and employment development, apprenticeship and occupational certification, employment standards, income security, official languages, arts, and culture and heritage.

GOALS

- *Pride in our Culture* - Northerners who are knowledgeable about and proud of their culture.

- *Education of Children and Youth* - Northern families developing a strong foundation for their children's learning.

- *Education of Adults* - Northern adults continuing to learn and grow to meet the requirements for daily living.

- *A Skilled and Productive Work Environment* - Northerners participating in a strong and prosperous work environment.

- *People Participating Fully in Society* - Northerners actively participating in community and society to their fullest potential.

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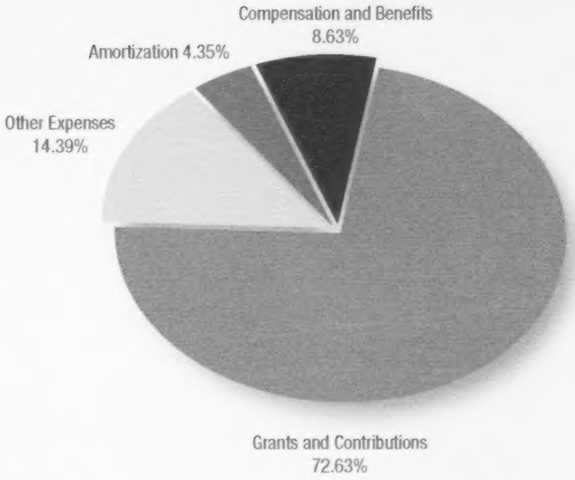
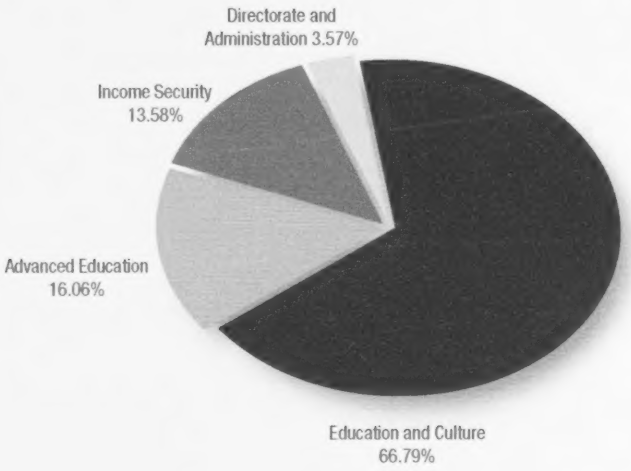
Operations Expenditures

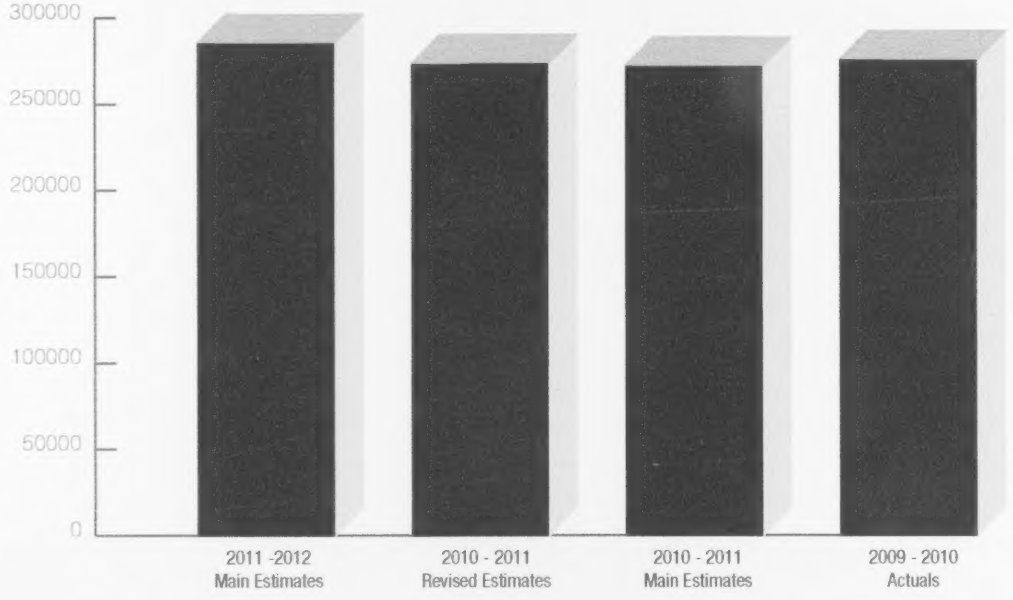
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	24,674	22,490	22,499	22,793
Grants and Contributions	207,659	201,914	201,430	202,806
Other Expenses	41,126	37,885	37,876	38,491
	273,459	262,289	261,805	264,090
Amortization	12,436	11,887	10,630	11,955
	285,895	**274,176**	**272,435**	**276,045**
Details of Other Expenses				
Travel	1,681	1,335	1,341	1,636
Materials and Supplies	947	592	596	1,225
Purchased Services	1,146	924	926	1,220
Utilities	1,666	1,574	1,610	1,446
Contract Services	9,096	8,482	8,424	8,218
Fees and Payments	20,018	18,579	18,580	19,198
Controllable Assets	-	-	-	79
Computer Hardware and Software	536	631	631	590
TSC Chargebacks	3,508	3,349	3,349	2,541
Other	2,528	2,419	2,419	2,338
	41,126	37,885	37,876	38,491

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	359,037	339,818	342,851	312,844
Accumulated amortization	(151,922)	(140,035)	(137,696)	(128,080)
Net book value	207,115	199,783	205,155	184,764
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	3,567	19,219	41,542	26,974
Disposals	-	-	-	-
Amortization expense	(12,436)	(11,887)	(10,630)	(11,955)
END OF THE YEAR				
Net book value of assets in service	198,246	207,115	236,067	199,783
Work in progress	145,070	120,968	94,661	58,901
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**343,316**	**328,083**	**330,728**	**258,684**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	120,968	58,901	81,633	35,266
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	27,669	81,286	54,570	50,609
Less work in progress, end of the year	(145,070)	(120,968)	(94,661)	(58,901)
Assets put into service during the year	**3,567**	**19,219**	**41,542**	**26,974**

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	25,000	80,899	53,600	61,769
Small Capital Projects	2,782	3,888	2,420	2,665
Information Technology Projects	737	700	700	750
TOTAL INFRASTRUCTURE INVESTMENT	28,519	85,487	56,720	65,184
ALLOCATED TO:				
Tangible Capital Assets	27,669	81,286	54,570	50,609
Infrastructure Contributions	850	4,201	2,150	14,575
	28,519	85,487	56,720	65,184

REVENUE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Transfer Payment				
Canada Student Loans Program	900	900	900	900
Canada NWT Cooperation Agreement for French and Aboriginal Languages	3,800	3,800	3,800	3,780
Canada-NWT Cooperation Agreement for Minority-Language Education and Second-Language Instruction - French	2,588	2,588	2,485	2,588
Early Learning and Child Care	-	272	272	265
	7,288	7,560	7,457	7,533
General				
Student Loan Fund Interest	580	570	592	530
Teacher Certification Fees	15	15	15	11
Museum Café	30	30	50	13
	625	615	657	554
Recoveries				
Miscellaneous Recoveries	50	50	50	46
Current Portion of Deferred Contributions	330	330	242	330
	380	380	292	376
	8,293	8,555	8,406	8,463

ACTIVE POSITION SUMMARY

2011-2012	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	137	10	-	147
North Slave	14	2	-	16
Tłı̨chǫ	3	-	-	3
South Slave	13	11	-	24
Dehcho	7	-	-	7
Sahtu	7	1	-	8
Beaufort Delta	14	5	-	19
	195	**29**	**-**	**224**
Community Allocation				
Yellowknife Headquarters	137	10	-	147
Regional/Area Offices	50	14	-	64
Other Communities	8	5	-	13
	195	**29**	**-**	**224**

2010-2011	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	131	10	-	141
North Slave	17	1	-	18
Tłı̨chǫ	3	-	-	3
South Slave	15	10	-	25
Dehcho	7	1	-	8
Sahtu	7	1	-	8
Beaufort Delta	11	4	-	15
	191	**27**	**-**	**218**
Community Allocation				
Yellowknife Headquarters	131	10	-	141
Regional/Area Offices	54	12	-	66
Other Communities	6	5	-	11
	191	**27**	**-**	**218**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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DIRECTORATE AND ADMINISTRATION

Activity Description

Directorate and Administration provides overall management, planning, communications and administrative support to the Department and its partners in education across the NWT. The Directorate operates under the direction of the Deputy Minister who makes recommendations to the Minister with regard to Departmental goals, objectives, and standards.

The Directorate provides leadership, management, planning, and public relations for the Department as well as its boards and agencies.

The Strategic and Business Services Division guides the development of broad policy and legislative initiatives, as well as strategic, business and capital planning for the Department, Aurora College and the education authorities. The Division coordinates briefing notes and decision-making documents as well as provides records management and financial administration services. Finally, the Division provides information systems to support delivery of programs and services across the Department, Aurora College and the education authorities.

DIRECTORATE AND ADMINISTRATION

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	4,246	4,093	4,093	4,476
Grants and Contributions	-	-	-	-
Other Expenses	5,973	5,914	5,914	4,437
	10,219	10,007	10,007	8,913
Amortization	-	-	-	-
	10,219	**10,007**	**10,007**	**8,913**
Details of Other Expenses				
Travel	125	125	125	146
Materials and Supplies	41	32	32	66
Purchased Services	255	177	177	245
Utilities	-	-	-	-
Contract Services	1,197	1,197	1,197	729
Fees and Payments	227	417	417	126
Controllable Assets	-	-	-	15
Computer Hardware and Software	511	617	617	531
TSC Chargebacks	3,508	3,349	3,349	2,541
Other	109	-	-	38
	5,973	5,914	5,914	4,437

DIRECTORATE AND ADMINISTRATION

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	31	-	-	31
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	31	-	-	31
Community Allocation				
Yellowknife Headquarters	31	-	-	31
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	31	-	-	31

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	31	-	-	31
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	31	-	-	31
Community Allocation				
Yellowknife Headquarters	31	-	-	31
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	31	-	-	31

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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EDUCATION AND CULTURE

Activity Description

Two divisions are responsible for the education system from early childhood to high school completion. The Early Childhood and School Services Division provides direction, standards, supports, as well as program and curriculum development for children from early childhood through to grade 12 completion. The Education Operations and Development Division supports, monitors and reviews operations and service delivery by education authorities responsible for K-12 education and runs Public Library Services.

The **Early Childhood Development Program** – licenses, monitors and funds early childhood programs.

Instructional and Support Services – ensures teaching standards are maintained and conducts curriculum review, revision, and replacement, as required. It also supports school staff to implement department directives.

Aboriginal Language and Culture Based Education – ensures through guidelines and contributions to education authorities that education honours all forms of First Nation, Métis and Inuit traditional knowledge, ways of knowing, and worldview; and to promote the cultures and languages of the First People of the NWT.

Inclusive Schooling – ensures through guidelines and contributions that all NWT students are entitled to access an education program in a regular instructional setting in their home community.

Minority Language Education and Instruction – ensures that French First Language, French Immersion and Core French programs are available and delivered in the NWT.

Education Operations and Development ensures teacher and principal certification, provides education leadership development and supports teachers through the Teachers' Qualification Service and by assisting with teacher recruitment and retention. The Division manages student records, systemic student assessments, and reports on indicators of student achievement and K-12 education system functioning.

The **Northwest Territories Teachers' Association (NWTTA) Professional Development Fund** – is provided by the Department to support the professional development of teachers.

School Contributions – provides contributions to education authorities for the operation of NWT schools.

Public Library Services (PLS) provides library services to meet the education, information and recreation needs of residents across the NWT. A central library collection is maintained, with materials rotated to libraries across the NWT and mailed to residents in communities without libraries.

The Culture and Heritage Division has responsibility to enhance the arts, cultures and heritage of the NWT in partnership with community, regional, and national organizations.

Culture and Heritage provides support to community museums, cultural, heritage and arts organizations, projects, and individuals; manages archaeological site protection, conducts archaeological research, administers archaeological permits, participates in land use regulatory processes, administers the Geographical Names and Territorial Historic Sites Program; and administers the NWT Archives and Museum Operations at the Prince of Wales Northern Heritage Centre (PWNHC).

Two offices are responsible for supports to official languages in the NWT. The Official Aboriginal Languages Division supports the acquisition, maintenance and revitalization of Official Aboriginal languages in the NWT. The Francophone Affairs Office oversees the delivery of programs and services in French by GNWT departments, boards and agencies.

Official Languages – supports Aboriginal language broadcasting in the NWT and funds Aboriginal Language Communities; manages Services Territoires du Nord-Ouest (TNO) and ensures the coordination of services and communications in French across the GNWT.

EDUCATION AND CULTURE

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	9,691	8,574	8,574	7,933
Grants and Contributions	164,926	160,403	159,919	161,429
Other Expenses	6,513	5,306	5,306	6,503
	181,130	174,283	173,799	175,865
Amortization	9,815	9,755	7,733	10,126
	190,945	**184,038**	**181,532**	**185,991**
Details of Other Expenses				
Travel	1,083	835	835	926
Materials and Supplies	678	374	374	858
Purchased Services	624	500	500	554
Utilities	-	-	-	240
Contract Services	3,306	2,997	2,997	2,976
Fees and Payments	807	596	596	885
Controllable Assets	-	-	-	11
Computer Hardware and Software	15	4	4	53
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	6,513	5,306	5,306	6,503

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Early Childhood Development Program	7,306	7,280	7,280	6,588
Instructional and Support Services	3,326	2,516	2,516	2,186
Aboriginal Language and Culture Education	8,224	7,882	7,852	7,931
Inclusive Schooling	26,803	26,619	26,589	25,757
Minority Language Education and Instruction	2,588	2,588	2,485	2,596
Education Operations and Development	2,668	3,484	3,484	2,985
NWTTA Professional Development Fund	1,620	1,509	1,509	1,401
School Contributions	122,888	118,853	116,510	123,481
Public Library Services	2,079	1,457	1,457	1,454
Culture and Heritage	5,973	5,494	5,494	5,799
Official Languages	7,470	6,356	6,356	5,813
	190,945	**184,038**	**181,532**	**185,991**

EDUCATION AND CULTURE

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Grants				
Community Broadcasting Grants - Financial assistance for community-based radio and television stations.	52	52	52	25
	52	52	52	25
Contributions				
Aboriginal Languages Broadcasting - Contributions provided to Aboriginal Broadcasting organizations to ensure production and distribution of radio and television programming and press releases in the Official Aboriginal Languages of the NWT.	170	170	170	115
Official Languages, Aboriginal - Contributions are provided to official Aboriginal language communities to support the preservation, maintenance, enhancement and revitalization of their languages, and for community-based literacy programs.	2,911	2,911	2,911	2,744
Official Languages, French - Under the Canada-NWT Cooperation Agreement for French and Aboriginal Languages contributions are provided to the French language community, and to health and social service authorities.	350	350	350	410
Minority-Language Education and Second-Language Instruction: French - Contributions are provided under a funding agreement with Canadian Heritage to meet additional costs associated with the development and delivery of instruction in French for K-12 school programs and the development of French postsecondary offerings in the NWT.	2,374	2,374	2,271	2,517

EDUCATION AND CULTURE

Grants and Contributions (continued)

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	210-2011 Main Estimates	2009-2010 Actuals
Education Authority Contributions - Annual O&M contributions to the education authorities for the operation of school programs. Enrolment-based formulae are used to determine the majority of payments.	148,334	144,112	143,731	147,043
NWTTA Professional Development Fund - Contribution to NWTTA for the professional development of teachers as per the Northwest Territories Teachers' Association Collective Agreement.	1,620	1,509	1,509	1,401
Early Childhood Program - Contributions for early learning and child care programs, family day homes, language nests and family literacy programs.	4,040	4,040	4,040	3,259
Healthy Children Initiative - Contributions to communities to provide integrated early intervention services.	2,110	2,110	2,110	1,610
Community Library Services - Contributions towards the administrative and operational expenses of locally operated libraries.	763	573	573	550
Cultural Organizations - Contributions for the administration and operation of organizations that develop and promote the arts and cultures of the NWT.	554	554	554	534
Cultural Projects - Contributions for the promotion and preservation of cultural identity and the enhancement of traditional cultures in the NWT.	176	176	176	161
Heritage Centres - Contributions to Registered and Emerging Heritage Centres for the operation of community-based facilities that acquire, preserve, and exhibit information, objects, artifacts and works of art portraying the heritage of the NWT.	491	491	491	336

EDUCATION AND CULTURE

Grants and Contributions (continued)

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	210-2011 Main Estimates	2009-2010 Actuals
NWT Arts Council - Contributions to artists and cultural groups to support and encourage creative artistic projects in the visual, literary, performing and new media arts in the NWT.	500	500	500	417
Support to Northern Performers - Contributions to performing artists, festival organizations and events, community governments and band councils for the promotion of performing arts in NWT communities.	181	181	181	152
New Northern Arts Programs - Contributions will be provided for Northern Theatre Arts, Northern Literary Arts, Northern Film and Media Arts and Arts Mentorships.	250	250	250	155
Cultural Component of Sports Events - Contribution to host societies of various sports events. The funding is used to promote northern arts and culture and support artists' participation at the event.	50	50	50	-
	164,874	160,351	159,867	161,404
	164,926	**160,403**	**159,919**	**161,429**

EDUCATION AND CULTURE

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	69	9	-	**78**
North Slave	2	-	-	**2**
Tłı̨chǫ	-	-	-	**-**
South Slave	2	6	-	**8**
Dehcho	1	-	-	**1**
Sahtu	1	1	-	**2**
Beaufort Delta	1	1	-	**2**
	76	**17**	**-**	**93**
Community Allocation				
Yellowknife Headquarters	69	9	-	**78**
Regional/Area Offices	7	8	-	**15**
Other Communities	-	-	-	**-**
	76	**17**	**-**	**93**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	61	9	-	**70**
North Slave	2	-	-	**2**
Tłı̨chǫ	-	-	-	**-**
South Slave	2	6	-	**8**
Dehcho	1	-	-	**1**
Sahtu	1	1	-	**2**
Beaufort Delta	1	1	-	**2**
	68	**17**	**-**	**85**
Community Allocation				
Yellowknife Headquarters	61	9	-	**70**
Regional/Area Offices	7	8	-	**15**
Other Communities	-	-	-	**-**
	68	**17**	**-**	**85**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

ADVANCED EDUCATION

Activity Description

The Advanced Education Division provides a range of programs and services related to career development, apprenticeship, employment preparation, training and development, literacy, adult and postsecondary education, and labour services.

Adult and Postsecondary Education supports the planning, research, development and evaluation of adult and postsecondary programs and services, including Aurora College, the NWT Literacy Strategy and Adult Literacy and Basic Education.

Apprenticeship and Occupations works closely with industry, Aurora College, the Interprovincial Red Seal program and other training institutions to provide training and certification in designated trades and occupations.

Career and Employment Development works in partnership to coordinate labour market programming to expand employment opportunities in the North and increase participation in the workforce. It provides support to industry to ensure the scope and delivery of programs offered meet regional needs. ECE Service Centres offer career counselling, needs assessment, education planning, workshops, resource libraries, career and labour market information, and career fairs. The Division also provides immigration supports through the Canada-NWT Agreement on Territorial Nominees.

Employment Standards administers the *Employment Standards Act* and investigates complaints from employees and employers regarding non-compliance with this legislation. Independent adjudicators make decisions on appeals filed under the Act.

Management and Program Support negotiates and monitors training and employment provisions in socio-economic agreements; ensures management and administrative support in headquarter and regional offices. In addition to delivering apprenticeship, career and employment programs, regional offices are responsible for delivering income security and early childhood programs budgeted under separate activities.

ADVANCED EDUCATION

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	5,324	5,069	5,069	5,312
Grants and Contributions	33,493	32,271	32,271	32,572
Other Expenses	4,470	3,579	3,579	4,643
	43,287	40,919	40,919	42,527
Amortization	2,621	2,132	2,897	1,829
	45,908	43,051	43,816	44,356
Details of Other Expenses				
Travel	303	266	266	288
Materials and Supplies	150	127	127	176
Purchased Services	193	175	175	270
Utilities	-	-	-	1
Contract Services	2,978	2,349	2,349	3,208
Fees and Payments	846	662	662	672
Controllable Assets	-	-	-	26
Computer Hardware and Software	-	-	-	2
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	4,470	3,579	3,579	4,643

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Adult and Postsecondary Education	36,840	35,056	35,821	37,716
Apprenticeship and Occupations	3,028	2,937	2,937	2,186
Career and Employment Development	3,263	2,330	2,330	929
Employment Standards	790	771	771	979
Management and Program Support	1,987	1,957	1,957	2,546
	45,908	43,051	43,816	44,356

ADVANCED EDUCATION

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Literacy Funding - Contributions to organizations to deliver literacy programs.	1,996	2,121	2,121	2,132
College Contributions - Base funding for Aurora College to deliver adult and postsecondary education in the NWT. Includes funding for the Aurora Research Institute.	30,847	29,500	29,500	30,162
Community Skills for Work - Funding to support adult basic education and job-related skills for Income Assistance clients and other individuals for whom a low level of education is a barrier to employment.	650	650	650	278
	33,493	32,271	32,271	32,572

ADVANCED EDUCATION

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	1	-	**19**
North Slave	7	-	-	**7**
Tłıchǫ	-	-	-	**-**
South Slave	7	1	-	**8**
Dehcho	3	-	-	**3**
Sahtu	2	-	-	**2**
Beaufort Delta	5	1	-	**6**
	42	**3**	**-**	**45**
Community Allocation				
Yellowknife Headquarters	18	1	-	**19**
Regional/Area Offices	24	2	-	**26**
Other Communities	-	-	-	**-**
	42	**3**	**-**	**45**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	17	1	-	**18**
North Slave	7	-	-	**7**
Tłıchǫ	-	-	-	**-**
South Slave	7	1	-	**8**
Dehcho	3	-	-	**3**
Sahtu	2	-	-	**2**
Beaufort Delta	5	1	-	**6**
	41	**3**	**-**	**44**
Community Allocation				
Yellowknife Headquarters	17	1	-	**18**
Regional/Area Offices	24	2	-	**26**
Other Communities	-	-	-	**-**
	41	**3**	**-**	**44**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

INCOME SECURITY

Activity Description

The Income Security Programs Division develops policy, plans, and provides training, information, financial and auditing functions for the delivery of Income Security Programs by regional offices in line with relevant legislation and regulations. Supports are provided at headquarters to ensure the NWT Social Assistance Appeal Committees, the NWT Social Assistance Board and the NWT Student Financial Assistance Board can respond to client complaints in compliance with legislation. The Division also works closely with non-government organizations with an interest in social programs.

Income Security Programs – comprises:

- The Child Care User Subsidy Program – provides financial assistance to parents to help pay for child care costs so they can work or go to school.
- Income Assistance – provides financial assistance to Northerners to help meet their basic needs as they move toward personally achievable goals of greater self-reliance to improve their quality of life.
- The NWT Child Benefit – provides low-income families with monthly cash payments under the NWT Child Benefit (NWTCB) program to assist with the costs of raising children. This includes the Territorial Workers Supplement (TWS) benefit.
- The Seniors Home Heating Subsidy – provides financial assistance to low-income seniors to help them pay for the cost of heating their homes.
- The Senior Citizen Supplementary Benefit – provides financial assistance to low-income seniors to help cover the cost of living.

Student Financial Assistance – provides financial assistance to NWT students through a combination of grants and loans. The program is open to Northerners attending accredited postsecondary studies on a full or part-time basis.

INCOME SECURITY

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	5,413	4,754	4,763	5,072
Grants and Contributions	9,240	9,240	9,240	8,805
Other Expenses	24,170	23,086	23,077	22,908
	38,823	37,080	37,080	36,785
Amortization	-	-	-	-
	38,823	**37,080**	**37,080**	**36,785**
Details of Other Expenses				
Travel	170	109	115	276
Materials and Supplies	78	59	63	125
Purchased Services	74	72	74	151
Utilities	1,666	1,574	1,610	1,205
Contract Services	1,615	1,939	1,881	1,305
Fees and Payments	18,138	16,904	16,905	17,515
Controllable Assets	-	-	-	27
Computer Hardware and Software	10	10	10	4
TSC Chargebacks	-	-	-	-
Other	2,419	2,419	2,419	2,300
	24,170	23,086	23,077	22,908

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Income Assistance Programs	26,428	24,856	24,856	25,233
Student Financial Assistance	12,395	12,224	12,224	11,552
	38,823	**37,080**	**37,080**	**36,785**

INCOME SECURITY

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Grants				
Student Grants - Grants to Northwest Territories' students for postsecondary education.	9,240	9,240	9,240	8,805
	9,240	**9,240**	**9,240**	**8,805**

INCOME SECURITY

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	19	-	-	19
North Slave	5	2	-	7
Tłįchǫ	3	-	-	3
South Slave	4	4	-	8
Dehcho	3	-	-	3
Sahtu	4	-	-	4
Beaufort Delta	8	3	-	11
	46	9	-	55
Community Allocation				
Yellowknife Headquarters	19	-	-	19
Regional/Area Offices	19	4	-	23
Other Communities	8	5	-	13
	46	9	-	55

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	22	-	-	22
North Slave	8	1	-	9
Tłįchǫ	3	-	-	3
South Slave	6	3	-	9
Dehcho	3	1	-	4
Sahtu	4	-	-	4
Beaufort Delta	5	2	-	7
	51	7	-	58
Community Allocation				
Yellowknife Headquarters	22	-	-	22
Regional/Area Offices	23	2	-	25
Other Communities	6	5	-	11
	51	7	-	58

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

STUDENT LOAN REVOLVING FUND

Purpose: To provide financial assistance to postsecondary students in accordance with the Student Financial Assistance Act and Regulations.

	(thousands of dollars)		
	2011-2012 Proposed Budget	**2010-2011 Revised Forecast**	**2009-2010 Actuals**
Authorized Limit	36,000	36,000	33,000
Operating Results:			
Loans Receivable, April 1	34,352	33,482	32,479
Loans Granted	5,900	5,800	5,703
Loans Repaid	(3,300)	(3,200)	(3,090)
Loans Forgiven	(150)	(130)	(3)
Loans Remissed	(1,650)	(1,600)	(1,607)
Loans Receivable, March 31	**35,152**	**34,352**	**33,482**

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EDUCATION AUTHORITY PROGRAMS AND SERVICES

In 1996, the Government of the Northwest Territories adopted a new *Education Act* that renamed existing governance structures and enhanced their responsibilities. As a result, 33 District Education Authorities (DEAs) currently govern schools in the NWT. Each DEA is comprised of elected representatives responsible for the school(s) in their community. Education authorities outside of Yellowknife are organized under four Divisional Education Councils (DECs) and one Community Services Agency in the Tłįchǫ Region. The DECs are made up of one representative from each DEA in the education division. The Commission scolaire francophone, Territoires du Nord-Ouest, established in 2000, governs two French first language schools, one in Yellowknife and the other in Hay River.

There are a total of 49 public schools in the NWT. Of these, 23 deliver programs for Kindergarten through senior secondary grades. The GNWT certifies teachers and determines the curricula that guide teaching in NWT schools. DECs and DEAs are responsible for coordinating and supporting education programs and services in 32 communities. Their responsibilities range from establishing policies, to preparing budgets and hiring teachers.

The Western Arctic Leadership Program (WALP), established in 1990, is a residence program open to students from across the NWT. Students enrolled in WALP attend P.W. Kaiser High School in Fort Smith, and are involved in leadership formation activities.

DETAILS OF FUNDING ALLOCATED TO EDUCATION AUTHORITIES

(thousands of dollars)

	2011-2012 Funded Positions	2011-2012 School Year	2010-2011 Revised Funded Positions	2010-2011 Revised School Year
Beaufort-Delta Divisional Education Council	191	29,474	197	29,407
Commission scolaire francophone, TNO	28	4,084	25	3,642
Dettah District Education Authority	7	1,293	7	1,415
Dehcho Divisional Education Council	94	14,154	90	13,204
Tłı̨chǫ Community Services Agency	111	15,884	104	14,637
Sahtu Divisional Education Council	85	13,648	86	13,292
South Slave Divisional Education Council	188	26,078	188	25,431
Yellowknife Public Denominational District Education Authority	138	17,919	139	17,333
Yellowknife District No.1 Education Authority	211	26,388	206	24,562
Western Arctic Leadership Program	-	275	-	275
	1,053	$ 149,197	1,042	$ 143,198

Note:

1. The above information has not been finalized with the Education Authorities.
2. Contributions are calculated on a July 1 – June 30 school year basis.
3. Yellowknife District No. 1 Education Authority includes funding for K'alemi Dene School in Ndilo.

EDUCATION AUTHORITIES

Active Positions

2011-2012	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	371	-	-	**371**
Tłı̨chǫ	111	-	-	**111**
South Slave	201	-	-	**201**
Dehcho	94	-	-	**94**
Sahtu	85	-	-	**85**
Beaufort Delta	191	-	-	**191**
	1,053	-	-	**1,053**
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	668	-	-	**668**
Other Communities	385	-	-	**385**
	1,053	-	-	**1,053**

2010-2011	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	367	-	-	**367**
Tłı̨chǫ	104	-	-	**104**
South Slave	198	-	-	**198**
Dehcho	90	-	-	**90**
Sahtu	86	-	-	**86**
Beaufort Delta	197	-	-	**197**
	1,042	-	-	**1,042**
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	661	-	-	**661**
Other Communities	381	-	-	**381**
	1,042	-	-	**1,042**

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AURORA COLLEGE PROGRAMS

Aurora College delivers adult and postsecondary education and training programs under the direction of a Board of Governors appointed by, and accountable to, the Minister of Education, Culture and Employment.

Aurora College, through its three regional campuses and 23 community learning centres, provides community-based Adult Literacy and Basic Education (ALBE) programs as a means to facilitate greater access to postsecondary education and training.

The Trades and Technology Program supports trades people in achieving journeyman status or in becoming a technician or technologist in a designated occupation.

Aurora College offers a number of certificate and/or diploma programs, including the following programs:

- Aboriginal Language and Cultural Instructor;
- Adult Education;
- Community Health Representative;
- Community Wellness Worker;
- Early Childhood Development;
- Management Studies;
- Natural Resources Technology;
- Nursing;
- Office Administration;
- Social Work;
- Teacher Education; and,
- Traditional Arts.

Degrees programs offered through partnerships with southern universities are the Bachelor of Science in Nursing and the Bachelor of Education.

The Aurora Research Institute is responsible for licensing and coordinating research in accordance with the *NWT Scientists Act*. As per the GNWT Traditional Knowledge Policy, the Aurora Research Institute maintains a database of traditional knowledge research conducted in the NWT; promotes and supports the study, documentation and application of traditional knowledge; and promotes the development of traditional technology for economic development purposes. Finally, the Aurora Research Institute facilitates communication between researchers and the communities impacted by their work; and works to increasing public awareness of the importance of science, technology and indigenous knowledge. The Aurora Research Institute has offices in Inuvik and Fort Smith.

The College operates through third-party contracts and an annual contribution from the Department as approved by the Legislative Assembly. Contributions to the College are allocated by academic year, which runs from July 1 to June 30.

AURORA COLLEGE FUNDING ALLOCATION

(thousands of dollars)

	2011-2012 Academic Year	2010-2011 Revised Academic Year
Aurora College		
Base Operation	5,297	5,157
Campus Delivery	9,588	9,139
Community Delivery	5,713	5,348
Service Adjustment	3,638	3,542
Building and Works	5,489	5,192
Total College Contributions	**29,725**	**28,378**

Notes:

1. The above allocations will not be finalized with Aurora College until the Department approves its budget for the 2011-12 academic year.

2. Glossary:

Base Operations - minimum service level for administration of head office, campuses and student services

Campus Delivery - programs offered at regional campuses

Community Delivery - programs offered through community learning centres

Service Adjustment - for regional cost differences and to enhance service levels in specific communities

Building and Works - facilities, equipment and utilities

3. Calculations are based on the College's fiscal year, which is also the academic year: July 1 to June 30.

Work Performed on Behalf of Others

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Labour Market Development Agreement - The Canada-Northwest Territories Labour Market Development Agreement (LMDA) came into effect October 1, 1998. Under the Agreement, the Northwest Territories assumed delivery responsibility for labour market development measures under the *Employment Insurance Act*.	4,590	5,133	5,099	4,847
Labour Market Agreement - The Canada-Northwest Territories Labour Market Agreement came into effect July, 2009. To deliver labour market measures to non - Employment Insurance clients.	1,502	1,502	1,467	1,347
Older Workers - The Canada-Northwest Territories Older Workers Agreement came into effect June 29, 2007. Under the Agreement, the Northwest Territories will cost share projects that will provide unemployed older workers, in vulnerable communities with programming aimed at increasing their employability.	488	484	484	326
Immigration Portal - Funding is provided by Human Resources and Social Development Canada to coordinate projects that develop on-line tools, information, and services for prospective immigrants and newcomers to Canada.	202	202	200	45
Gwich'in Implementation - A Bilateral Funding Agreement respecting the Implementation of the Gwich'in Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories came into effect on December 22, 1992. Under the terms of this contribution agreement, funding is provided to the Department of Education, Culture and Employment to undertake activities for which it is responsible pursuant to the Implementation Plan.	21	25	21	17

Work Performed on Behalf of Others (continued)

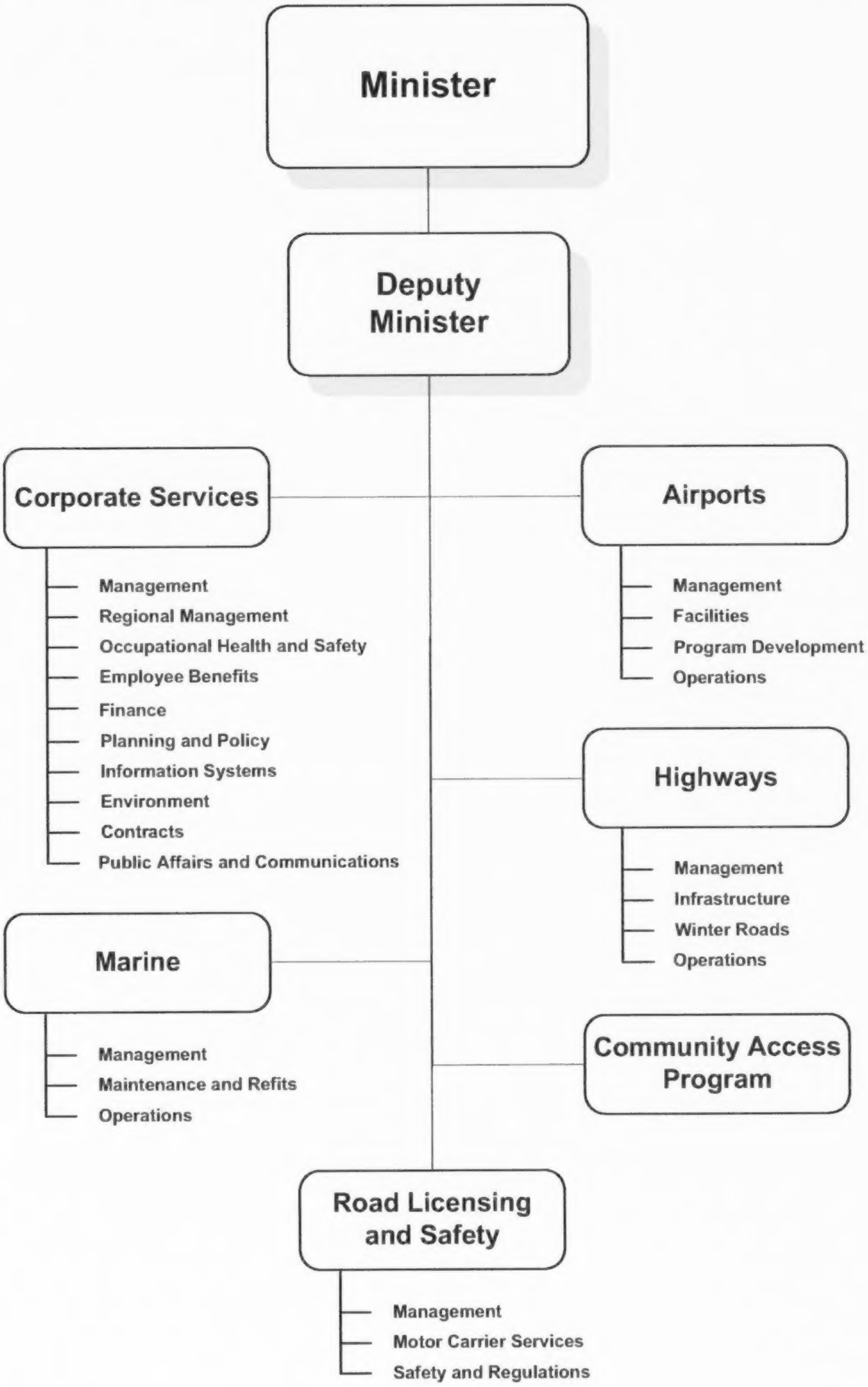
	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Sahtu Implementation - A Bilateral Funding Agreement respecting the Implementation of the Sahtu Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories came into effect on June 23, 1994. Under the terms of this contribution agreement, funding is provided to the Department of Education, Culture and Employment to undertake activities for which it is responsible pursuant to the Implementation Plan.	21	21	21	21
Tłįchǫ Implementation - A Bilateral Funding Agreement respecting the Implementation of the Tłįchǫ Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories came into effect on August 4, 2005. Under the terms of this contribution agreement, funding is provided to the Department of Education, Culture and Employment to undertake activities for which it is responsible pursuant to the Implementation Plan.	80	141	80	48
Historic Places Initiative - Funding provided by the Department of Canadian Heritage to create and maintain databases of historic properties, and to contribute information on designated historic properties to the national registry.	-	-	-	166
Nunavut-NWT Agreement for Museum and Archives Collection - The Government of the Northwest Territories provides for the care and protection of museum and archive collections belonging to the Government of Nunavut until a facility is built in Nunavut.	190	184	184	179

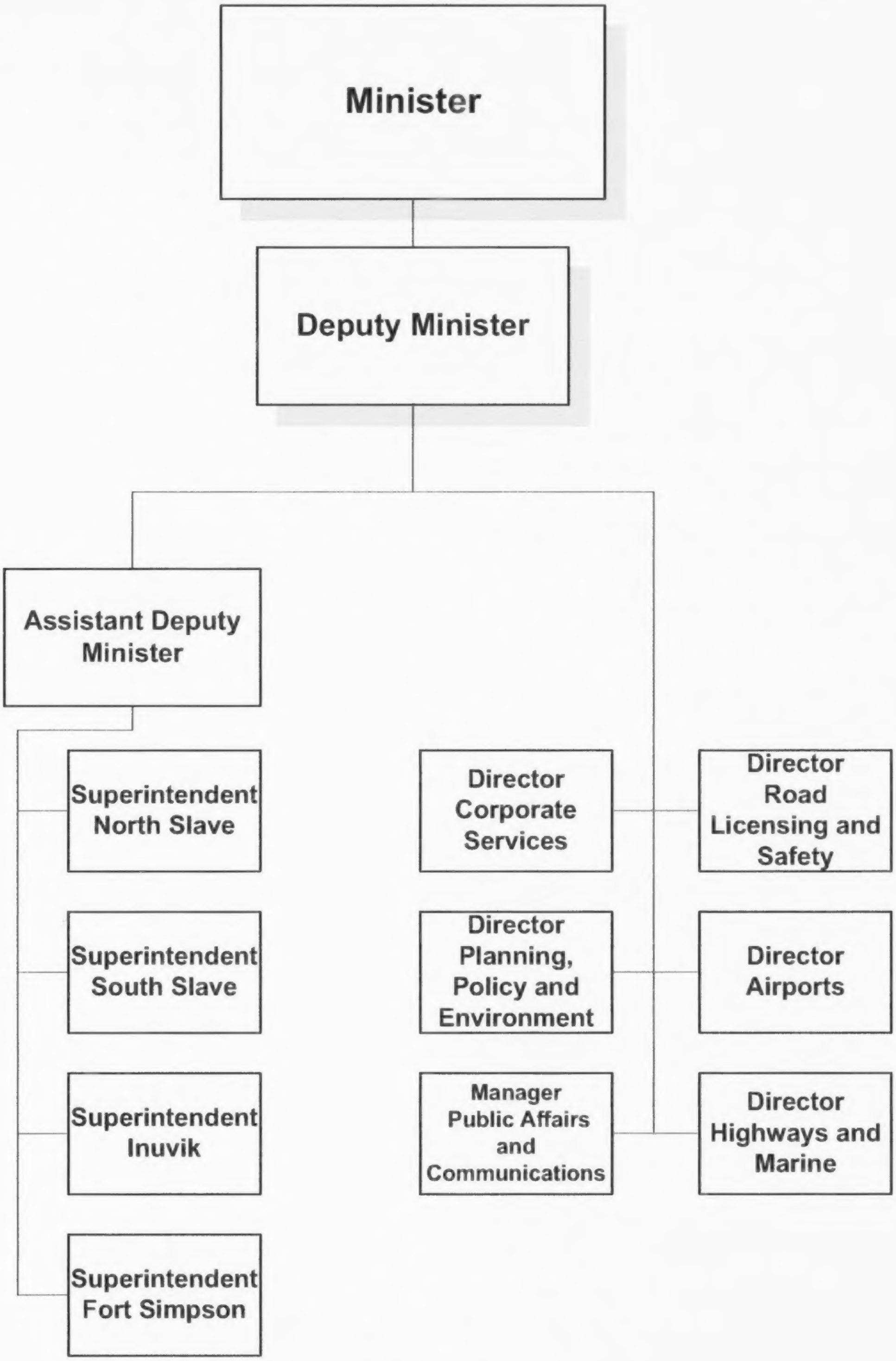
Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
NWT Ice Patch Study - Funding provided by the Department of Indian and Northern Affairs Canada to GNWT decision makers in the development of effective management strategies for archaeological sites, wildlife populations, and traditional economies at risk of impact from changing climate regimes.	-	40	11	75
Dioramas - Funding provided by the Department of Indian and Northern Affairs Canada to produce the Subarctic and Beaufort-Delta dioramas for the Prince of Wales Northern Heritage Centre (PWNHC) and to develop virtual dioramas for the PWNHC website for use in NWT schools.	-	11	-	35
Beaufort Sea Archaeology - Funding provided by the Canadian Museum of Civilization Corporation to undertake research to increase understanding of how Arctic communities respond to and interact with change and to bring together historical information on the process. The project will focus on how environmental change has influenced the social and cultural development in Arctic societies.	-	70	3	53
Canadian Council on Learning- Funding provided by the Canadian Council on Learning to fund the Partnering with Parents and Communities in Education Initiative which is a partnership between the Government of the Northwest Territories, the Government of Nunavut, the Nunatsiavut Government and the Kativik School Board.	-	12	-	37
	7,094	7,825	7,570	7,196

TRANSPORTATION


Minister
Deputy Minister
Corporate Services
Management
Regional Management
Occupational Health and Safety
Employee Benefits
Finance
Planning and Policy
Information Systems
Environment
Contracts
Public Affairs and Communications
Airports
Management
Facilities
Program Development
Operations
Highways
Management
Infrastructure
Winter Roads
Operations
Marine
Management
Maintenance and Refits
Operations
Community Access Program
Road Licensing and Safety
Management
Motor Carrier Services
Safety and Regulations


Minister
Deputy Minister
Assistant Deputy Minister
Superintendent North Slave
Superintendent South Slave
Superintendent Inuvik
Superintendent Fort Simpson
Director Corporate Services
Director Planning, Policy and Environment
Manager Public Affairs and Communications
Director Road Licensing and Safety
Director Airports
Director Highways and Marine

MISSION

Our Mission is to provide for the safe, secure, accessible and reliable movement of people and goods to serve the social and economic needs and aspirations of the people of the Northwest Territories.

The Department accomplishes its Mission through six main activities:

1. AIRPORTS

   To provide airport facilities and services and to encourage and support the provision of regular, safe, cost effective and reliable air services.

2. HIGHWAYS

   To provide highway facilities and to encourage and support the provision of safe, reliable and cost-effective inter-community travel and road transportation services.

3. MARINE

   To provide safe and reliable ferry crossing services on the highway system.

4. ROAD LICENSING & SAFETY

   To protect public safety and the environment by supporting the safe operation of motor vehicles in the NWT.

   In addition to its regulatory responsibilities for transportation safety, the Department delivers public education programs, in conjunction with the federal government and other GNWT Departments, on transportation safety, such as the Strategy to Reduce Impaired Driving and Occupant Restraint Campaigns.

5. COMMUNITY ACCESS PROGRAM

   To provide contributions to communities within the Northwest Territories requiring new or improved transportation access.

6. CORPORATE SERVICES

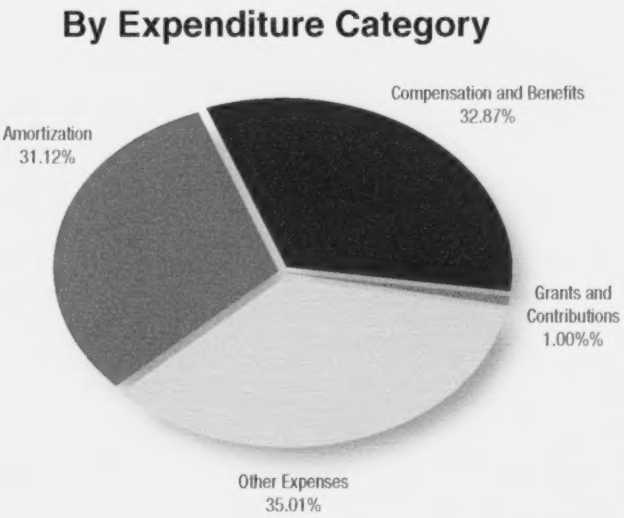
   To provide support and department-wide corporate programs in 10 areas.

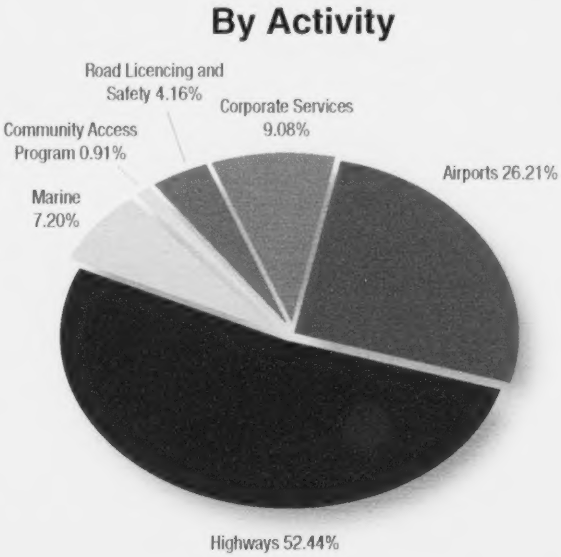
GOALS

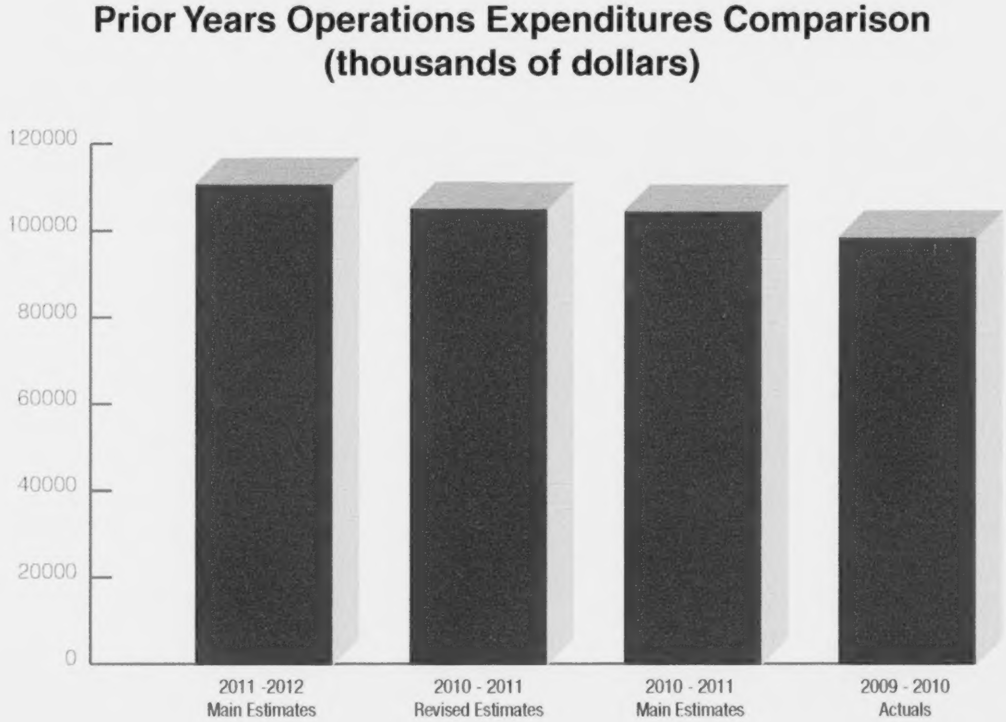
The Department of Transportation has six goals that support the achievement of the Government's vision for the future of the Northwest Territories.

1. The NWT transportation system continues to improve,
2. The NWT has an ongoing high level of Northern business and employment opportunities in the public and private transportation sectors,
3. The NWT has a safe and secure transportation system in all modes,
4. The Department has a high performance workplace that is adaptable, effective, efficient and innovative in delivering programs and services,
5. Continue to ensure that the high quality of the NWT environment is maintained,
6. The Department supports local transportation infrastructure.

Operations Expenditures







OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	36,417	34,777	34,599	33,097
Grants and Contributions	1,106	1,010	1,010	275
Other Expenses	38,786	35,742	35,327	36,703
	76,309	71,529	70,936	70,075
Amortization	34,468	33,575	33,575	28,451
	110,777	**105,104**	**104,511**	**98,526**
Details of Other Expenses				
Travel	1,292	1,357	1,287	1,268
Materials and Supplies	4,680	4,525	4,525	6,478
Purchased Services	972	908	908	1,060
Utilities	3,589	3,443	3,443	5,969
Contract Services	23,080	23,307	22,902	19,666
Fees and Payments	519	459	519	523
Controllable Assets	391	291	291	498
Computer Hardware and Software	108	108	108	118
TSC Chargebacks	1,232	1,177	1,177	1,023
Other	2,923	167	167	100
	38,786	35,742	35,327	36,703

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	1,173,414	1,049,791	1,050,456	960,688
Accumulated amortization	(445,963)	(412,388)	(412,449)	(383,937)
Net book value	727,451	637,403	638,007	576,751
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	226,902	123,623	74,207	89,103
Disposals	-	-	-	-
Amortization expense	(34,468)	(33,575)	(33,575)	(28,451)
END OF THE YEAR				
Net book value of assets in service	919,885	727,451	678,639	637,403
Work in progress	41,312	205,511	70,104	39,937
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**961,197**	**932,962**	**748,743**	**677,340**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	205,511	39,937	62,872	32,582
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	62,703	289,197	81,439	96,458
Less work in progress, end of the year	(41,312)	(205,511)	(70,104)	(39,937)
Assets put into service during the year	**226,902**	**123,623**	**74,207**	**89,103**
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	59,150	282,127	80,288	97,492
Small Capital Projects	3,253	7,225	2,401	3,961
Information Technology Projects	300	1,299	250	419
TOTAL INFRASTRUCTURE INVESTMENT	62,703	290,651	82,939	101,872
ALLOCATED TO:				
Tangible Capital Assets	62,703	289,197	81,439	96,458
Infrastructure Contributions	-	1,454	1,500	5,401
	62,703	290,651	82,939	101,859

REVENUE SUMMARY

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
General				
Airports - Concessions	290	305	305	298
Airports - Landing & Other Fees	2,500	2,650	2,650	2,486
Airports - Lease/Rental Revenue	2,450	2,455	2,455	2,152
Road Licensing & Safety - Exams & Certifications	20	20	20	19
Road Licensing & Safety - Fees	840	944	864	775
Road Licensing & Safety - Licenses	430	427	427	380
Road Licensing & Safety - Permits	420	422	422	193
Road Licensing & Safety - Registrations	3,675	3,500	3,500	3,317
	10,625	10,723	10,643	9,620
Recoveries				
Corporate Services - Administration Fees	130	30	30	130
Research and Development - Build Canada Plan	264	264	264	-
Federal Cost Shared - Mackenzie Valley Highway	-	2,385	-	450
Bypass Road - City of Yellowknife/Build Canada Plan	-	1,500	1,500	2,290
Highways - Maintenance National Parks	130	95	95	147
Nav Canada Occupancy Agreement	550	550	550	468
CATSA Agreement - YK Airport HBS	127	127	127	127
Current portion of Deferred Contributions	11,635	12,700	12,700	9,812
	12,836	17,651	15,266	13,424
	23,461	28,374	25,909	23,044

ACTIVE POSITION SUMMARY

2011-2012	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	95	-	-	95
North Slave	53	-	1	54
Tłįchǫ	7	-	-	7
South Slave	60	-	1	61
Dehcho	38	-	27	65
Sahtu	10	-	-	10
Beaufort Delta	21	-	-	21
	284	**-**	**29**	**313**
Community Allocation				
Yellowknife Headquarters	95	-	-	95
Regional/Area Offices	156	-	13	169
Other Communities	33	-	16	49
	284	**-**	**29**	**313**

2010-2011	**Indeterminate Full Time**	**Indeterminate Part Time**	**Seasonal**	**Total**
Regional Allocation				
Yellowknife Headquarters	95	-	-	95
North Slave	53	-	1	54
Tłįchǫ	7	-	-	7
South Slave	55	-	1	56
Dehcho	38	-	27	65
Sahtu	10	-	-	10
Beaufort Delta	20	-	-	20
	278	**-**	**29**	**307**
Community Allocation				
Yellowknife Headquarters	95	-	-	95
Regional/Area Offices	154	-	13	167
Other Communities	29	-	16	45
	278	**-**	**29**	**307**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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CORPORATE SERVICES

Activity Description

The Corporate Services Activity provides support and departmental wide corporate programs in 10 areas:

Management
Regional Management
Occupational Health and Safety
Employee Benefits
Finance
Planning and Policy
Information Systems
Environment
Contracts
Public Affairs and Communications

CORPORATE SERVICES

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	7,291	7,094	7,094	6,397
Grants and Contributions	-		-	-
Other Expenses	2,749	2,993	2,588	2,273
	10,040	10,087	9,682	8,670
Amortization	23	23	23	23
	10,063	**10,110**	**9,705**	**8,693**
Details of Other Expenses				
Travel	177	237	177	204
Materials and Supplies	108	108	108	164
Purchased Services	116	116	116	170
Utilities	2	2	2	1
Contract Services	903	1,202	797	482
Fees and Payments	103	43	103	95
Controllable Assets	-	-	-	14
Computer Hardware and Software	9	9	9	20
TSC Chargebacks	1,232	1,177	1,177	1,023
Other	99	99	99	100
	2,749	2,993	2,588	2,273

CORPORATE SERVICES

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	31	-	-	**31**
North Slave	4	-	-	**4**
Tłįchǫ	-	-	-	**-**
South Slave	8	-	-	**8**
Dehcho	5	-	-	**5**
Sahtu	-	-	-	**-**
Beaufort Delta	4	-	-	**4**
	52	**-**	**-**	**52**
Community Allocation				
Yellowknife Headquarters	31	-	-	**31**
Regional/Area Offices	21	-	-	**21**
Other Communities	-	-	-	**-**
	52	**-**	**-**	**52**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	31	-	-	**31**
North Slave	4	-	-	**4**
Tłįchǫ	-	-	-	**-**
South Slave	8	-	-	**8**
Dehcho	5	-	-	**5**
Sahtu	-	-	-	**-**
Beaufort Delta	4	-	-	**4**
	52	**-**	**-**	**52**
Community Allocation				
Yellowknife Headquarters	31	-	-	**31**
Regional/Area Offices	21	-	-	**21**
Other Communities	-	-	-	**-**
	52	**-**	**-**	**52**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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AIRPORTS

Activity Description

The purpose of the Airports Program is to provide airport facilities and services and to encourage and support the provision of regular, safe, cost-effective and reliable air services. The Department is responsible for the maintenance, operation, and rehabilitation and upgrading of airports.

The Department operates 27 airports in the Northwest Territories, of which one is a Gateway hub (Yellowknife), two are Regional hubs (Norman Wells and Inuvik), and the remaining 24 are community airports. Connected with the Airports Program, the Department maintains a close watch over air transportation legislation, regulation and policy activities of other governments, overall trends in air transportation safety, costs, infrastructure technology development/change and opportunities for partnership to finance the improvement of airport infrastructure.

There are four areas of program support:

Management
Facilities
Program Development
Operations

AIRPORTS

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	11,182	10,700	10,700	10,531
Grants and Contributions	30	30	30	37
Other Expenses	8,981	8,936	8,936	11,198
	20,193	19,666	19,666	21,766
Amortization	8,840	7,652	7,652	7,360
	29,033	**27,318**	**27,318**	**29,126**
Details of Other Expenses				
Travel	549	549	549	424
Materials and Supplies	1,471	1,446	1,446	1,954
Purchased Services	338	283	283	378
Utilities	1,032	1,032	1,032	2,884
Contract Services	5,045	5,180	5,180	4,877
Fees and Payments	309	309	309	285
Controllable Assets	180	80	80	333
Computer Hardware and Software	35	35	35	63
TSC Chargebacks	-	-	-	-
Other	22	22	22	-
	8,981	8,936	8,936	11,198

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Corporate or Administration Costs	703	681	681	657
Program Development	2,231	2,186	2,186	1,854
Operations	13,641	13,240	13,240	15,358
Facilities	3,618	3,559	3,559	3,897
Amortization	8,840	7,652	7,652	7,360
	29,033	**27,318**	**27,318**	**29,126**

AIRPORTS

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Aviation Program Bursary Assistance	30	30	30	37
	30	**30**	**30**	**37**

AIRPORTS

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	27	-	-	**27**
North Slave	30	-	-	**30**
Tłįchǫ	-	-	-	**-**
South Slave	18	-	-	**18**
Dehcho	5	-	-	**5**
Sahtu	10	-	-	**10**
Beaufort Delta	9	-	-	**9**
	99	**-**	**-**	**99**
Community Allocation				
Yellowknife Headquarters	27	-	-	**27**
Regional/Area Offices	72	-	-	**72**
Other Communities	-	-	-	**-**
	99	**-**	**-**	**99**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	27	-	-	**27**
North Slave	29	-	-	**29**
Tłįchǫ	-	-	-	**-**
South Slave	18	-	-	**18**
Dehcho	4	-	-	**4**
Sahtu	10	-	-	**10**
Beaufort Delta	9	-	-	**9**
	97	**-**	**-**	**97**
Community Allocation				
Yellowknife Headquarters	27	-	-	**27**
Regional/Area Offices	70	-	-	**70**
Other Communities	-	-	-	**-**
	97	**-**	**-**	**97**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

HIGHWAYS

Activity Description

The purpose of the Highways Program is to provide highway infrastructure and services to support the provision of safe, reliable and cost-effective inter-community travel and road transportation services. The Department is responsible for operating, maintaining, rehabilitating and upgrading all highway infrastructures.

The Department maintains 2,200 kilometers of all-weather highways and 1,425 kilometers of seasonal winter roads. The Highway system also includes over 70 bridges and well over 3,000 culvert structures. Connected with the Highways Program, the Department monitors current trends in highway construction, engineering, safety, design and technology. The Department actively seeks new partnership opportunities with other governments, industry and First Nation groups to assist in the development of new highway infrastructure and to enhanced operations.

There are four key areas of program support:

Management
Infrastructure
Winter Roads
Operations

HIGHWAYS

Operations Expenditure Summary

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	12,156	11,262	11,249	11,301
Grants and Contributions	96	-	-	-
Other Expenses	21,475	18,308	18,321	17,846
	33,727	29,570	29,570	29,147
Amortization	24,367	24,650	24,650	20,087
	58,094	**54,220**	**54,220**	**49,234**
Details of Other Expenses				
Travel	311	311	311	459
Materials and Supplies	2,441	2,238	2,238	3,506
Purchased Services	326	326	326	299
Utilities	1,420	1,432	1,432	1,820
Contract Services	13,903	13,697	13,697	11,485
Fees and Payments	46	46	46	112
Controllable Assets	211	211	211	147
Computer Hardware and Software	35	35	35	18
TSC Chargebacks	-	-	-	-
Other	2,782	12	25	-
	21,475	18,308	18,321	17,846

Program Delivery Details				
Corporate or Administration Costs	718	685	685	988
Operations	17,581	17,020	17,020	16,669
Winter Roads	4,522	4,181	4,181	4,072
Infrastructure	10,906	7,684	7,684	7,418
Amortization	24,367	24,650	24,650	20,087
	58,094	**54,220**	**54,220**	**49,234**

HIGHWAYS

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Grant				
Deh Cho Bridge Involvement Grant	96	-	-	-
	96	**-**	**-**	**-**

HIGHWAYS

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	26	-	-	**26**
North Slave	14	-	1	**15**
Tłı̨chǫ	7	-	-	**7**
South Slave	30	-	1	**31**
Dehcho	19	-	3	**22**
Sahtu	-	-	-	**-**
Beaufort Delta	4	-	-	**4**
	100	**-**	**5**	**105**
Community Allocation				
Yellowknife Headquarters	26	-	-	**26**
Regional/Area Offices	48	-	2	**50**
Other Communities	26	-	3	**29**
	100	**-**	**5**	**105**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	26	-	-	**26**
North Slave	14	-	1	**15**
Tłı̨chǫ	7	-	-	**7**
South Slave	26	-	1	**27**
Dehcho	19	-	3	**22**
Sahtu	-	-	-	**-**
Beaufort Delta	4	-	-	**4**
	96	**-**	**5**	**101**
Community Allocation				
Yellowknife Headquarters	26	-	-	**26**
Regional/Area Offices	48	-	2	**50**
Other Communities	22	-	3	**25**
	96	**-**	**5**	**101**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

MARINE

Activity Description

The purpose of the Marine Program is to provide safe, reliable, effective and environmentally responsible ferry services on the highway system. The Department is responsible for the maintenance, operation and continued improvement of four motor and one cable vessel and their support facilities.

The Department provides ferry services at five river crossings where the territorial all-weather highways traverse waterways. Connected with the Marine Program, the Department maintains a close watch over federal marine legislation, regulation and policy activities.

There are three areas of program support:

Management
Maintenance and Refits
Operations

MARINE

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	2,759	2,823	2,823	2,372
Grants and Contributions	-	-	-	-
Other Expenses	4,433	4,263	4,263	4,507
	7,192	7,086	7,086	6,879
Amortization	784	722	722	663
	7,976	**7,808**	**7,808**	**7,542**
Details of Other Expenses				
Travel	40	40	40	70
Materials and Supplies	413	413	413	754
Purchased Services	84	84	84	87
Utilities	1,055	885	885	1,204
Contract Services	2,811	2,811	2,811	2,381
Fees and Payments	16	16	16	4
Controllable Assets	-	-	-	4
Computer Hardware and Software	8	8	8	3
TSC Chargebacks	-	-	-	-
Other	6	6	6	-
	4,433	4,263	4,263	4,507

Program Delivery Details				
Corporate or Administration Costs	2,554	2,621	2,621	2,190
Maintenance & Refits	1,044	1,044	1,044	1,331
Operations	3,594	3,421	3,421	3,358
Amortization	784	722	722	663
	7,976	**7,808**	**7,808**	**7,542**

MARINE

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1	-	-	**1**
North Slave	-	-	-	**-**
Tłı̨chǫ	-	-	-	**-**
South Slave	1	-	-	**1**
Dehcho	3	-	24	**27**
Sahtu	-	-	-	**-**
Beaufort Delta	1	-	-	**1**
	6	**-**	**24**	**30**
Community Allocation				
Yellowknife Headquarters	1	-	-	**1**
Regional/Area Offices	4	-	11	**15**
Other Communities	1	-	13	**14**
	6	**-**	**24**	**30**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1	-	-	**1**
North Slave	-	-	-	**-**
Tłı̨chǫ	-	-	-	**-**
South Slave	1	-	-	**1**
Dehcho	4	-	24	**28**
Sahtu	-	-	-	**-**
Beaufort Delta	1	-	-	**1**
	7	**-**	**24**	**31**
Community Allocation				
Yellowknife Headquarters	1	-	-	**1**
Regional/Area Offices	5	-	11	**16**
Other Communities	1	-	13	**14**
	7	**-**	**24**	**31**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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COMMUNITY ACCESS PROGRAM

Activity Description

This Program provides contributions to communities within the Northwest Territories requiring new or improved transportation access.

The Community Access program provides contributions for local access roads and trails to nearby attractions such as hunting, fishing and wood gathering areas, recreation sites and granular resources. The Program would also cover marine facilities in support of local recreation and subsistence harvesting activities.

COMMUNITY ACCESS PROGRAM

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	-	-	-	-
Grants and Contributions	980	980	980	238
Other Expenses	20	20	20	84
	1,000	1,000	1,000	322
Amortization	8	8	8	8
	1,008	**1,008**	**1,008**	**330**
Details of Other Expenses				
Travel	20	20	20	9
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	3
Utilities	-	-	-	-
Contract Services	-	-	-	72
Fees and Payments	-	-	-	-
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	20	20	20	84

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Community Access Program	1,000	1,000	1,000	322
Amortization	8	8	8	8
	1,008	**1,008**	**1,008**	**330**

COMMUNITY ACCESS PROGRAM

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Community Access Program	980	980	980	238
	980	**980**	**980**	**238**

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ROAD LICENSING AND SAFETY

Activity Description

The purpose of the Road Licensing and Safety Program is to ensure the protection of public safety and the environment in all areas related to the use of motor vehicle and commercial vehicles.

The Department is responsible for the testing, registration and inspection of all drivers and vehicles that use the Territorial transportation network. The Department establishes and enforces the Acts, Regulations and Safety Codes that apply to drivers and motor vehicles including commercial motor carriers throughout the Territory.

Connected with the Road Licensing and Safety Program, the Department ensures the safe operation of all commercial vehicles through transportation legislation, inspections, regulations and policy activities. The Program ensures compliance with national policies and initiatives. The Program researches trends in highway transportation safety, technology development, and future opportunities for partnerships to ensure regulatory harmonization, implementation of new ideas and ensuring all drivers and vehicles are safe to share the roadways.

There are three areas of program support:

Management
Motor Carrier Services
Safety and Regulations

ROAD LICENSING AND SAFETY

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	3,029	2,898	2,733	2,496
Grants and Contributions	-	-	-	-
Other Expenses	1,128	1,222	1,199	795
	4,157	4,120	3,932	3,291
Amortization	446	520	520	310
	4,603	**4,640**	**4,452**	**3,601**
Details of Other Expenses				
Travel	195	200	190	102
Materials and Supplies	247	320	320	100
Purchased Services	108	99	99	123
Utilities	80	92	92	60
Contract Services	418	417	417	369
Fees and Payments	45	45	45	27
Controllable Assets	-	-	-	-
Computer Hardware and Software	21	21	21	14
TSC Chargebacks	-	-	-	-
Other	14	28	15	-
	1,128	1,222	1,199	795

Program Delivery Details				
Corporate or Administration Costs	285	276	276	256
Safety and Regulations	2,166	2,467	2,279	1,750
Motor Carrier Services	1,706	1,377	1,377	1,285
Amortization	446	520	520	310
	4,603	**4,640**	**4,452**	**3,601**

ROAD LICENSING AND SAFETY

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	10	-	-	**10**
North Slave	5	-	-	**5**
Tłįchǫ	-	-	-	**-**
South Slave	3	-	-	**3**
Dehcho	6	-	-	**6**
Sahtu	-	-	-	**-**
Beaufort Delta	3	-	-	**3**
	27	**-**	**-**	**27**
Community Allocation				
Yellowknife Headquarters	10	-	-	**10**
Regional/Area Offices	11	-	-	**11**
Other Communities	6	-	-	**6**
	27	**-**	**-**	**27**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	10	-	-	**10**
North Slave	6	-	-	**6**
Tłįchǫ	-	-	-	**-**
South Slave	2	-	-	**2**
Dehcho	6	-	-	**6**
Sahtu	-	-	-	**-**
Beaufort Delta	2	-	-	**2**
	26	**-**	**-**	**26**
Community Allocation				
Yellowknife Headquarters	10	-	-	**10**
Regional/Area Offices	10	-	-	**10**
Other Communities	6	-	-	**6**
	26	**-**	**-**	**26**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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Work Performed on Behalf of Others

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
The Alberta Road Maintenance - The Alberta Road Maintenance program is for the maintenance of 50.9 kilometers of highway in northern Alberta. This road is a continuation of NWT Highway #5 in the Fort Smith area connecting to the community of Fort Fitzgerald and the Wood Buffalo National Park Highway system. The Department has a Memorandum of Understanding with the Regional Municipality of Wood Buffalo, (Fort McMurray), to maintain the Fort Fitzgerald road and the Regional Municipality of Wood Buffalo pays for the work.	480	480	480	532
National Safety Code - On behalf of Transport Canada, this agreement provides funding for the monitoring and enforcement of standards under the National Safety Code (NSC) with respect to commercial motor carriers. The Standard Funding Agreement supports the delivery function of the NSC program in the NWT.	132	132	132	-
DFO Arctic Resupply Maintenance Program (formerly 'Coast Guard Facilities Maintenance Services') - This program is managed by the Department, on behalf of Department of Fisheries & Oceans Real Property Division Canada Remote Marine Resupply Facility Program providing public marine facilities in the western NWT. The program was initiated in 1992-93 to provide northern-based marine expertise to the DFO and to address recommendations from communities and marine operators for the repair and enhancement of public marine facilities.	400	380	350	110
Hay River Access Corridor - The Department has signed a Memorandum Of Understanding with the Town of Hay River. This MOU approves the Department to incur expenditures on behalf of the town for the maintenance of 5.2 kilometers of road known as the Hay River Corridor. The Town will reimburse the Department for cost of this maintenance.	50	50	50	24

Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Tłı̨chǫ Winter Roads - To construct and maintain a Winter Supply Road to Wekweètì on behalf of Indian and Northern Affairs Canada.	-	95	95	70
Colomac Winter Road - An agreement with Indian and Northern Affairs Canada to do additional work on the Whatì / Gamètì Winter road to facilitate the transportation of heavy equipment.	-	50	50	50
Prelude Lake Access Road - In agreement with Industry, Tourism and Investment, to do winter maintenance on the Prelude Lake Access Road for residents and other users.	7	5	5	-
Natural Resources Energy - A funding agreement for the promotion of Fuel efficiency for Class 1 commercial vehicle operators.	-	25	-	25
Wood Buffalo National Park - An Agreement with Parks Canada for the maintenance of approximately 117 km of Highway #5 within the Wood Buffalo National Park.	1,100	1,100	1,100	1,180
Deh Cho Bridge Corporation - The Corporation will provide funds to the Department for the review of all engineering work performed by the contractors on the Deh Cho Bridge.	-	-	-	200
Airline Glycol Recovery - An agreement with Air Canada, First Air, West Jet and Canadian Airlines who use Glycol (De-icing fluid) to ensure no ice build up on the aircrafts. The Department charges these airlines to dispose of the Glycol.	115	115	-	-
Hold Baggage System - Yellowknife Airport - Baggage un-jamming is conducted by Yellowknife Airport Janitorial staff who are billing after hours chargeback. This project is for additional funding from multiple Air Carriers.	104	104	-	104
	2,388	**2,536**	**2,262**	**2,293**

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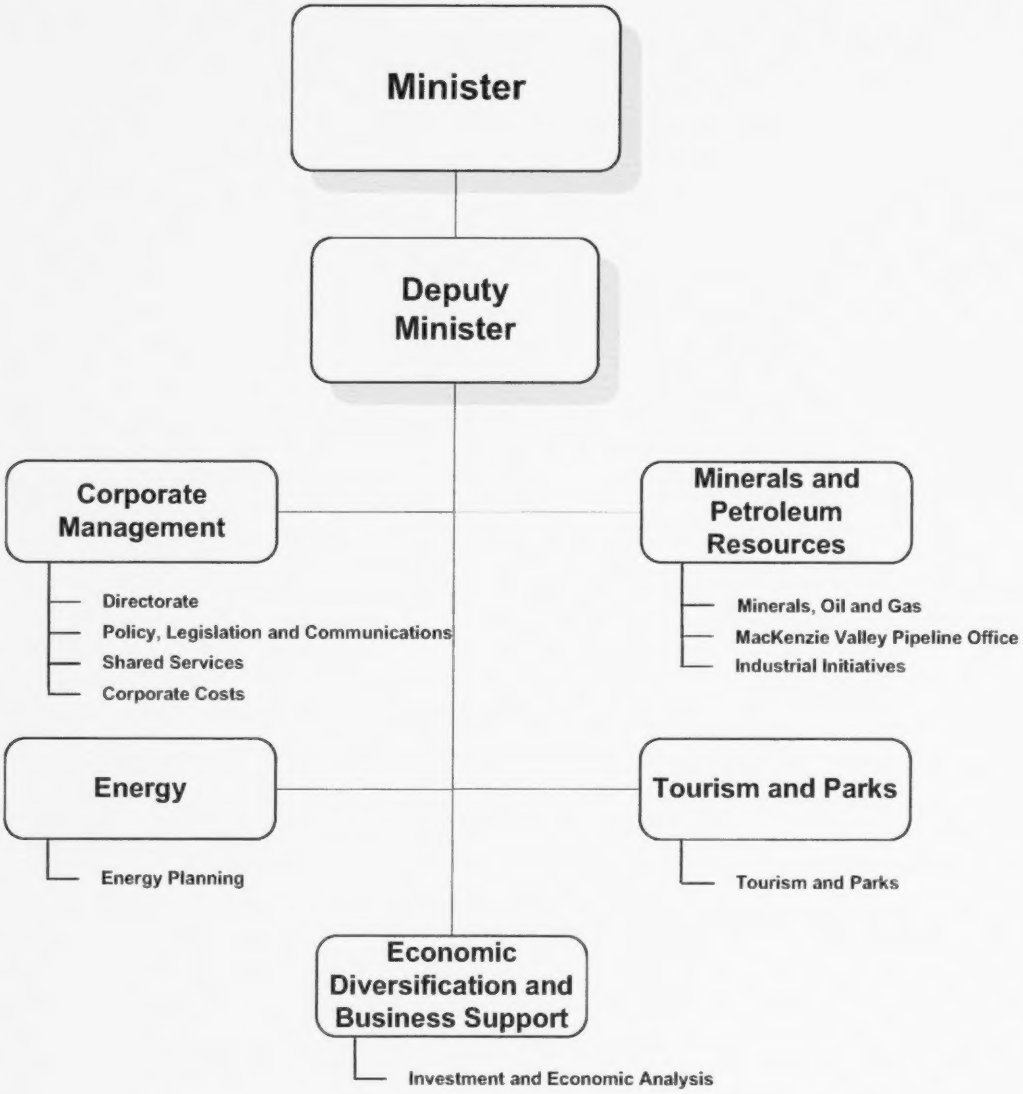
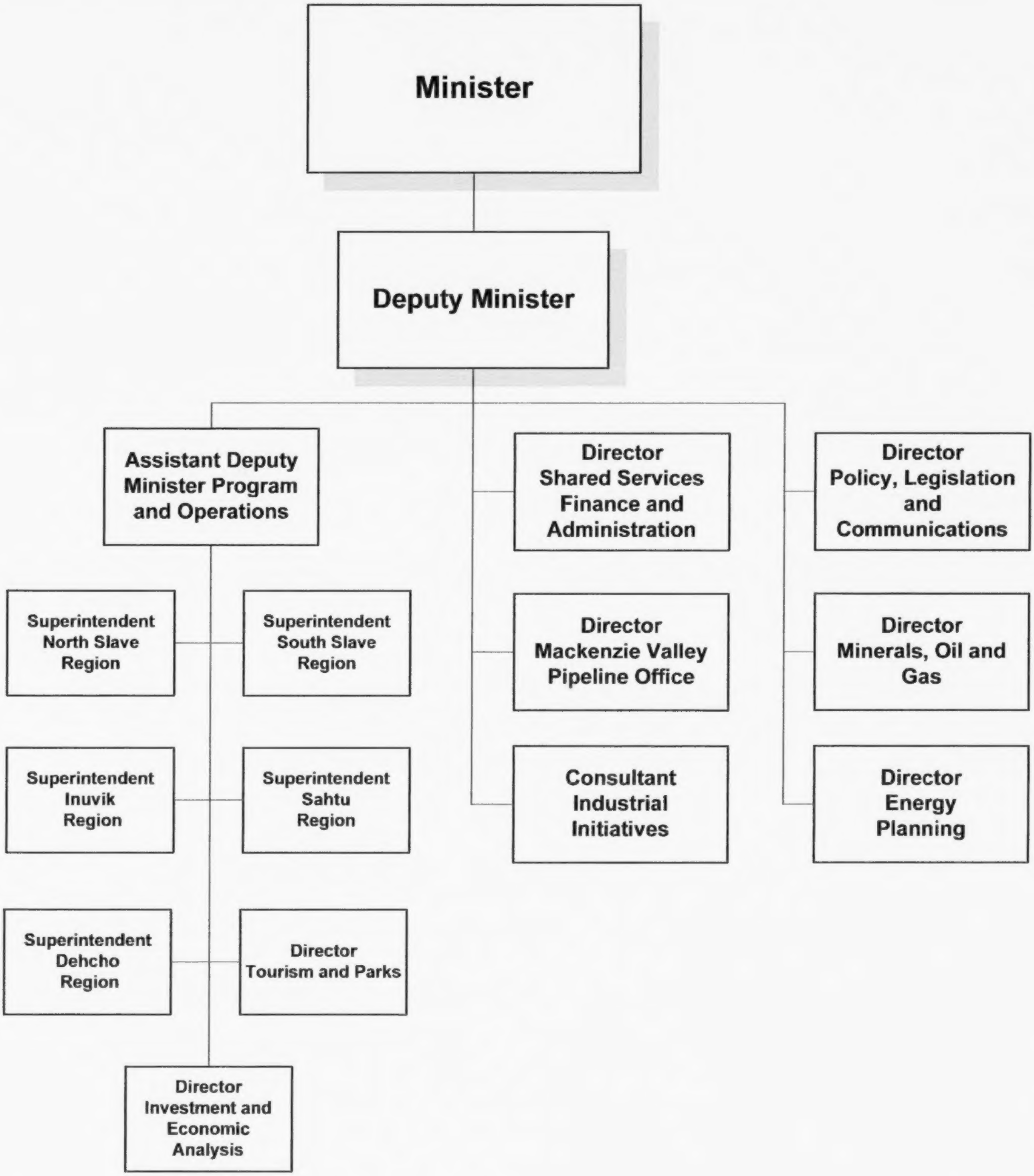
INDUSTRY, TOURISM AND INVESTMENT


Minister
Deputy Minister
Corporate Management
Directorate
Policy, Legislation and Communications
Shared Services
Corporate Costs
Minerals and Petroleum Resources
Minerals, Oil and Gas
MacKenzie Valley Pipeline Office
Industrial Initiatives
Energy
Energy Planning
Tourism and Parks
Tourism and Parks
Economic Diversification and Business Support
Investment and Economic Analysis

Shared Services provides services to the Department of Industry, Tourism and Investment and the Department of Environment and Natural Resources. These services are shared proportionately between the two Departments.


Minister
Deputy Minister
Assistant Deputy Minister Program and Operations
Director Shared Services Finance and Administration
Director Policy, Legislation and Communications
Superintendent North Slave Region
Superintendent South Slave Region
Director Mackenzie Valley Pipeline Office
Director Minerals, Oil and Gas
Superintendent Inuvik Region
Superintendent Sahtu Region
Consultant Industrial Initiatives
Director Energy Planning
Superintendent Dehcho Region
Director Tourism and Parks
Director Investment and Economic Analysis

Shared Services provides services to the Department of Industry, Tourism and Investment and the Department of Environment and Natural Resources. These services are shared proportionately between the two Departments.

MISSION

The Department of Industry, Tourism and Investment (ITI), in partnership with others, provides quality programs and services to promote and support Northwest Territories (NWT) economic prosperity and community self-reliance.

GOALS

Promote and support a diversified economy that provides opportunities for NWT residents.

Promote and support the development of business opportunities, including agriculture, commercial fishing, the traditional economy, tourism, trade, investment, manufacturing, and secondary industries.

Promote the sustainable development of natural resources that respects the conservation and protection of the environment for our future generations.

Promote and support the efficient development, utilization and marketing of energy resources to achieve self-sufficiency, maximize economic opportunities, and realize affordable energy costs.

Secure economic and employment opportunities from responsible resource development for NWT residents.

Develop partnerships with individuals, businesses, communities, Aboriginal organizations and other governments to foster prosperity and community self-reliance.

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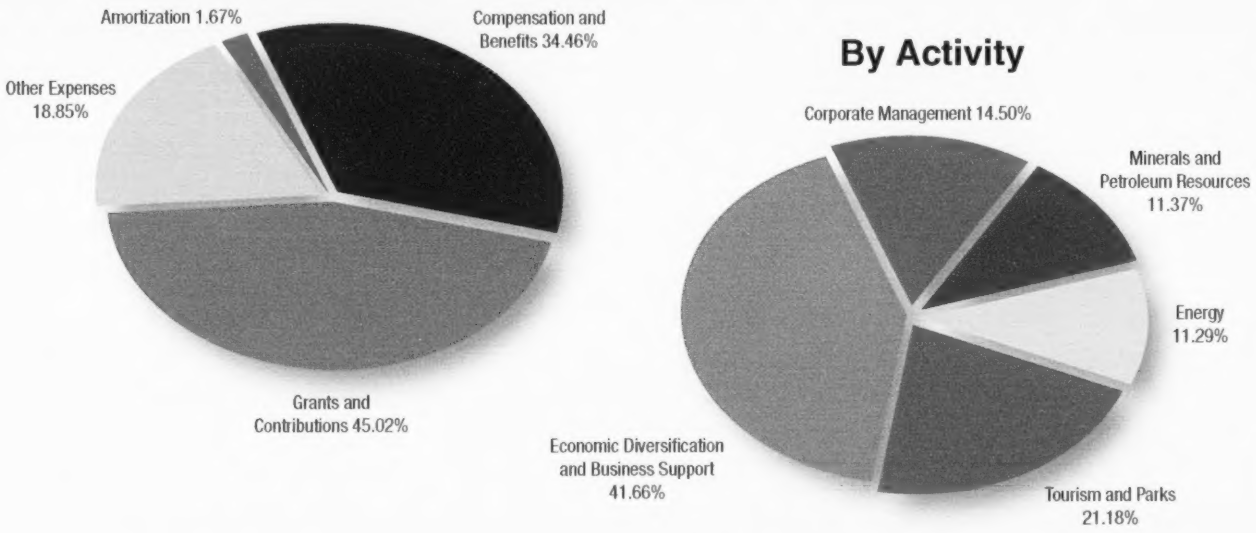
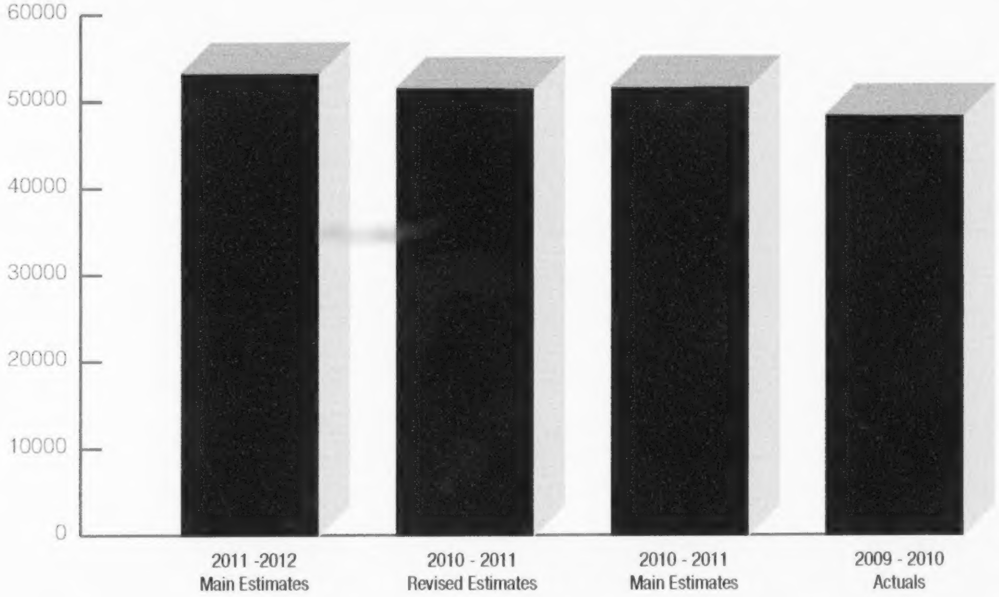
Operations Expenditures

By Expenditure Category



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	18,376	17,481	17,481	16,213
Grants and Contributions	24,005	22,409	22,409	21,246
Other Expenses	10,054	10,932	10,932	10,298
	52,435	50,822	50,822	47,757
Amortization	891	777	930	681
	53,326	**51,599**	**51,752**	**48,438**
Details of Other Expenses				
Travel	1,190	1,091	1,091	1,221
Materials and Supplies	1,214	1,147	1,147	1,314
Purchased Services	662	715	715	712
Utilities	214	217	217	291
Contract Services	4,765	6,045	6,045	4,707
Fees and Payments	516	292	292	1,068
Controllable Assets	395	388	388	127
Computer Hardware and Software	204	201	201	162
TSC Chargebacks	894	836	836	677
Other	-	-	-	19
	10,054	10,932	10,932	10,298

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	25,573	21,803	24,116	19,983
Accumulated amortization	(7,151)	(6,374)	(6,462)	(5,693)
Net book value	18,422	15,429	17,654	14,290
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	1,966	3,770	2,342	1,820
Disposals	-	-	-	-
Amortization expense	(891)	(777)	(930)	(681)
END OF THE YEAR				
Net book value of assets in service	19,497	18,422	19,066	15,429
Work in progress	644	2,011	1,580	2,479
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**20,141**	**20,433**	**20,646**	**17,908**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	2,011	2,479	1,992	1,765
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	599	3,302	1,930	2,534
Less work in progress, end of the year	(644)	(2,011)	(1,580)	(2,479)
Assets put into service during the year	**1,966**	**3,770**	**2,342**	**1,820**

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	85	640	640	-
Small Capital Projects	514	2,662	1,290	2,534
Information Technology Projects	-	-	-	-
TOTAL INFRASTRUCTURE INVESTMENT	599	3,302	1,930	2,534
ALLOCATED TO:				
Tangible Capital Assets	599	3,302	1,930	2,534
Infrastructure Contributions	-	-	-	-
	599	3,302	1,930	2,534

REVENUE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
General				
Investment Interest	807	990	990	532
Parks Merchandise	20	23	23	28
Tourism Operators Licences	20	20	20	21
	847	1,033	1,033	581
Recoveries				
Trade Mark Royalties	25	150	150	27
Programs	-	-	-	42
Current Portion of Deferred Contribution	19	20	20	19
	44	170	170	88
	891	**1,203**	**1,203**	**669**

ACTIVE POSITION SUMMARY

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	76	-	-	76
North Slave	14	-	5	19
Tłı̨chǫ	3	-	-	3
South Slave	23	-	1	24
Dehcho	13	-	1	14
Sahtu	9	-	-	9
Beaufort Delta	16	-	8	24
	154	**-**	**15**	**169**
Community Allocation				
Yellowknife Headquarters	76	-	-	76
Regional/Area Offices	71	-	12	83
Other Communities	7	-	3	10
	154	**-**	**15**	**169**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	77	-	-	77
North Slave	13	-	3	16
Tłı̨chǫ	3	-	-	3
South Slave	23	-	1	24
Dehcho	13	-	1	14
Sahtu	9	-	-	9
Beaufort Delta	15	-	8	23
	153	**-**	**13**	**166**
Community Allocation				
Yellowknife Headquarters	77	-	-	77
Regional/Area Offices	70	-	10	80
Other Communities	6	-	3	9
	153	**-**	**13**	**166**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Shared Services provides services to the Department of Industry, Tourism and Investment and the Department of Environment and Natural Resources. These services are shared proportionately between the two Departments.

Active Positions – Business Development Investment Corporation

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	16	-	-	**16**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	16	-	-	**16**
Community Allocation				
Yellowknife Headquarters	16	-	-	**16**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	16	-	-	**16**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	16	-	-	**16**
North Slave	-	-	-	-
Tłįchǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	16	-	-	**16**
Community Allocation				
Yellowknife Headquarters	16	-	-	**16**
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	16	-	-	**16**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

CORPORATE MANAGEMENT

Activity Description

The Corporate Management activity consists of Directorate; Policy, Legislation and Communications; Corporate Costs; and Shared Services (Finance and Administration, and Informatics).

Directorate includes the Deputy Minister and the Assistant Deputy Minister Programs and Operations. It guides the overall planning and execution of instructions from the Minister and the Legislative Assembly. The Deputy Minister and Assistant Deputy Minister provide strategic advice and support to the Minister and to the Department.

Policy, Legislation and Communications (PLC) provides policy, legislative and strategic planning; and coordination and communications support to enable the Department to respond effectively to economic and resource development issues of concern to the NWT. This function is responsible for coordinating mandate information and processes; environmental assessments; and land and resource management activities for ITI. This function also coordinates Access to Information requests and departmental trademarks and copyrights; as well as the Department's participation in Aboriginal lands, resources and self-government negotiations; and input into negotiations for devolution of land and resources management from the Federal Government.

Corporate Costs captures department-wide costs such as lease payments, vehicle and building maintenance, and fuel.

Shared Services consists of the Finance and Administration and Informatics divisions, providing services to the Departments of ITI and Environment and Natural Resources (ENR).

Finance and Administration provides financial management and administrative services to the Departments. These services include providing advice to senior managers on financial management, financial control, contracts and contributions.

Informatics is responsible for developing and maintaining information systems, databases and web systems that provide information to decision-makers and to the public. Services include:

- records management and library services;
- geomatics and geographic information systems and analysis;
- information systems development, implementation and operations;
- internet and intranet development and support; and
- strategic advice and guidance on the use of information and technology in support of programs and services.

CORPORATE MANAGEMENT

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	5,633	5,360	5,360	4,482
Grants and Contributions	-	-	-	-
Other Expenses	2,028	2,080	2,080	1,769
	7,661	7,440	7,440	6,251
Amortization	74	74	80	86
	7,735	**7,514**	**7,520**	**6,337**
Details of Other Expenses				
Travel	251	235	235	369
Materials and Supplies	175	163	163	173
Purchased Services	169	197	197	201
Utilities	44	47	47	85
Contract Services	406	523	523	188
Fees and Payments	52	49	49	21
Controllable Assets	10	4	4	20
Computer Hardware and Software	27	26	26	35
TSC Chargebacks	894	836	836	677
Other	-	-	-	-
	2,028	2,080	2,080	1,769

CORPORATE MANAGEMENT

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	25	-	-	**25**
North Slave	5	-	-	**5**
Tłįchǫ	1	-	-	**1**
South Slave	7	-	-	**7**
Dehcho	7	-	-	**7**
Sahtu	5	-	-	**5**
Beaufort Delta	5	-	-	**5**
	55	**-**	**-**	**55**
Community Allocation				
Yellowknife Headquarters	25	-	-	**25**
Regional/Area Offices	29	-	-	**29**
Other Communities	1	-	-	**1**
	55	**-**	**-**	**55**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	25	-	-	**25**
North Slave	5	-	-	**5**
Tłįchǫ	1	-	-	**1**
South Slave	7	-	-	**7**
Dehcho	7	-	-	**7**
Sahtu	5	-	-	**5**
Beaufort Delta	5	-	-	**5**
	55	**-**	**-**	**55**
Community Allocation				
Yellowknife Headquarters	25	-	-	**25**
Regional/Area Offices	29	-	-	**29**
Other Communities	1	-	-	**1**
	55	**-**	**-**	**55**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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MINERALS AND PETROLEUM RESOURCES

Activity Description

The Minerals and Petroleum Resources activity consists of the Mackenzie Valley Pipeline Office (MVPO); Industrial Initiatives; and Minerals, Oil and Gas. Minerals, Oil and Gas includes the Northwest Territories Geoscience Office (NTGO), funded and managed jointly with the Federal Government.

Regional offices are available to ensure that businesses and entrepreneurs receive access to programs and resources, and to maximum benefits from any new developments in their area.

Industrial Initiatives is responsible for administering GNWT socio-economic agreements (SEAs) with industry, and monitors industrial activities in coordination with communities and industry. In support of this effort, Industrial Initiatives provides expert socio-economic impact analysis, coordinates GNWT obligations to monitor implementation of SEAs with major mines, and coordinates research in best practices, to facilitate NWT benefits from present and future industrial initiatives in the NWT.

The **MVPO** in Hay River coordinates GNWT planning and response related to the Mackenzie Gas Project (MGP), including the regulatory review and environmental assessment processes. The MVPO also manages funding programs to help NWT residents, Aboriginal groups and communities meet the opportunities and challenges that the MGP will provide.

Minerals, Oil and Gas develops and implements strategies to encourage and attract non-renewable resource development and is a source of information and expertise about existing and potential mineral and petroleum resources in the NWT.

Working in partnership with the Geological Survey of Canada and the Department of Indian and Northern Affairs Canada, the division maintains and staffs the NTGO. That office is a multi-agency centre with the mandate to undertake quality geoscience studies in the NWT. It provides advice to individuals, communities, governments and industry in the following areas:

- regional bedrock mapping;
- mineral deposit studies;
- petroleum geology;
- mineral and petroleum resource assessments;
- GIS and remote sensing; and
- community outreach.

Minerals, Oil and Gas is responsible for negotiating agreements guaranteeing NWT manufacturers access to diamond rough produced by NWT mines and for ensuring implementation of those agreements. It manages the diamond certification program, which includes factory compliance audits and inspections. As well, it negotiates and administers agreements that license the use of GNWT diamond trademarks by NWT approved diamond manufacturers.

MINERALS AND PETROLEUM RESOURCES

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	3,626	3,597	3,597	3,081
Grants and Contributions	895	995	995	947
Other Expenses	1,527	1,951	1,951	1,479
	6,048	6,543	6,543	5,507
Amortization	15	15	15	20
	6,063	**6,558**	**6,558**	**5,527**
Details of Other Expenses				
Travel	304	257	257	234
Materials and Supplies	128	113	113	127
Purchased Services	131	116	116	124
Utilities	-	-	-	1
Contract Services	768	1,266	1,266	849
Fees and Payments	73	79	79	40
Controllable Assets	-	-	-	2
Computer Hardware and Software	123	120	120	99
TSC Chargebacks	-	-	-	-
Other	-	-	-	3
	1,527	1,951	1,951	1,479

Program Delivery Details				
Mackenzie Valley Pipeline Office	1,879	2,051	2,051	1,855
Industrial Initiatives	920	859	859	535
Minerals, Oil and Gas	3,249	3,633	3,633	3,117
Amortization	15	15	15	20
	6,063	**6,558**	**6,558**	**5,527**

MINERALS AND PETROLEUM RESOURCES

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Mackenzie Valley Development Contributions - Contributions that fall under this program include: Aboriginal Pipeline Group, Resource Pre-Development Program, Aboriginal Capacity Building and Community Consultations.	715	715	715	767
MGP Socioeconomic Agreement - The NWT Oil and Gas Socio-economic Advisory Board Participation Agreement commits the GNWT to provide annual funding to the NWT Oil and Gas Socio-economic Advisory Board.	-	100	100	-
Diavik Socioeconomic Agreement - Resources are required to support a multi-party board established under the Diavik Socioeconomic Agreement, to respond to new development pressures of an unprecedented scale, to establish initial steps to streamline the socioeconomic regulatory process and to support the development of regional capacity on these issues.	180	180	180	180
	895	**995**	**995**	**947**

MINERALS AND PETROLEUM RESOURCES

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	23	-	-	23
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	6	-	-	6
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	29	-	-	29
Community Allocation				
Yellowknife Headquarters	23	-	-	23
Regional/Area Offices	6	-	-	6
Other Communities	-	-	-	-
	29	-	-	29

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	23	-	-	23
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	6	-	-	6
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	29	-	-	29
Community Allocation				
Yellowknife Headquarters	23	-	-	23
Regional/Area Offices	6	-	-	6
Other Communities	-	-	-	-
	29	-	-	29

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

ENERGY

Activity Description

The **Energy Planning** Division coordinates the GNWT's overall energy planning and policy development, including the advancement of hydro initiatives in the NWT. It also coordinates public consultation and communications related to energy planning and policy development, and provides secretariat services to the Ministerial Energy Coordinating Committee.

ENERGY

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	427	414	414	425
Grants and Contributions	5,500	5,225	5,225	4,704
Other Expenses	92	92	92	289
	6,019	5,731	5,731	5,418
Amortization	-	-	-	-
	6,019	**5,731**	**5,731**	**5,418**
Details of Other Expenses				
Travel	20	20	20	48
Materials and Supplies	15	15	15	26
Purchased Services	-	-	-	23
Utilities	-	-	-	-
Contract Services	50	50	50	190
Fees and Payments	-	-	-	1
Controllable Assets	-	-	-	-
Computer Hardware and Software	7	7	7	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	1
	92	92	92	289

Program Delivery Details

Energy Planning	6,019	5,731	5,731	5,418
	6,019	**5,731**	**5,731**	**5,418**

ENERGY

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Talston River Hydro Electric - Contributions to the NWT Energy Corporation to complete the feasibility studies and the environmental base line work on the proposed Talston River Hydro-electric project.	-	200	200	2,500
Electricity Program - A Review of Electricity Regulation, Rates, and the Commercial and Territorial Power Subsidy Programs in the Northwest Territories will be undertaken in 2008/09. A Contribution will be made to the NTPC to acquire technical expertise and undertake a review of other Canadian jurisdictions.	-	-	-	120
Hydro Strategy - In collaboration with the Northwest Territories Energy Corporation Ltd. a draft NWT Hydro Strategy has been developed. In addition to consultation and public release, undertaking baseline economic, engineering and environmental work on emerging opportunities is required.	1,250	1,500	1,500	150
Energy Contributions - Contributions that fall under this program include: Łutselk'e Mini-Hydro Facility, Whatì Mini Hydro, Fort Providence Transmission Line, Bear River Feasibility, In-stream Hydro Project and Expansion of Residual Heat.	4,250	3,525	3,525	1,934
	5,500	**5,225**	**5,225**	**4,704**

ENERGY

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	3	-	-	3
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	3	-	-	3
Community Allocation				
Yellowknife Headquarters	3	-	-	3
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	3	-	-	3

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	3	-	-	3
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	3	-	-	3
Community Allocation				
Yellowknife Headquarters	3	-	-	3
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	3	-	-	3

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

TOURISM AND PARKS

Activity Description

ITI develops and implements NWT tourism strategies with partners in the tourism industry. The **Tourism and Parks** Division provides support for tourism and parks through two venues: Headquarters support and Regional support.

Through the Tourism and Parks Division at Headquarters, ITI provides support through strategic and parks planning, the development of an on-line reservation system, reporting, training, research, product development, and support to NWT Tourism for marketing and promotion.

Through the Tourism and Parks Managers in the Regions, ITI provides support through development, operations and maintenance of public tourism and parks facilities, tourism and parks programs, client services, cultural interpretation, licensing, and management of the sector.

TOURISM AND PARKS

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	2,844	2,678	2,678	3,247
Grants and Contributions	4,036	4,436	4,436	4,363
Other Expenses	3,662	3,445	3,445	4,714
	10,542	10,559	10,559	12,324
Amortization	753	639	785	526
	11,295	**11,198**	**11,344**	**12,850**
Details of Other Expenses				
Travel	217	202	202	214
Materials and Supplies	662	617	617	654
Purchased Services	150	152	152	191
Utilities	164	164	164	203
Contract Services	2,050	1,890	1,890	2,795
Fees and Payments	20	20	20	568
Controllable Assets	384	384	384	72
Computer Hardware and Software	15	16	16	4
TSC Chargebacks	-	-	-	-
Other	-	-	-	13
	3,662	3,445	3,445	4,714

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Tourism and Parks	10,542	10,559	10,559	12,324
Amortization	753	639	785	526
	11,295	**11,198**	**11,344**	**12,850**

TOURISM AND PARKS

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Tourism Industry Contribution - A contribution for Marketing and Industry Association support.	2,536	2,536	2,536	2,699
Tourism Diversification Program - Contributions to support tourism operators in product diversification and in expansion into growing travel and tourism markets. Funding is available to assist businesses through planning, product development and marketing.	900	1,300	1,300	1,510
Sport Hunt Outfitter Marketing Support - Contribution to support marketing assistance for sports hunting outfitters.	600	600	600	154
	4,036	**4,436**	**4,436**	**4,363**

TOURISM AND PARKS

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	7	-	-	**7**
North Slave	4	-	5	**9**
Tłı̨chǫ	-	-	-	**-**
South Slave	3	-	1	**4**
Dehcho	2	-	1	**3**
Sahtu	1	-	-	**1**
Beaufort Delta	2	-	8	**10**
	19	**-**	**15**	**34**
Community Allocation				
Yellowknife Headquarters	7	-	-	**7**
Regional/Area Offices	12	-	12	**24**
Other Communities	-	-	3	**3**
	19	**-**	**15**	**34**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	8	-	-	**8**
North Slave	4	-	3	**7**
Tłı̨chǫ	-	-	-	**-**
South Slave	3	-	1	**4**
Dehcho	2	-	1	**3**
Sahtu	1	-	-	**1**
Beaufort Delta	2	-	8	**10**
	20	**-**	**13**	**33**
Community Allocation				
Yellowknife Headquarters	8	-	-	**8**
Regional/Area Offices	12	-	10	**22**
Other Communities	-	-	3	**3**
	20	**-**	**13**	**33**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

ECONOMIC DIVERSIFICATION AND BUSINESS SUPPORT

Activity Description

ITI encourages investment in the NWT by providing economic analysis, and regional market and economic data for both business and government. It supports informed decision-making by providing economic data, market intelligence, sector information, and opportunity studies. In conjunction with the NWT Business Development Investment Corporation (BDIC) and Community Futures Development Corporations, ITI provides business advice and access to investment capital.

These activities are delivered through the **Investment and Economic Analysis Division** and regional offices, the NWT BDIC, and Community Futures organizations. ITI regional offices supply program guidance, support, advice, and assistance at the community level. Regional representatives are experienced, knowledgeable and well networked with organizations, financial institutions, and government departments and agencies. The department works with business associations such as the NWT Chamber of Commerce and the NWT Construction Association, as well as with professional associations, to promote the NWT as a place to invest and live.

The Investment and Economic Analysis Division leads the development of programs and initiatives in support of the NWT's traditional and renewable economy. Specific programs support arts and fine crafts, agriculture, fisheries, trapping and commercial game harvesting. Staff in regional offices, and one headquarters position in Hay River, implement this traditional economy programming.

This division is the GNWT lead on trade matters. It is also responsible for the GNWT Business Incentive Policy (BIP) and the GNWT Contracts Registry, which promote new business opportunities for contracting with the GNWT. An MOU on government contracting is maintained with the Sahtu Secretariat Incorporated.

ECONOMIC DIVERSIFICATION AND BUSINESS SUPPORT

Operations Expenditure Summary

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	5,846	5,432	5,432	4,978
Grants and Contributions	13,574	11,753	11,753	11,232
Other Expenses	2,745	3,364	3,364	2,047
	22,165	20,549	20,549	18,257
Amortization	49	49	50	49
	22,214	**20,598**	**20,599**	**18,306**
Details of Other Expenses				
Travel	398	377	377	356
Materials and Supplies	234	239	239	334
Purchased Services	212	250	250	173
Utilities	6	6	6	2
Contract Services	1,491	2,316	2,316	685
Fees and Payments	371	144	144	438
Controllable Assets	1	-	-	33
Computer Hardware and Software	32	32	32	24
TSC Chargebacks	-	-	-	-
Other	-	-	-	2
	2,745	3,364	3,364	2,047

Program Delivery Details				
Investment & Economic Analysis	18,461	16,926	16,926	14,707
NWT Business Development Investment Corporation	3,704	3,623	3,623	3,550
Amortization	49	49	50	49
	22,214	**20,598**	**20,599**	**18,306**

ECONOMIC DIVERSIFICATION AND BUSINESS SUPPORT

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Grants				
Disaster Compensation - Grants are available to hunters and trappers to replace equipment lost as a result of natural disaster.	15	15	15	-
Fur Price Program - Grants to trappers in the form of a minimum price for selected species of fur. The grant is available on good quality, well handled pelts.	610	545	545	538
	625	560	560	538
Contributions				
Local Wildlife Committees - Contributions to provide administrative support to hunters and trappers associations or band councils which provide similar services.	257	257	257	257
Community Harvester Assistance Program - Contributions to local wildlife committees which have been recognized by the Minister of Industry, Tourism and Investments to provide assistance to resource harvesters.	1,074	599	599	563
Take a Kid Trapping - Contributions for the planning, preparation and delivery of programs to expose youth to traditional life skills such as hunting, trapping, fishing and outdoor survival.	125	125	125	92
Western Harvester Support Program - Contributions provided to regional or community Aboriginal organizations and matched by an equal amount by these organizations to establish harvest support programs to promote the local renewable resource economy.	-	-	-	132

ECONOMIC DIVERSIFICATION AND BUSINESS SUPPORT

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Community Futures - Contribution to help communities in need of solving their long term employment problems.	1,272	1,272	1,272	1,073
Great Northern Arts Festival - This festival is recognized as a major opportunity for artists to compare styles, methods, and other knowledge such as the acquisition of raw materials, therefore enhancing development of skills.	25	25	25	25
Commercial Fisheries - Contributions to support development of commercial fisheries by offsetting high freight or production costs.	225	225	225	224
Business Development Investment Corporation - The purpose of the BDIC is to support the economic objectives of the GNWT by encouraging the creation and development of northern business enterprises and by providing information and finanical assistance to, and making investments in such enterprises.	3,704	3,623	3,623	3,549
Community Transfer Initiatives - Contributions to provide funding for the services of Economic Development Officers.	1,451	1,451	1,451	1,148
Support for Entrepreneur and Economic Development (SEED) - The program provides for a wide range of assistance to businesses and individuals to support and stimulate business development. It also supports community based initiatives that stimulate the local economy. It replaces the Business Development Fund and Grants to Small Business.	3,866	3,516	3,516	3,327

ECONOMIC DIVERSIFICATION AND BUSINESS SUPPORT

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Agriculture Development Infrastructure - The program aims to facilitate the development of the agriculture sector in the NWT by providing investment in support of new community based initiatives as well as expansion of existing operations, to include community/commercial greenhouses. Special attention will be given to employing equipment & technology to expand operations & increase yeilds in a cost effective, energy efficient manner.	300	-	-	-
Promote & Support for Commercial Harvest Processing & Marketing of Fish & Meat in the NWT - The program aims to facilitate the availability of Northern fish & meat products to consumers in the NWT by providing investment in support of packaging, distribution & promotion of these products. Investment will include advertising & transportation along with necessary training required to continue growth in the fishing sector.	550	-	-	-
Broadband Infrastructure Support - A Contribution in support of broadband infrastructure for the NWT.	100	100	100	100
Contributions - various - Contributions in support of economic development issues. ie, MVPO (Regional Petroleum) Contributions, Growing Forward, Genuine Mackenzie Valley Fur.	-	-	-	204
	12,949	11,193	11,193	10,694
	13,574	**11,753**	**11,753**	**11,232**

ECONOMIC DIVERSIFICATION AND BUSINESS SUPPORT

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	**18**
North Slave	5	-	-	**5**
Tłı̨chǫ	2	-	-	**2**
South Slave	7	-	-	**7**
Dehcho	4	-	-	**4**
Sahtu	3	-	-	**3**
Beaufort Delta	9	-	-	**9**
	48	**-**	**-**	**48**
Community Allocation				
Yellowknife Headquarters	18	-	-	**18**
Regional/Area Offices	24	-	-	**24**
Other Communities	6	-	-	**6**
	48	**-**	**-**	**48**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	**18**
North Slave	4	-	-	**4**
Tłı̨chǫ	2	-	-	**2**
South Slave	7	-	-	**7**
Dehcho	4	-	-	**4**
Sahtu	3	-	-	**3**
Beaufort Delta	8	-	-	**8**
	46	**-**	**-**	**46**
Community Allocation				
Yellowknife Headquarters	18	-	-	**18**
Regional/Area Offices	23	-	-	**23**
Other Communities	5	-	-	**5**
	46	**-**	**-**	**46**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LEASE COMMITMENTS - INFRASTRUCTURE

Type of Property	Community	(thousands of dollars) 2011-2012 Main Estimates	Future Lease Payments
Mackenzie Valley Pipeline Office	Hay River	56	-
Visitors Centre	Inuvik	23	165
Visitors Centre	Dawson	2	3
		81	168

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

Fur Marketing Service Revolving Fund

Purpose: To provide working capital for the operation of a fur advance system. Trappers receive interest free advances on fur sent to southern auction houses. More than 1,000 trappers take advantage of this program.

	(thousands of dollars)			
	2011-2012 Main Estimates	**2010-2011 Revised Estimates**	**2010-2011 Main Estimates**	**2009-2010 Actuals**
Authorized Limit	**900**	**900**	**900**	**900**
Operating Results:				
Opening Accounts Receivable	520	471	544	505
Advances to Trappers	1,000	1,000	900	1,143
Repayment of Fur Account Loans	(950)	(951)	(800)	(1,177)
Closing Accounts Receivable (Note 1)	**570**	**520**	**644**	**471**

Note: Some fur remains unsold at auction for extended periods. The spring sale proceeds which are received after fiscal year end pay off most of the remaining advances from the trapping season.

Work Performed on Behalf of Others

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Canadian Northern Economic Development Agency (CanNor) - Funding received from the Department of Indian and Northern Affairs Canada for minerals projects and various studies.	1,700	1,700	-	1,115
Gwich'in Implementation - A Bilateral Funding Agreement respecting the implementation of the Gwich'in Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories came into effect on December 22, 1992. Under the terms of this contribution agreement, funding is provided to the Department of Industry, Tourism and Investment to undertake activities for which it is responsible pursuant to the Implementation Plan.	17	17	16	17
Sahtu Implementation - A Bilateral Funding Agreement respecting the implementation of the Sahtu Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories came into effect on June 23, 1994. Under the terms of this contribution agreement, funding is provided to the Department of Industry, Tourism and Investment to undertake activities for which it is responsible pursuant to the Implementation Plan.	37	37	36	36
Growing Forward Project - Funding provided by the Department of Agriculture and Agri-Food Canada. This replaces the Agriculture Policy Framework Agreement.	405	405	-	369
Economic Development Initiatives - Funding received from the Department of Indian and Northern Affairs Canada to assist the GNWT with costs associated with Economic Development Initiatives (CEDO and Northern House).	-	-	-	128
Secondment - Manager - Secondment to the position of Manager, Project Planning, NWT Energy Corporation.	132	130	-	128

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Rare in Nature - The Rare in Nature Program is self funded from the sale of GNWT certificates to the eligible diamond polishing plants.	15	43	100	156
Tłįchǫ Implementation - A Bilateral Funding Agreement respecting the Implementation of the Tłįchǫ Agreement between the Government of Canada and the Government of the Northwest Territories came into effect August 4, 2005. Under the terms of this agreement, funding is provided to the Department of Industry, Tourism and Investment to undertake activities for which it is responsible pursuant to the Implementation Plan.	14	28	25	-
Development of REE Mining - Funding received from the Department of Indian and Northern Affairs Canada to assist with providing an introductory session on Rare Earth Elements (REE) and the various opportunities associated with the development of REE mining.	-	-	-	39
Francophone Initiative - Funding received from Citizenship and Immigration Canada to assist the NWT to recruit French speaking immigrants for NWT businesses and organization.	-	-	-	16
Lutsel K'e Mini Hydropower Project - Funding received from the Department of Indian and Northern Affairs Canada to assist with Lutsel k'e Mini Hydropower Project.	-	-	-	250
Secondment - EDO - Secondment to Manager, Business Development, Gwich'in Tribal Council, Inuvik, NT.	-	140	-	-
	2,320	2,500	177	2,254

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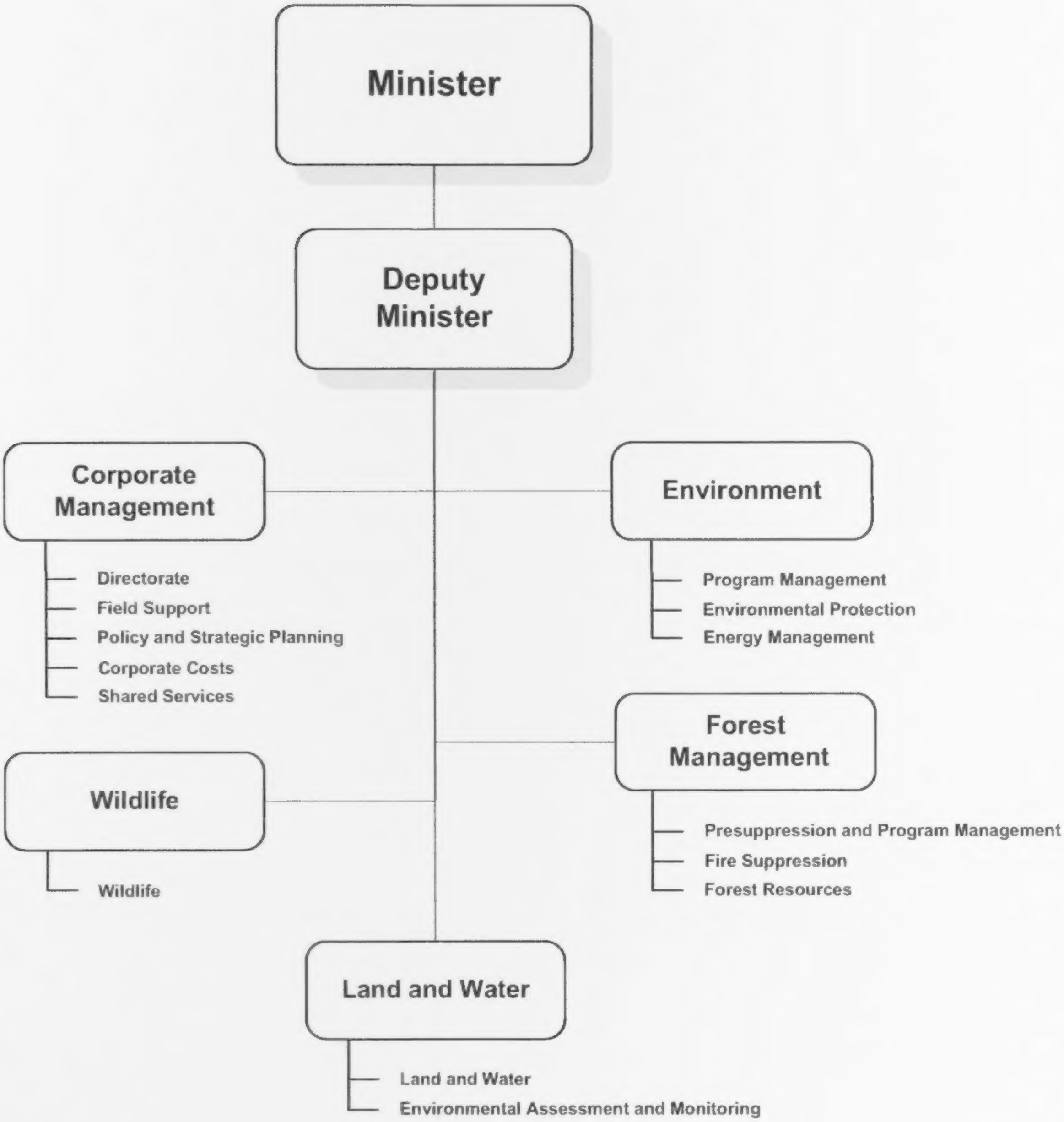
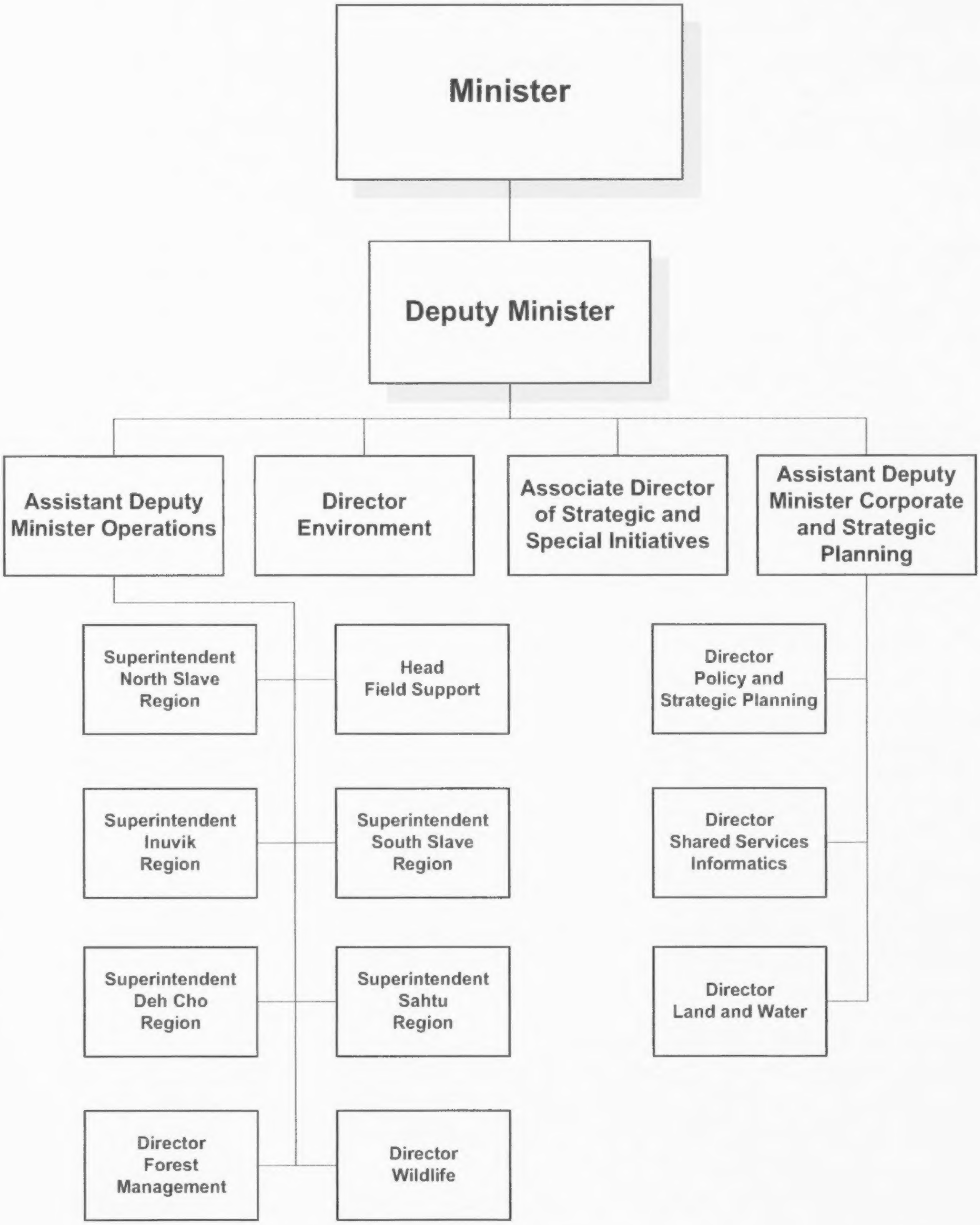
ENVIRONMENT AND NATURAL RESOURCES


Minister
Deputy Minister
Corporate Management
Directorate
Field Support
Policy and Strategic Planning
Corporate Costs
Shared Services
Environment
Program Management
Environmental Protection
Energy Management
Forest Management
Presuppression and Program Management
Fire Suppression
Forest Resources
Wildlife
Wildlife
Land and Water
Land and Water
Environmental Assessment and Monitoring

Shared Services provides services to the Department of Industry, Tourism and Investment and the Department of Environment and Natural Resources. These services are shared proportionately between the two Departments.


Minister
Deputy Minister
Assistant Deputy Minister Operations
Director Environment
Associate Director of Strategic and Special Initiatives
Assistant Deputy Minister Corporate and Strategic Planning
Superintendent North Slave Region
Head Field Support
Superintendent Inuvik Region
Superintendent South Slave Region
Superintendent Deh Cho Region
Superintendent Sahtu Region
Director Forest Management
Director Wildlife
Director Policy and Strategic Planning
Director Shared Services Informatics
Director Land and Water

Shared Services provides services to the Department of Industry, Tourism and Investment and the Department of Environment and Natural Resources. These services are shared proportionately between the two Departments.

MISSION

Environment and Natural Resources works with all people and interested organizations to protect our environment by making sure our resources are used wisely and that people understand their part in keeping the environment healthy.

GOALS

1. The NWT's air, land, water, wildlife, and forests are protected.
2. The NWT's natural resources are used and developed wisely in accordance with the Sustainable Development Policy.
3. Knowledge is gained through cooperating and sharing information with other organizations and people interested in the environment.
4. The NWT's environment and natural resources are managed with the understanding that forests, wildlife, air, land and water are connected.

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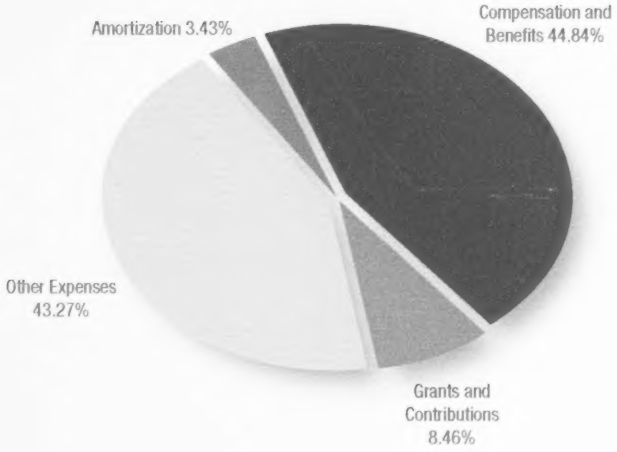
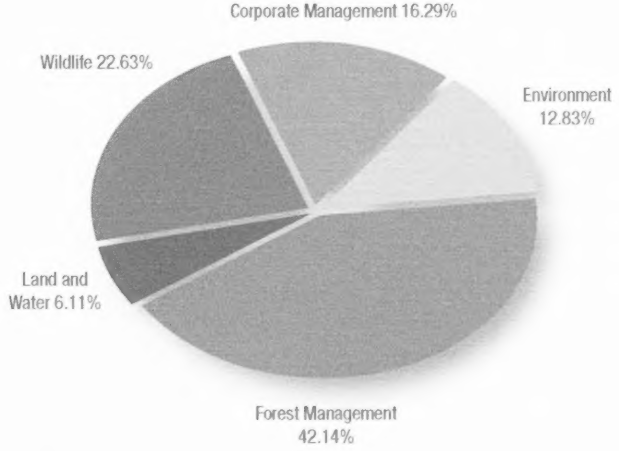
Operations Expenditures

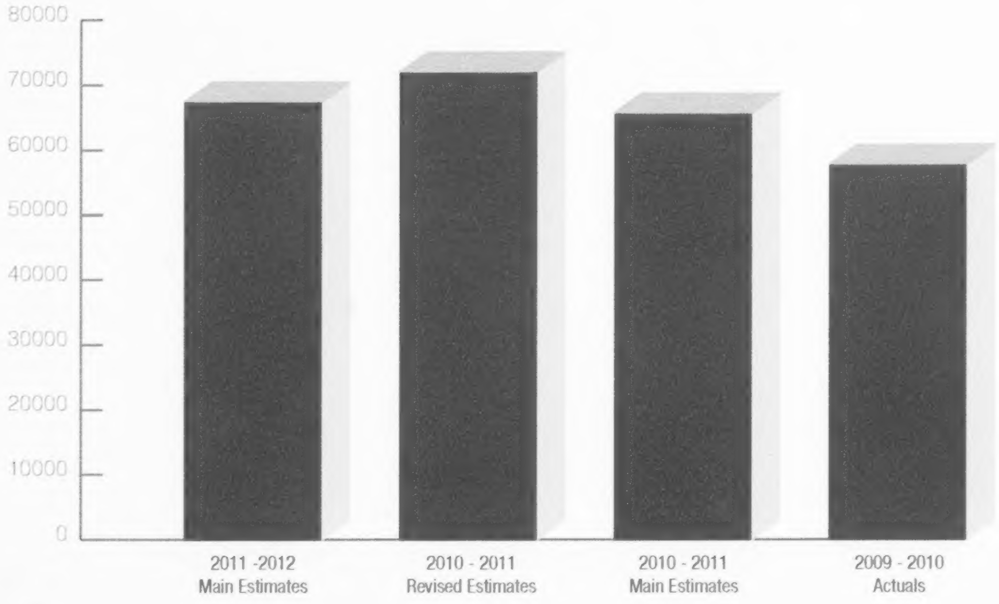
By Expenditure Category



By Activity



Prior Years Operations Expenditures Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	30,262	30,102	29,137	26,820
Grants and Contributions	5,713	6,961	5,647	4,080
Other Expenses	29,202	32,823	28,786	25,138
	65,177	69,886	63,570	56,038
Amortization	2,316	2,190	2,190	1,769
	67,493	**72,076**	**65,760**	**57,807**
Details of Other Expenses				
Travel	2,138	2,138	2,075	2,367
Materials and Supplies	2,070	3,182	2,146	2,600
Purchased Services	1,178	1,125	1,125	1,406
Utilities	838	976	893	1,636
Contract Services	19,863	22,375	19,520	14,030
Fees and Payments	305	265	265	380
Controllable Assets	562	556	556	426
Computer Hardware and Software	275	314	314	424
TSC Chargebacks	1,973	1,892	1,892	1,787
Other	-	-	-	82
	29,202	32,823	28,786	25,138

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	50,195	46,165	47,577	44,356
Accumulated amortization	(18,036)	(15,953)	(16,371)	(14,184)
Net book value	32,159	30,212	31,206	30,172
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	1,653	4,030	2,690	1,809
Disposals	-	-	-	-
Amortization expense	(2,316)	(2,083)	(2,190)	(1,769)
END OF THE YEAR				
Net book value of assets in service	31,496	32,159	31,706	30,212
Work in progress	-	-	-	1,384
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	**31,496**	**32,159**	**31,706**	**31,596**
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	-	1,384	530	1,911
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	1,653	2,646	2,160	1,282
Less work in progress, end of the year	-	-	-	(1,384)
Assets put into service during the year	**1,653**	**4,030**	**2,690**	**1,809**

INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	1,653	2,225	1,950	1,082
Information Technology Projects	-	421	210	200
TOTAL INFRASTRUCTURE INVESTMENT	1,653	2,646	2,160	1,282
ALLOCATED TO:				
Tangible Capital Assets	1,653	2,646	2,160	1,282
Infrastructure Contributions	-	-	-	-
	1,653	2,646	2,160	1,282

REVENUE SUMMARY

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
General				
Timber Permits and Licences	5	10	10	-
Hunting and Fishing Licences	600	620	620	718
	605	630	630	718
Recoveries				
Mutual Aid Resources Sharing Agreement	300	300	300	373
Current portion of Deferred Contribution	1,015	1,027	1,027	1,015
	1,315	1,327	1,327	1,388
	1,920	1,957	1,957	2,106

ACTIVE POSITION SUMMARY

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	86	1	-	87
North Slave	15	-	10	25
Tłı̨chǫ	3	-	3	6
South Slave	50	2	30	82
Dehcho	13	2	37	52
Sahtu	12	-	3	15
Beaufort Delta	16	4	16	36
	195	**9**	**99**	**303**
Community Allocation				
Yellowknife Headquarters	86	1	-	87
Regional/Area Offices	98	2	61	161
Other Communities	11	6	38	55
	195	**9**	**99**	**303**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	83	2	1	86
North Slave	15	-	9	24
Tłı̨chǫ	3	-	3	6
South Slave	52	2	26	80
Dehcho	13	2	37	52
Sahtu	12	-	3	15
Beaufort Delta	16	4	16	36
	194	**10**	**95**	**299**
Community Allocation				
Yellowknife Headquarters	83	2	1	86
Regional/Area Offices	100	2	57	159
Other Communities	11	6	37	54
	194	**10**	**95**	**299**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Shared Services provides services to the Department of Industry, Tourism and Investment and the Department of Environment and Natural Resources. These services are shared proportionately between the two Departments.

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CORPORATE MANAGEMENT

Activity Description

The **Corporate Management** activity provides overall management, strategic planning, communication, and leadership to the Department's divisions and regions. Divisions and Units within this activity enable the Department to respond effectively to the environmental and resource management priorities of NWT residents.

The Corporate Management activity is carried out through Directorate, the Policy and Strategic Planning Division, Corporate Shared Services (Finance and Administration and Informatics Divisions), and the Field Support Unit.

Directorate provides overall leadership, management, and strategic planning for the Department.

Policy and Strategic Planning provides policy, legislative, strategic planning, coordination, and communications and media relations support to the Department to make informed decisions on environmental and resource management issues.

The **Field Support Unit** provides regional and divisional support on activities related to traditional knowledge, Aboriginal relations, licensing, compliance, public education, and employee training.

Finance and Administration provides budgetary, accounting, and financial management services to the Department. These services include providing advice to senior management on financial management, financial control, information systems, contracts, contributions, capital planning, and the acquisition and maintenance of equipment.

Informatics provides broad Information Management Services including Records and Library Services, Geomatics and Geographic Information Systems and analysis, Information Systems development, implementation and operations, and strategic advice and guidance on the use of information and technology in support of programs and services.

This activity also includes **Corporate Costs**, which capture Department-wide specific costs such as lease payments, vehicle and building maintenance and fuel.

CORPORATE MANAGEMENT

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	7,115	6,773	6,773	5,969
Grants and Contributions	65	415	110	305
Other Expenses	3,604	3,693	3,693	4,786
	10,784	10,881	10,576	11,060
Amortization	211	161	161	115
	10,995	**11,042**	**10,737**	**11,175**
Details of Other Expenses				
Travel	238	265	265	255
Materials and Supplies	340	358	358	701
Purchased Services	290	299	299	501
Utilities	183	183	183	711
Contract Services	485	600	600	684
Fees and Payments	32	36	36	58
Controllable Assets	16	10	10	10
Computer Hardware and Software	100	103	103	109
TSC Chargebacks	1,920	1,839	1,839	1,757
Other	-	-	-	-
	3,604	3,693	3,693	4,786

CORPORATE MANAGEMENT

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Interim Resource Management Assistance Program Agreement - (IRMA) is a program intended to help strengthen the ability of Aboriginal communities in unsettled claim areas in the NWT to participate in land and resource management processes affecting their surrounding land use areas.	-	305	-	305
Traditional Knowledge - Funding for communities to carry out specific Wildlife and Forestry research projects related to the collection of TK.	65	110	110	-
Contributions - Various - Contributions in support of natural resource and environmental issues.	-	-	-	-
	65	**415**	**110**	**305**

CORPORATE MANAGEMENT

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	34	-	-	34
North Slave	1	-	-	1
Tłı̨chǫ	-	-	-	-
South Slave	2	-	-	2
Dehcho	1	-	-	1
Sahtu	1	-	-	1
Beaufort Delta	1	-	-	1
	40	-	-	40
Community Allocation				
Yellowknife Headquarters	34	-	-	34
Regional/Area Offices	6	-	-	6
Other Communities	-	-	-	-
	40	-	-	40

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	33	-	-	33
North Slave	1	-	-	1
Tłı̨chǫ	-	-	-	-
South Slave	2	-	-	2
Dehcho	1	-	-	1
Sahtu	1	-	-	1
Beaufort Delta	1	-	-	1
	39	-	-	39
Community Allocation				
Yellowknife Headquarters	33	-	-	33
Regional/Area Offices	6	-	-	6
Other Communities	-	-	-	-
	39	-	-	39

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

ENVIRONMENT

Activity Description

The **Environment Division** works with other departments, governments, industry, and citizens to maintain a high quality environment for the benefit of current and future generations.

The **Environmental Protection** section works to prevent and reduce the impact of human activities on the natural environment by providing information, advice, and programs in the areas of contaminated sites, hazardous substances, solid and hazardous waste management, waste reduction and recovery, and air quality.

The **Energy Management** section coordinates the GNWT's response to climate change by developing strategies and activities to control and inventory greenhouse gas emissions, identify climate change impacts, increase awareness of climate change, and adapt to a changing climate. Working in partnership with the Arctic Energy Alliance, this section encourages energy conservation and the use of energy efficient technologies and alternative energy sources.

The Environment Division has the lead on implementation of the GNWT Science Agenda, is a champion for excellence in scholarship and research and is responsible for promoting collaborative research priorities and themes relevant to the GNWT, the North and northerners, engaging research partners in science policy development, encouraging investment in research and research infrastructure, and promoting major research initiatives.

ENVIRONMENT

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	2,716	2,604	2,604	2,000
Grants and Contributions	4,184	5,013	5,004	2,449
Other Expenses	1,753	1,987	1,737	915
	8,653	9,604	9,345	5,364
Amortization	9	-	-	-
	8,662	**9,604**	**9,345**	**5,364**
Details of Other Expenses				
Travel	291	376	326	196
Materials and Supplies	146	201	201	131
Purchased Services	297	316	316	190
Utilities	13	13	13	27
Contract Services	972	1,046	846	282
Fees and Payments	32	33	33	8
Controllable Assets	-	-	-	-
Computer Hardware and Software	2	2	2	2
TSC Chargebacks	-	-	-	-
Other	-	-	-	79
	1,753	1,987	1,737	915

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Program Management	755	731	731	614
Environmental Protection	1,750	1,813	1,813	1,701
Energy Management	6,148	7,060	6,801	3,049
Amortization	9	-	-	-
	8,662	**9,604**	**9,345**	**5,364**

ENVIRONMENT

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Arctic Energy Alliance - Contribution to deliver energy management programs on behalf of Environment and Natural Resources.	1,633	1,613	1,653	1,485
Energy Conservation - The Energy Conservation program provides financial assistance to support projects that reduce our usage of electrical and heat energy, and water.	200	200	200	108
Alternative Energy Program - Funds are provided to assist communities, businesses and residents to install renewable energy systems.	200	200	200	239
Biomass Energy - This program will support new initiatives to assist increased use of modern wood burning technologies to heat homes and buildings in communities.	1,300	1,300	1,300	381
Wind Energy - Wind energy deployment in Inuvialuit Settlement regions.	400	1,600	1,600	197
Adaptation Plan - Funds will be available to support planning actions by NWT communities,regional governments and organizations.	51	-	51	-
Business Support Program - This program is designed to help businesses in the NWT implement renewable energy and energy efficiency projects.	300	-	-	-
Geothermal Energy - The Department will work with interested communities to further define the geothermal potential.	100	100	-	-
Contributions - Various - Contributions in support of natural resource and environmental issues.	-	-	-	39
	4,184	**5,013**	**5,004**	**2,449**

ENVIRONMENT

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	18
North Slave	2	-	-	2
Tłįchǫ	-	-	-	-
South Slave	2	-	-	2
Dehcho	2	-	-	2
Sahtu	1	-	-	1
Beaufort Delta	2	-	-	2
	27	-	-	27
Community Allocation				
Yellowknife Headquarters	18	-	-	18
Regional/Area Offices	9	-	-	9
Other Communities	-	-	-	-
	27	-	-	27

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	18
North Slave	2	-	-	2
Tłįchǫ	-	-	-	-
South Slave	2	-	-	2
Dehcho	2	-	-	2
Sahtu	1	-	-	1
Beaufort Delta	2	-	-	2
	27	-	-	27
Community Allocation				
Yellowknife Headquarters	18	-	-	18
Regional/Area Offices	9	-	-	9
Other Communities	-	-	-	-
	27	-	-	27

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

FOREST MANAGEMENT

Activity Description

The **Forest Management Division** provides for the stewardship of NWT forests through sustainable management of forest resources and forest fire management.

Sustainable forest management is ensured through the collection of information on the state of forest resources, forest management planning, monitoring of forest health and changes to forest landscapes, regulation of forest practices and planning, and compliance and reporting.

Forest fire management is achieved through prevention, preparedness, and forest fire response. Using the best science, technology, and effective use of available fire response resources, forest fire management provides for the protection of people, property, and other values at risk from forest fire. Developing an increased capacity of individuals, communities, industry, and others to take responsibility for reducing fire hazards and forest fires is also a priority.

FOREST MANAGEMENT

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	9,431	10,114	9,244	9,365
Grants and Contributions	130	130	130	45
Other Expenses	17,233	19,919	16,659	14,279
	26,794	30,163	26,033	23,689
Amortization	1,645	1,693	1,693	1,355
	28,439	**31,856**	**27,726**	**25,044**
Details of Other Expenses				
Travel	726	738	738	771
Materials and Supplies	887	1,915	890	927
Purchased Services	263	267	267	408
Utilities	568	567	567	695
Contract Services	14,417	16,019	13,784	11,007
Fees and Payments	110	110	110	201
Controllable Assets	161	161	161	49
Computer Hardware and Software	48	89	89	191
TSC Chargebacks	53	53	53	30
Other	-	-	-	-
	17,233	19,919	16,659	14,279

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Program Management and Presuppression	19,095	18,305	18,305	17,764
Fire Suppression	4,540	8,670	4,540	3,089
Forest Resources	3,159	3,188	3,188	2,836
Amortization	1,645	1,693	1,693	1,355
	28,439	**31,856**	**27,726**	**25,044**

FOREST MANAGEMENT

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Grants				
Fire Damage Compensation - Grants are available to hunters or trappers to replace equipment lost as a result of forest fires.	100	100	100	4
	100	100	100	4
Contributions				
Wildfire Risk Management Plans - Contributions are available to communities to support development of FireSmart community plans for areas within communities to assist in the minimization of risk to the community from wildfire.	30	30	30	41
	30	30	30	41
	130	**130**	**130**	**45**

FOREST MANAGEMENT

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1	-	-	**1**
North Slave	3	-	10	**13**
Tłı̨chǫ	-	-	3	**3**
South Slave	34	1	30	**65**
Dehcho	3	-	37	**40**
Sahtu	3	-	3	**6**
Beaufort Delta	3	-	16	**19**
	47	**1**	**99**	**147**
Community Allocation				
Yellowknife Headquarters	1	-	-	**1**
Regional/Area Offices	46	1	61	**108**
Other Communities	-	-	38	**38**
	47	**1**	**99**	**147**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	1	**1**
North Slave	3	-	9	**12**
Tłı̨chǫ	-	-	3	**3**
South Slave	36	1	26	**63**
Dehcho	3	-	37	**40**
Sahtu	3	-	3	**6**
Beaufort Delta	3	-	16	**19**
	48	**1**	**95**	**144**
Community Allocation				
Yellowknife Headquarters	-	-	1	**1**
Regional/Area Offices	48	1	57	**106**
Other Communities	-	-	37	**37**
	48	**1**	**95**	**144**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

WILDLIFE

Activity Description

Wildlife initiatives assess and monitor wildlife, habitat, species at risk, wildlife health, and biodiversity, as well as coordinate initiatives to address impacts on wildlife from human activity. Functions include developing plans and programs to support the conservation of wildlife resources, preparing public information materials on wildlife management and safety, and administering the sport fishery.

Wildlife programs and services are delivered by regional and headquarters wildlife staff. Regional wildlife staff work closely with wildlife co-management boards to co-ordinate wildlife research and monitoring programs. Regional wildlife staff undertake wildlife surveys and involve communities in these activities. Regional staff also participate in the development of management plans. Headquarters wildlife staff help co-ordinate and provide expertise to assist regional staff in wildlife research and monitoring programs. Headquarters wildlife staff liaise with national and international wildlife activities and co-ordinate NWT-wide programs, such as biodiversity monitoring, major legislative reviews (e.g. *Wildlife Act*), species at risk programs, wildlife health studies, wildlife best management practices, wildlife cumulative effects studies, wildlife databases, and wildlife study publications. All wildlife and sport fishing compliance programs are delivered by regional renewable resource officers.

WILDLIFE

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	8,742	8,518	8,423	7,871
Grants and Contributions	1,069	338	338	1,048
Other Expenses	5,012	5,753	5,226	4,820
	14,823	14,609	13,987	13,739
Amortization	451	336	336	299
	15,274	**14,945**	**14,323**	**14,038**
Details of Other Expenses				
Travel	488	518	505	1,062
Materials and Supplies	608	627	616	778
Purchased Services	159	169	169	266
Utilities	74	213	130	203
Contract Services	3,141	3,684	3,264	1,934
Fees and Payments	57	57	57	100
Controllable Assets	385	385	385	367
Computer Hardware and Software	100	100	100	107
TSC Chargebacks	-	-	-	-
Other	-	-	-	3
	5,012	5,753	5,226	4,820

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Wildlife Management	14,823	14,609	13,987	13,739
Amortization	451	336	336	299
	15,274	**14,945**	**14,323**	**14,038**

WILDLIFE

Grants and Contributions

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Wildlife Management Boards - Contributions to support wildlife management boards recognized by the Minister of Environment and Natural Resources.	158	158	158	108
Renewable Resource Officer - A contribution to the Hamlet of Fort Good Hope for the services of a Renewable Resource Officer.	120	120	120	131
Stewardship Program - Establish a stewardship program to promote species at risk stewardship actions.	500	60	60	-
Caribou Strategy - To promote traditional knowledge studies and support capacity building within Aboriginal Governments (Akaitcho and Tłı̨chǫ).	275	-	-	-
Disease Contaminants - A contribution to the Canadian Cooperative Wildlife Health Centre for wildlife health expertise.	16	-	-	-
Contributions - Various - Contributions in Support of Natural Resource and Wildlife issues.	-	-	-	809
	1,069	**338**	**338**	**1,048**

WILDLIFE

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	19	-	-	**19**
North Slave	9	-	-	**9**
Tłı̨chǫ	3	-	-	**3**
South Slave	12	1	-	**13**
Dehcho	7	2	-	**9**
Sahtu	7	-	-	**7**
Beaufort Delta	10	4	-	**14**
	67	**7**	**-**	**74**
Community Allocation				
Yellowknife Headquarters	19	-	-	**19**
Regional/Area Offices	37	1	-	**38**
Other Communities	11	6	-	**17**
	67	**7**	**-**	**74**

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	19	1	-	**20**
North Slave	9	-	-	**9**
Tłı̨chǫ	3	-	-	**3**
South Slave	12	1	-	**13**
Dehcho	7	2	-	**9**
Sahtu	7	-	-	**7**
Beaufort Delta	10	4	-	**14**
	67	**8**	**-**	**75**
Community Allocation				
Yellowknife Headquarters	19	1	-	**20**
Regional/Area Offices	37	1	-	**38**
Other Communities	11	6	-	**17**
	67	**8**	**-**	**75**

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LAND AND WATER

Activity Description

Land and Water programs are those that stem from federal environmental legislation that have GNWT obligations, such as the *Mackenzie Valley Resource Management Act*, as well as related partnership initiatives such as water stewardship and cumulative effects. Key program areas include regional land use planning, protected areas, environmental impact assessment and monitoring, and water stewardship. The Land and Water Division houses the NWT Protected Areas Strategy (PAS) Secretariat (which is shared with INAC).

Regional land use plans integrate these interests, ensuring NWT values on the landscape are protected or conserved by defining where development can occur and under what general conditions. Consistent with regional land use planning, the NWT PAS protects special natural and cultural areas and core representative areas within each eco-region.

Environmental Assessment and Monitoring (EAM) functions include overseeing ENR's input into preliminary screenings of regulatory applications and renewal of permits and licenses, as well as the GNWT's participation in environmental assessments and environmental impact reviews, and improvements such as guidelines or proposed amendments to the NWT land and water regulatory system.

Water Stewardship functions involve the ongoing implementation of the NWT Water Stewardship Strategy with other water management partners. GNWT focus areas include transboundary water issues, community public water supply source protection, and aquatic ecosystem indicators, as well as federal/provincial/territorial initiatives related to water resources management.

LAND AND WATER

Operations Expenditure Summary

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Expenditure Category				
Compensation and Benefits	2,258	2,093	2,093	1,615
Grants and Contributions	265	1,065	65	233
Other Expenses	1,600	1,471	1,471	338
	4,123	4,629	3,629	2,186
Amortization	-	-	-	-
	4,123	**4,629**	**3,629**	**2,186**
Details of Other Expenses				
Travel	395	241	241	83
Materials and Supplies	89	81	81	63
Purchased Services	169	74	74	41
Utilities	-	-	-	-
Contract Services	848	1,026	1,026	123
Fees and Payments	74	29	29	13
Controllable Assets	-	-	-	-
Computer Hardware and Software	25	20	20	15
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	1,600	1,471	1,471	338

Program Delivery Details

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Land and Water	3,230	3,768	2,768	1,178
Environmental Assessment and Monitoring	893	861	861	1,008
	4,123	**4,629**	**3,629**	**2,186**

LAND AND WATER

Grants and Contributions

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Contributions				
Mackenzie River Basin Board - A contribution to cooperatively manage the aquatic ecosystem of the Mackenzie River Basin in conjunction with the Yukon, BC, Alberta and Saskatechewan Governments.	65	65	65	233
Aquatic Ecosystems Research Partnership Program- Wilfrid Laurier University contributions in support of aquatic ecosystems.	-	1,000	-	-
NWT Water Strategy - Contributions in support of the NWT Water Strategy.	200	-	-	-
	265	**1,065**	**65**	**233**

LAND AND WATER

Active Positions

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	14	1	-	15
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	14	1	-	15
Community Allocation				
Yellowknife Headquarters	14	1	-	15
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	14	1	-	15

2010-2011	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	13	1	-	14
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	13	1	-	14
Community Allocation				
Yellowknife Headquarters	13	1	-	14
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	13	1	-	14

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LEASE COMMITMENTS - INFRASTRUCTURE

		(thousands of dollars)	
Type of Property	Community	2011-2012 Main Estimates	Future Lease Payments
Transmitter Site (NUP)	Yellowknife	1	-
Transmitter Site	Fort Simpson	5	-
Forestry Office	Łutselk'e	36	200
Renewable Resources Office	Łutselk'e	17	-
Renewable Resources Office	Fort Providence	3	13
Office Warehouse	Fort Smith	584	-
Office Warehouse	Hay River Reserve	114	521
Laboratory/Office	Sahtu	78	232
Office	Tsiigehtchic	6	-
		844	966

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

Environment Fund

The Waste Reduction and Recovery Act, enacted in July 2005, established the Environment Fund as a Special Purpose Fund to develop and implement waste reduction recovery programs.

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
OPERATING RESULTS				
Income				
Revenue	**5,529**	**5,026**	**5,766**	**4,787**
Expenses				
Grants	162	151	137	141
Refundable Deposit	3,357	3,137	3,090	2,932
Handling and Processing Fees	1,426	1,333	1,355	1,246
Other Expenses	836	781	976	730
	5,781	**5,402**	**5,558**	**5,049**
Surplus (Deficit)	**(252)**	**(376)**	**208**	**(262)**
Environment Fund				
Opening Balance	1,182	1,431	1,693	1,693
Surplus (Deficit)	(252)	(376)	208	(262)
Interfund Transfers	-	-	-	-
Closing Balance	**930**	**1,055**	**1,901**	**1,431**

Note 1: The Beverage Container Program started on November 1, 2005.
The Milk Container Program was added February 15, 2010.
The Single Use Retail Bags Environmental Free Program was added January 15, 2010.

Note 2: Of the $1,431,350 accumulated surplus reported at March 31, 2010, a total of $953,971 is reserved for Equipment Replacement and Unredeemed Containers

Note 3: 2009-2010 Actuals are per the audited Financial Statements of the Environmental Fund.

Work Performed on Behalf of Others

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Inuvialuit Implementation - A Contribution Agreement respecting the implementation of the Inuvialuit Final Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories took effect on April 1, 1994. Under the terms of this contribution agreement, funding is provided to the Department of Environment and Natural Resources to undertake activities for which it is responsible pursuant to the Inuvialuit Final Agreement.	3,833	3,833	3,965	3,432
Gwich'in Implementation - A Bilateral Funding Agreement respecting the implementation of the Gwich'in Final Agreement between the Department of Indian and Northern Affairs and Northern Development and the Government of the Northwest Territories took effect on December 22, 1992. Under the terms of this contribution agreement, funding is provided to the Department of Environment and Natural Resources to undertake activities for which it is responsible pursuant to the Implementation Plan.	155	155	138	129
Sahtu Implementation - A Bilateral Funding Agreement respecting the implementation of the Sahtu Final Agreement between the Department of Indian and Northern Affairs and Northern Development and the Government of the Northwest Territories took effect on June 23, 1994. Under the terms of this contribution agreement, funding is provided to the Department of Environment and Natural Resources to undertake activities for which it is responsible pursuant to the Implementation Plan.	185	185	147	112

Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Tłı̨chǫ Implementation - A Bilateral Funding Agreement respecting the Implementation of the Tłı̨chǫ Agreement between the Department of Indian and Northern Affairs Canada and the Government of the Northwest Territories took effect on August 4, 2005. Under the terms of this agreement, funding is provided to the Department of Environment and Natural Resources to undertake activities for which it is responsible pursuant to the Implementation Plan.	204	204	499	352
Sahtu GIS Project - Geographic Information System (GIS) Project administered by the Department of Environment and Natural Resources to meet the growing GIS needs in the Sahtu Settlement Area.	-	51	-	11
Bison Control Program - Funding provided by Parks Canada to conduct surveillance flights in and around Wood Buffalo National Park.	-	88	-	29
National Forestry Inventory - MOU with Canada Forest Service where they will provide monies to the Remeasurement of the National Forest Inventory.	-	-	-	52
Cooperative Agreement on Fire, Weather & Lightning Location Data Sharing - Funding provided by Parks Canada in an agreement to provide data on fire, weather and lightning.	-	-	-	70
PAS Tłı̨chǫ Coordinator - Funding provided by the Department of Indian and Northern Affairs Canada to assist with costs associated with employing a Tłı̨chǫ PAS Coordinator.	-	-	-	15
NatureServe Canada - Funding to assist with the Conservation Data Centre.	-	10	-	-

Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
National Forest Pest Strategy - Funding provided by the Department of Natural Resources to help develop methods and capacity to identify, record, and report on forest pests.	-	-	-	164
Protected Areas Muskrat Survey - Funding received from the Department of Indian and Northern Affairs Canada for the survey of muskrat houses and pushups.	-	-	-	13
Sahtu Renewable Resources Board - Funding provided by the Sahtu Renewable Resources Board to conduct wildlife studies.	-	81	-	13
Gwich'in Renewable Resources Board - Funding provided by the Gwich'in Renewable Resources Board to conduct wildlife studies.	-	18	-	10
NWT Cumulative Impact Monitoring Program - Funding provided by the Department of Indian and Northern Affairs Canada for monitoring wildlife.	-	36	-	45
Edehzhie Working Group Support - Funding from the Department of Indian and Northern Affairs Canada in support of the NWT Protected Areas Strategy.	-	-	-	5
Boreal Caribou Monitoring - Funding from the Department of Indian and Northern Affairs for Boreal Caribou monitoring.	-	-	-	35
Beverly & Qamanirjuaq Caribou Management Board Stakeholder Workshop - Funding provided by the Department of Indian and Northern Affairs Canada for the study of the above caribou samples.	-	12	-	5
Wildlife Monitoring - Funding provided by Enbridge to monitor Sahtu Wildlife Health.	-	6	-	1

Work Performed on Behalf of Others (continued)

(thousands of dollars)

	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Community Adjustment Fund Program Funding provided by the Department of Indian and Northern Affairs Canada to carry out various projects.	-	-	-	1,244
Forest Inventory Planning - Funding from the Department of Indian and Northern Affairs Canada for sawmill site design and site preparation in the Jean Marie area and wood pellet feasibility studies.	-	-	-	80
Interim DehCho Land Use Plan - Funding provided by the Department of Indian and Northern Affairs Canada to contract a scenario analysis of gas development in the Dehcho Region.	-	-	-	50
Tuktoyaktuk Wind Energy Project - Funding from the Department of Indian and Northern Affairs Canada to assist with costs of the above business plan.	-	-	-	164
Managing Resource Development and Cumulative Impacts - Funding from the Department of Indian and Northern Affairs Canada for assistance in preparing for and managing cumulative impacts from resource development.	-	-	-	196
NWT Water Resources Management Strategy - Funding provided by the Department of Indian Northern Affairs Canada to develop a Water Management Strategy.	-	-	-	693
Sahtu Regional Coordinator - Funding from Ducks Unlimited and Environment Canada to hire a Sahtu Regional Coordinator to work on the Protected Areas Strategy.	-	7		149
Caribou Tracking Projects - Funding provided by ConocoPhilips Canada Resources Corp. to fund a Caribou Tracking Project.	-	45	-	-

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Protected Areas Strategy - Funding from the Department of Indian and Northern Affairs Canada to assist with the cost of funding a position to coordinate Protected Areas Strategy programs and initiatives.	-	50	-	91
Caribou Survey - Funding from Parks Canada to conduct a survey of the Bluenose Caribou.	-	-	-	80
Bear Defence Program - Funding provided by ConocoPhilips Canada Resources Corp. in support of the Department of Environment and Natural Resources' Electric Fence Program.	-	6	-	4
Parks Canada - Funding provided by Parks Canada for the monitoring of caribou and muskox.	-	50	-	-
Mutual Aid Resouces Sharing Agreement - This is an agreement among all Canadian Agencies with a forest fire management responsibility. The agreement provides for the sharing of resources, including personnel, equipment, aircraft and other services to assist member agencies in time of need.	-	-	-	1,867
Environment Canada - Funding provided by Environment Canada for a Polar Bear Symposium and Woodland Caribou Surveys.	-	94	-	-
Sahtu Banding Project - Funding provided by the United States Fish and Wildlife to study the distribution, harvest locations and survival of northern dabbling ducks at Willow Lake, Mackenzie River Valley, Sahtu, Northwest Territories.	-	9	-	17
	4,377	**4,940**	**4,749**	**9,128**

GLOSSARY

GLOSSARY

Activity	A division of a Program.
Accumulated Amortization	The total to date of the periodic amortization charges relating to tangible capital assets since they were placed in use.
Amortization	The systematic process of allocating the cost of capital assets to expense for the periods in which they provide benefits. For the purpose of tangible capital asset accounting in the Government of the Northwest Territories, amortization is calculated using the straight-line method, which assumes that an equal benefit is received in each year of the asset's estimated useful life. This term is used interchangeably with depreciation and is generally understood to mean the same thing.
Appropriation	A budget approved by the Legislative Assembly that permits obligations to be incurred and expenditures to be made. Appropriations are usually made for fixed amounts and are typically for a period of one year.
Capital Assets in Service	Assets currently being used in the production or supply of goods, delivery of services or program outputs.
Budget	An estimate of proposed expenditures for a given period and the proposed means (revenue estimates) of financing those expenditures.
Capital Asset	Property of a relatively permanent nature used in the operations of the government, and not intended for sale. Capital assets will have a useful life that extends over more than one fiscal period.
Capital Expenditures	An outlay of government resources, normally not of a recurring or continuing nature, for the purchase or construction of a capital asset, or an outlay which increases the expected useful life of an existing capital asset.
Capital Projects	Projects established for the purchase or construction of capital assets. Typically a capital project encompasses a purchase of land or equipment and/or the construction of a building or other facility. Small Capital projects are projects with a value less than $400,000. Large Capital projects are projects with a value greater than $400,000.
Capital Recovery	Receipt from a second or third party for the acquisition or construction of a capital asset by the Government of the Northwest Territories.
Contribution	A conditional transfer of appropriated funds to a public agency, community government or other organization that is accountable to the government for the use of the funds and fulfillment of the objectives for which the funding is provided.
Control Object	Appropriations for operations expense are further broken down into control objects. The control objects are as follows: • Compensation and Benefits; • Grants and Contributions; • Other Expenses; and, • Amortization Expense.

GLOSSARY

Department	Organizational entity established by Cabinet to deliver programs and services within a specified mandate.
Departmental Overview	A summary of the vision, mission and goals of a government department.
Disposals	Voluntary (through sale, exchange, etc.) or involuntary (through damage or theft) disposal of capital assets. Upon disposal, the net book value of the asset is removed from the accounts.
Estimates	The estimated expenditures, to be approved by the Legislative Assembly, and forecasted revenues, for all government departments.
Expenditure	Funds paid or payable to acquire goods and services, consumed in Government operations or an investment in capital assets.
Financial Management Board	The Financial Management Board is a committee of the Executive Council, consisting of all members of the Executive Council, which is responsible for the financial management and administration of the Government of the Northwest Territories.
Fiscal Year	A consecutive twelve-month period designated as the reporting year of a government or organization. The Government of the Northwest Territories' fiscal year starts April 1 and ends March 31 of the following calendar year.
Goal	A high-level statement of the desired outcome of government activities to be achieved over an unspecified period of time.
Grant	An unconditional transfer of appropriated funds to a public agency, group or organization for which the recipient is, with the exception of meeting the eligibility criteria for the grant, not accountable to the government.
Infrastructure	The permanent facilities and organization structure in place for the purpose of delivering government programs.
Infrastructure Contribution	A contribution made to a third party by the Government to purchase, construct, develop or acquire a Tangible Capital Asset, where the ownership of the asset is retained by the third party.
Net Book Value	The cost of a tangible capital asset, less both accumulated amortization and the amount of any write-down.
Position	A job description established within the public service. The term "active positions" includes positions that are occupied, or that are temporarily vacant but will be staffed.
Program	The term used in the Government's Financial Information System to describe a department of the Government of the Northwest Territories.
Public Agency	A statutory body or territorial corporation specified in Schedule A or B of the *Financial Administration Act*.
Regions	Geographical sub-divisions of the Northwest Territories for administrative purposes.

GLOSSARY

Tangible Capital Asset	A non-financial asset of physical substance that is purchased, constructed, developed or otherwise acquired and has the following characteristics: • It is held for use in the production or supply of goods, delivery of services or program outputs; • It has a useful life extending beyond one fiscal year and is intended to be used on a continuing basis; and, • It is not intended for resale in the ordinary course of operations. The major categories of tangible capital assets are: - Land (other than land acquired at no cost to the government); - Roads and Bridges; - Ferries; - Airstrips and Aprons; - Buildings; - Water and Sewer Works; - Leasehold Improvements; - Mobile and Heavy Equipment; - Other Major Equipment; and, - Major Medical Equipment.
Vote	A specific segregation of spending authority into a broad category according to intended use such as operations expenses or capital investment authority.
Work in Progress	Records the value of capital assets under development or construction and not yet substantially complete or in service.
Work Performed on Behalf of Others	The Government undertakes to perform certain functions, in the Northwest Territories, on behalf of the Government of Canada or others. Expenditures incurred for these activities are fully recovered and are not required to be voted on by the Legislative Assembly.

Budget Development Process

Budget Development Process

INTRODUCTION

The Government of the Northwest Territories uses a comprehensive business planning approach, which guides the development of the Main Estimates. Business planning is a process used by many governments and other organizations to provide a link between strategic planning and resource allocation. Generally, business plans flow from an organization's longer-term strategic plan, but deal with a shorter time frame, propose further information on implementation, and include details on resource allocation.

The Main Estimates reflect the Government of the Northwest Territories' plan of action for the upcoming fiscal year. Specifically, they represent all anticipated expenditures and all anticipated revenues for the fiscal year.

The Main Estimates seek appropriation authority for the fiscal year, which begins April 1. The Budget Address, presented by the Minister of Finance at the time of presentation of the Main Estimates, is an integral part of the total budget package. In addition, the Government's Business Plans are tabled in the Legislative Assembly at the time of the Budget Speech and tabling of the Main Estimates.

Many individuals and organizations, both from within the government and from the public have been consulted during the planning and development stages of the budget process. However, the exact content of the Main Estimates is not public until tabled in the Legislative Assembly by the Minister of Finance. Traditionally, the budget presentation process prevents special interest advantages being obtained through advance information on government fiscal initiatives.

PROCESS

The Main Estimates process consists of several phases:

1. ***Fiscal Strategy development;***
2. ***Business Plan development and review;***
3. ***Main Estimates development process;***
4. ***Budget Address development;***
5. ***Presentation to the Legislative Assembly; and,***
6. ***Preparation and entry of budgets into the System for Accountability and Management (SAM).***

During the course of any given fiscal year, there are two other processes that are used to monitor and adjust the budget:

1. ***Variance Reporting - Monitoring of Expenditures and Revenues against Budgets; and,***
2. ***Supplementary Estimates.***

Budget Development Process

1. *Fiscal Strategy Development*

Under the direction of the Minister of Finance, the Financial Management Board Secretariat prepares a multi-year fiscal framework. The framework is an overview of the projected financial position of the government based on a set of assumptions about revenues, expenditures, and federal transfer payments.

In the development of a fiscal strategy, the framework is used as a modeling tool to project the fiscal position of the government, assuming current policies and trends are maintained, as well as alternate positions based on various policy changes, new policies and new initiatives. This allows the Financial Management Board and the Executive Council to assess whether the current mix of expenditures and taxes are appropriate. If the mix cannot be sustained, or change is desired for policy reasons, it allows for an evaluation of alternatives in expenditures, taxation, and borrowing.

Based on the government's current financial position, program objectives and the fiscal alternative chosen, targets for each department are approved by the Financial Management Board and instructions are issued to departments for the development of multi-year business plans.

2. *Business Plan Development and Review*

The multi-year business planning approach links strategic planning with resource allocation. The business planning process includes setting goals, developing strategies to achieve the goals, and establishing targets and outcome measures. The Executive Council approves a multi-year Business Plan, which sets goals and strategic priorities for the government. The departmental business plans are developed to support the overall Government's goals. As part of the process, departments identify the challenges and pressures confronting them, and map out how to meet those challenges within available resources. Business Plans identify key strategies that each department will implement to achieve its goals, and also identify outcome measures and targets to be achieved.

Business plans focus on two areas of expenditure:

a) Operations Expenditures

The Financial Management Board establishes departmental planning targets. Individual departments develop and document projections of forced expenditure growth in existing programs on the basis of demographics or utilization trends, possible expenditure reductions, required service level increases and other anticipated changes for each departmental program. This is done in accordance with Financial Management Board instructions.

New or expanded programs are justified in relation to government priorities, policy directives, and/or changes to industrial norms or national standards.

Departmental business plans are submitted for review, analysis, and compilation by the Departments of the Executive and Finance before presentation to the Executive Council and Financial Management Board. They are then referred to Legislative Standing Committees for review.

b) Infrastructure Investment

For the 2009-10 fiscal year, the Government moved the consideration of the Capital Plan to the fall session of the Legislative Assembly. The capital planning process provides for one capital investment target with all Departmental projects competing for the available funding. The result is that projects are prioritized on a government wide basis versus a departmental basis.

Budget Development Process

The capital planning process for each planning cycle starts with community consultations. Community consultations are conducted to ensure communities are:

1. consulted annually on their capital needs;
2. provided explanations on the allocation of resources to capital investment; and the application of priority criteria along with the political and other influences on the process will be provided; and,
3. provided direct feedback on the consultations, including feedback to communities on the inclusion or exclusion of community projects in the capital plan or capital needs assessment; and if requested, a follow-up meeting with the communities to explain the capital plan and disposition of their proposed projects.

The results from community consultations are taken into consideration in the development of the initial capital needs assessments completed by departments. Projects included in the first five years of the needs assessment are then rated against a common set of criteria.

The rating of the proposed Infrastructure projects and the available funding are taken into consideration in developing a preliminary Infrastructure acquisition plan. The preliminary plan is first reviewed by a Deputy Ministers Steering Committee and secondly by the Financial Management Board prior to a review by Standing Committees and the final approval when presented in the Main Estimates to the Legislative Assembly. Changes to the plan can be affected through any of the reviews prior to final approval.

As of April 1, 2007, the Department of Municipal and Community Affairs has implemented the New Deal for NWT Community Governments. As part of this initiative, Community Governments are provided with responsibility for planning, managing and owning their Community Public Infrastructure. Beginning in the 2007-2008 fiscal year, Municipal and Community Affairs has flowed infrastructure funding through a Capital Formula to Community Governments. As Community Governments will have ownership for infrastructure built with these Formula funds, this will be recorded as Infrastructure Contributions and not be part of the Government of the Northwest Territories' Infrastructure Acquisition Planning target. Municipal and Community Affairs has been allocated a $28 million target to allocate the Formula Funds. Due to the obligation to fund multi-year projects that have already begun, several projects are included in the 2007/08 plan, thus necessitating a phasing in of the Formula funding approach.

3. Main Estimates Development Process

Once the business plans and infrastructure acquisition plan have been reviewed by Standing Committees, departments proceed to prepare their annual estimates.

There is a minimum level of detail required in the development of the Main Estimates; departments may budget at more detailed levels, for internal purposes, as deemed necessary. Each department is responsible for the development of their budget. In this development a minimum level of detail is established which will meet the requirements of the Main Estimates and provide for the budget to be loaded into the Financial Information System.

The Department of Finance coordinates all department information to produce the Main Estimates and is responsible for coordinating the input of the budget into the System for Accountability and Management once that is approved by the Legislative Assembly.

The Main Estimates are reviewed by the Department of Finance for uniformity, consistency of presentation and adherence to targets and guidelines. The Financial Management Board then approves the Draft Main Estimates for forwarding to the Legislative Assembly Standing Committees for their review prior to the commencement of the Budget Session.

Budget Development Process

4. *Budget Address Development*

Under the direction of the Minister of Finance, the Department of Finance drafts the text of the budget address.

The budget address includes an outline of current trends and anticipated developments and identifies the government plan of action, related to its established strategies and priorities, for the upcoming fiscal year.

In addition, the address highlights or announces new tax and program initiatives and their expected impacts on the economy and government revenues or expenditures.

5. *Presentation to the Legislative Assembly*

Following the presentation of the Budget Address to the Legislative Assembly by the Minister of Finance, the Main Estimates are released to Members of the Legislative Assembly, the general public, and the media. After the Legislative Assembly has completed its review, the Assembly approves the Appropriation Act.

6. *Preparation and Entry of Approved Budgets into the System for Accountability and Management*

The departments are required to provide the detailed data and coding structure, in a format established by the Department of Finance, for entry of the budget into the System for Accountability and Management.

The actual transfer is completely automated and is organized so that departmental budgets are in place on April 1.

7. *Variance Reporting - Monitoring of Expenditures and Revenues against Budgets*

During the course of the year, the System for Accountability and Management produces monthly reports comparing year-to-date revenues and expenditures to the year-to-date budget.

Departments must formally respond monthly to the Financial Management Board on the status of their expenditures and revenues-to-date, as compared to budget, and provide projections to year-end.

The variance information and revised year-end projections, obtained through the expenditure and revenue monitoring mechanisms, are used during the year to monitor actual performance against the Government's fiscal framework and anticipate requirements for supplementary appropriations.

8. *Supplementary Estimates*

During the course of any given year, increases may be required to a department's spending authority. This is accomplished by way of Supplementary Estimates. They are presented to the Legislative Assembly, for approval, during regular sittings of the House.

In emergency situations, the Financial Management Board may recommend a Special Warrant to the Commissioner for advanced spending authority, to allow a department to respond quickly to a new or unforeseen need that meets the criteria of an emergency as defined by the *Financial Administration Act*. The Special Warrant is included in the subsequent Supplementary Estimate.

Upon approval of Supplementary Estimates by the Legislative Assembly, budget entries are prepared and entered into the System of Accountability and Management.

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